

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,981

Wednesday July 16 1986

D 8523 B

Pressure mounts
on the
Sandinistas, Page 4

Australia	Sch 20	Indonesia	Rp 2500	Philippines	Php 20
Bahrain	Dh 6.650	Israel	NC 3.50	Portugal	Esc 90
Belgium	Bfr 45	Italy	L 1500	S. Africa	Rand 6.00
Canada	Cdn 100	Japan	Y 1000	Singapore	S\$ 4.10
Denmark	Dkr 16	South Korea	W 200	Taiwan	Nt 120
France	Ffr 6.55	Spain	Ptas 165	Thailand	Bat 20
Germany	DM 2.30	Sweden	Skr 200	USA	Doll 1.00
Greece	Dr 340	Switzerland	Sfr 2.20		
Hong Kong	Hk\$ 12	UK	£ 1.00		
India	Rs 15				

World news Business summary

Howe and Shultz to discuss sanctions

British Foreign Secretary Sir Geoffrey Howe is to visit Washington tomorrow and Friday for talks with US Secretary of State George Shultz aimed at co-ordinating the Western response towards South Africa.

Sir Shridath Ramphal, the Commonwealth Secretary-General, said in London that sanctions were the only method of persuasion to which Pretoria has ever shown even a glimmer of response.

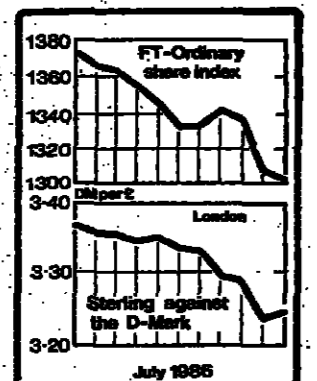
Sir Shridath made it clear that he wanted the Commonwealth Games in Edinburgh to go ahead. He has sent a personal appeal to all the countries involved asking them not to boycott the games. Page 26

Wall St slides; sterling recovers

WALL STREET: The Dow Jones industrial average closed 24.75 down at 1,788.70. Page 44

TOKYO-prices climbed to a record close and the Nikkei average finished 62.24 higher at 17,882.80. Page 33

LONDON equities continued lower but girls rallied. The FT Ordinary index ended 7.3 lower at 1,302.6. Page 44



Butter deal delay

Ireland held up agreement in Brussels on EEC quotas for New Zealand butter, a crucial element in a French deal for the release of two agents jailed over the Rainbow Warrior sinking. Page 26

Trade war warning

Tension between the EEC and the US over technology transfers might escalate into a new transatlantic trade war, EEC External Affairs Commissioner Willy de Clercq warned in Brussels. Page 26

Afghan fighting

Soviet-backed troops appeared to be gaining the upper hand against Afghan rebels who seized the centre of Herat, Western diplomats said. Page 26

Anger in Madrid

Accusations of police inefficiency and calls for the resignation of Spain's Interior Minister dominated the headlines in Madrid as the city mourned the killing of nine civil guards by a car bomb. Page 2

Mexico poll claim

Mexico's ruling party has held the governorship of Chiapas state, according to official figures announced eight days after tense elections that the opposition claims were rigged. Page 2

Tragedy inevitable

A dam which burst at Stora in north-eastern Italy last year, killing nearly 270 people, was so badly built and maintained that its collapse was inevitable, an official report into the tragedy says. Page 2

Partner resigns

A partner at Washell Lipton, one of Wall Street's corporate law firms, has resigned in the wake of the insider trading scandal involving Mr Dennis Levine. Page 26

Ex-FBI man jailed

Former FBI agent Richard Miller was sentenced to life imprisonment in Los Angeles for passing a secret US document to the Soviet Union. Page 26

Crash toll mounts

Seventeen Zimbabwean soldiers died when their plane crashed in Mozambique last Thursday, Mozambique newspapers reported. At the time, the death toll was given as four. Page 26

Jurors go absent

Only 10 of 200 potential jurors showed up for jury selection in Port-au-Prince at the beginning of a series of trials of five former backers of ousted president Jean-Claude Duvalier. Page 26

Titanic revealed

Explorers landed a submersible vessel on the deck of the Titanic and a camera will today track along the grand staircase, providing the first glimpse of the ship's interior since it sank 74 years ago. Page 26

Fearless Europeans

Only one European in 100 lets terrorism interfere with holiday choices, according to an EEC survey. Page 2

CURBS ON FOREIGN SHAREHOLDERS STRENGTHENED

Chirac plans new privatisation law to outflank President

BY DAVID HOUSEGO IN PARIS

MR JACQUES CHIRAC, the French Prime Minister, plans to outflank President Francois Mitterrand's objections to his Government's privatisation programme by rushing fresh legislation through parliament by the middle of August.

The Government hopes by this means to minimise delays to its privatisation timetable.

Limits on foreign holdings in the 65 groups to be privatised have been strengthened.

The Government accepted an amendment by the Conseil d'Etat, the legal body that screens legislation before final Cabinet approval, that the 15 per cent limit on foreign holdings should last indefinitely rather than for five years.

The Conseil d'Etat's ruling will also enable the Finance Minister to reduce the 15 per cent ceiling if he feels that national interests are at risk. The "golden share" mechanism has been strengthened to prevent unwelcome holdings being built up by foreign interests.

Mr Mitterrand on Monday cited insufficient guarantees against foreign ownership as his reason for refusing to sign the Government's privatisation decree.

It now seems increasingly likely, however, that the decree as amended and to be transformed into law could conflict with EEC legislation on the freedom of capital movement in Europe.

Having initially declined to comment on Mr Mitterrand's refusal to sign the decree, Mr Chirac has now adopted a more aggressive tone. Tonight, he will make his first major televised statement since coming to power in March.

His advisers said yesterday that he would use the occasion to explain why fresh legislation was necessary, that President Mitterrand's fears were unfounded and that the priority now to be given to the privatisation bill would push back other legislation.

Above all, Mr Chirac is expected to blame President Mitterrand for the dispute and to accuse him of disrupting the government's programme. In this sense Mr Mitterrand's announcement on Monday that "as a matter of conscience" he would not sign the privatisation decree, marks a turning point in the history of "cohabitation."

Ministers believe that by this decision Mr Mitterrand has forfeited

much of his role as a national arbiter as provided for in the constitution and is instead giving partisan support to the Socialists.

The Prime Minister's office said that the Government hopes to get the new bill - which will essentially adopt the text of the decree - through the National Assembly before the already prolonged session of the Parliament is due to end in mid-August. The President can only delay by 15 days laws approved by Parliament, whereas he can refuse to sign a decree.

In thus choosing to send the privatisation measure back to the Parliament, Mr Chirac has thus implicitly backed away from a confrontation with the President at a time when the opinion polls are not in his favour and with the summer holidays making an election difficult. But the clash over privatisation forebodes similar conflicts when the budget comes before the National Assembly in the autumn.

Chirac intends to submit the privatisation decree to Mr Mitterrand at this morning's Cabinet meeting. Government sources still expected yesterday that the President would refuse to sign it despite the changes

Guinness to take vote on new plans for board

BY LIONEL BARBER IN LONDON

GUINNESS, the UK brewing and retail group, last night bowed to pressure from the Bank of England and its own financial advisers and agreed to modify its controversial board changes proposed this week following its successful £2.5bn (£3.7bn) takeover of Distillers, the international drinks company.

After a dramatic day of negotiations in the City of London which ended with the resignation of one of the company's brokers, Wood Mackenzie, Guinness said it was calling a special meeting of shareholders to endorse the board changes.

In its offer document for Distillers dated March 3, Guinness said that a board would be formed from senior executives of the two companies and chaired by Sir Thomas Risk, Governor of the Bank of Scotland. The management structure was also contained in a circular to shareholders.

But on Monday, after disclosures to newspapers, Guinness announced that it was withdrawing its invitation to Sir Thomas. Under a new plan, Mr Ernest Saunders,

Guinness's deputy chairman and chief executive, would assume the post of group chairman and chief executive and Lord Iveagh, the chairman, would become president.

The Bank of England, making a rare public intervention, said yesterday that it was very concerned by the changes which ignored material statements made during the takeover battle. It also criticised the way in which Scottish interests, represented by Sir Thomas on the board, appeared to have been diluted.

The Bank said that Mr Robin Leigh Pemberton, the Governor, had told Mr Saunders in a meeting on Monday that it would not seek to prevent the resignation of Guinness's merchant bank advisers, Morgan Grenfell, and its brokers, Cazenove and Wood Mackenzie.

After the pressure from the bank, which coincided with a request from the London Stock Exchange's quotations department to Guinness to clarify the changes, Mr Saunders spoke to Morgan Grenfell and agreed to modify his position. Cazenove is also believed to have pressed for a shareholders' meeting.

Under the new agreement, welcomed by Distillers during the takeover battle, said last night, Guinness is to seek shareholders' approval for the appointment of Mr Saunders as group chairman and the Lord Iveagh as president. It is also proposing to appoint an unspecified number of unnamed non-executive directors on the new group board.

Lord Rockley, a director of Kleinwort Benson, merchant bank advisers to Distillers during the takeover battle, said last night: "Everything hinges on the ultimate composition

of the zones as part of a costly redundancy plan for the 6,800 shipyard workers whose jobs are threatened by the collapse of Normed, which recently filed for bankruptcy.

The Government is to provide each worker with a capital grant of a minimum FFr 200,000 (£28,700) together with individual retraining programmes and help, if wanted, in setting up businesses.

Mr Madelin declined to put a figure on the cost of the programme though other ministers have spoken of FFr 7bn over three years. The details have still to be negotiated with the unions.

The industrial trade zones proposed for Dunkirk, La Seyne, near Toulon, and La Ciotat, near Marseille, would also appear speeded up.

Nixdorf beats IBM to \$100m order from US retail chain

BY PETER BRUCE IN BONN

NIXDORF, the West German computer group, has won an order worth more than \$100m from a big American retail chain, believed by US analysts to be Montgomery Ward, in a vital breakthrough in its efforts to become a force in the US computer market.

Mr Klaus Luft, Nixdorf's chairman, would not name the US customer during an interview yesterday, but he confirmed that an order worth more than \$100m had been won against competition from IBM. The order is believed to centre on point-of-sales terminals. The customer, Mr Luft said, had nearly 400 outlets in the US.

Nixdorf's business in the US has until now consisted mainly of stand-alone data input terminals, and, industry analysts say, has not been profitable. The company has been trying hard recently to sell complete systems to customers in

its specialised markets - banking and retailing - rather than simple pieces of hardware.

The approach appears to have finally paid off, and Mr Luft said the value of the new US contract, details of which would be announced later in the summer, divided roughly into equal hardware and service elements.

The sale, the company's biggest outside Europe, is likely to have a major impact on Nixdorf's profile in the US computer market. The company has been in the US for about 15 years but has some reports say, just 1 per cent of the market. The Paderborn-based group is, nevertheless, the biggest non-American computer producer operating in the US and reckons that its 10 per cent sales growth there last year, and probably this year as well, is above the industry average in the US.

Nixdorf's vice chairman, Mr Arno Bohn, who is also in charge of the

group's marketing operations, said the deal was also significant because it marked the end of Nixdorf's first "head on" competition with IBM in the US retailing sector.

Montgomery Ward, which yesterday refused to confirm or deny placing the order, is the sixth biggest American retail chain, with annual sales of around \$1.5bn. Owned by the Mobil oil group, it has been losing money. Mobil recently installed new management at Montgomery Ward in the hope that it can be restored to financial health and, probably, sold.

Nixdorf is arguably the fastest growing computer producer in Western Europe, and it has, since 1982, begun to make major inroads into private telephone switching equipment markets as well. The company has vowed to double its 1983 sales revenue, DM 2.7bn (£1.24bn), by the end of next year.

Moscow ready to shake off Imperial bonds

By Peter Montagnon in London

BRITAIN and the Soviet Union agreed yesterday on a scheme that will finally settle mutual claims on each other going back to the Bolshevik revolution in 1917.

The move was seen in financial markets as a possible clearing of the decks ahead of a Soviet decision to tap the Eurobond market for the first time, although bond market bankers warned against speculation that any such issue would be forthcoming.

Mr Timothy Eggar, a junior Foreign Office Minister, said the agreement covered a bizarre list of claims on the British side, including compensation for British citizens over the loss of a parrot, a shaving stick, a sawmill, a horse, two cows and some poultry.

Documented claims by private British citizens on the Soviet Union amount to some £400m (£600m). Yesterday interest focused on about £50m in Imperial Russian bonds which have been in default since 1917 and are now mostly regarded as collectors' items.

About £45m will be available to meet the claims under the settlement signed yesterday by Sir Geoffrey Howe, Foreign Secretary, and Mr Edward Shevardnadze, his Soviet counterpart. This means that claimants can expect to recover some 10 per cent of their assets, though this could vary as final figures are drawn up.

Some claimants, Mr Eggar said, include well-known British companies which can expect a windfall from the settlement, though he declined to list them.

The funds which will be used to meet the settlement come from an Imperial Russian account at Baring Brothers, the merchant bank which handled the pre-revolutionary government's business. The Soviet side is to collect £2.65m from a separate Baring account used to handle diplomatic expenses.

Yesterday the Stock Exchange suspended dealing in 16 Imperial Russian bonds which are affected by the settlement. Most of them are rarely traded. One, the 4 per cent Rentes of 1894 has not changed hands since February 1969, although business was done in one issue - 4 per cent Consolidated Railroad Series I of 1899 - which sold at 3/4 per cent of its face value last week.

British bondholders must present their bonds to the Government by the end of this year to qualify for

First Interstate rescues major Oklahoma bank

BY WILLIAM HALL IN NEW YORK

FIRST National Bank and Trust Company of Oklahoma City, which has been hit by the collapse in the oil and gas industry, has been closed by US bank regulators, marking the second biggest bank failure in US history.

Oklahoma's second biggest bank was closed late on Monday after the bank was declared insolvent. It reopened yesterday morning as a newly chartered subsidiary of the Los Angeles-based First Interstate Bancorporation. The rescue of the \$1.6bn bank was rushed through to take advantage of a federal law permitting out-of-state buyers to buy failing banks, which expired yesterday.

The failure comes almost four years to the day after US bank regulators closed Penn Square Bank of Oklahoma City, giving the first indication of the scale of the problems facing US energy banks. Although First National Bank of Oklahoma City is three times as large as Penn Square, its closure had little impact on the US financial markets yesterday.

There was no apparent "flight to quality," as happened after the collapse of Penn Square, and Mr David Jones, a money market economist with Amling G. Lamson, said yesterday that the markets had "become hardened to the harsh realities of the disinflationary environment." He said that "the area is isolated and the problem isolated."

The latest casualty of the severe recession in the US oil patch is known to have been in trouble for some time, and has been borrowing heavily from the Federal Reserve Bank of Kansas City.

Mr Robert L. Clarke, the Controller of the Currency who is responsible for regulating nationally chartered US banks, said that as a result of widespread and continuing adverse market publicity concerning the financial condition of the bank and its parent, market confidence in the bank has eroded, resulting in severe liquidity problems for the bank.

The bank was declared insolvent after it became unable to meet its obligations to its creditors.

First National Bank of Oklahoma City is Oklahoma's most prestigious financial institution, and is the biggest US bank to fail since the \$3.6bn collapse of Franklin National Bank in 1974. Several other banks have run into problems in energy lending, but until now they have not been allowed to fail.

Seafirst Corporation was rescued by Bank of America after heavy losses in energy lending, and Continental Illinois, which like Seafirst had close ties with Penn Square, was effectively nationalised by the US Government.

At the time of the closure of Penn Square, US bank results, Page 21

Paris woos industry to Normed zones

BY DAVID HOUSEGO IN PARIS

THE FRENCH Government is offering what it claims to be the most advantageous tax conditions in Europe to attract companies to invest in areas hit by the collapse of Normed, which recently filed for bankruptcy.

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EUROPEAN NEWS

London meeting marks thaw in UK-Soviet links

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT, IN LONDON

BRITAIN and the Soviet Union yesterday consecrated a marked improvement in Anglo-Soviet relations with the signature of three agreements on economic and industrial co-operation...

UK offers compromise on chemical arms pact

BY WILLIAM DULLFORCE IN GENEVA

BRITAIN TRIED yesterday to unblock the chemical weapons negotiations in Geneva by putting forward a compromise on the crucial issue of challenge inspection.

Challenge inspection is additional to the routine procedures for verifying compliance which it is agreed, must be included in the convention.

The British compromise proposal "puts the ball very much into the Soviet court."

These moves are intended to accelerate the negotiations and to counter public assertions by Mr Mikhail Gorbachev and other Soviet officials that the Soviet Union is ready to negotiate a ban on chemical weapons.

Commission sleuths hot on EEC travel trail

By Paul Ciescioright in Brussels

NINETY FOUR per cent of Luxembourgers who go on holiday travel abroad. But then, it is difficult to imagine where else they would go. Still, not everybody knows that And not everybody knows that 70 per cent of Greeks who go on holiday spend their time at the seaside.

Gorbachev calls for US reply to N-weapons proposal

BY OUR MOSCOW CORRESPONDENT

THE SOVIET UNION made clear yesterday that it was waiting for the US to respond to its proposals on limiting nuclear arms before deciding whether to extend its moratorium on nuclear tests.

Former US President Richard Nixon spent two and a half hours discussing Soviet-American relations with President Mikhail Gorbachev in the Kremlin yesterday, AP reports.

summit. He gave no details but indicated that any agreement on such a meeting—which would be held when Mr Shevardnadze attends the United Nations General Assembly in September—would not come until Mr Reagan responded to Moscow's arms control proposals.

Other US officials, however, argued that acceptance would send a positive signal to Moscow about Mr Reagan's determination to make progress on arms control and his desire for a second summit with Mr Gorbachev in the months ahead.

Hungary says fifth of workforce is redundant

BY LESLIE COLTIN IN BERLIN

ABOUT ONE in five employed Hungarians — 1m people — is actually "redundant," according to the main Government newspaper Magyar Hirlap.

Share prices decline by 1.6% on Milan bourse

BY ALAN FRIEDMAN IN MILAN

ITALY'S Government crisis, now in its third week, yesterday continued to depress share prices on the Milan bourse. The main share index fell 1.6 per cent on the third consecutive day of price declines.



Former Prime Minister Giovanni Spadolini pictured yesterday after meeting Mr Giulio Andreotti for talks on the latter's attempts to form a new Italian government.

Dollar's fall 'threat to German exporters'

By Rupert Cornwell in Bonn

THE LATEST fall of the dollar to below DM 2.20 poses a serious threat to West German exporters, both in the US and in Third World markets where German and US manufacturers compete.

Malta plans \$444m investment drive

BY GODFREY GRIMA IN VALLETTA

MALTA will invest LM 172m (\$444m) in the next three years to spur its economy out of its prolonged depression.

Madrid stops work to mourn victims of Basque terrorism

BY TOM BURNS IN MADRID

WITH the nation still reeling from the impact of Monday's car bomb blast in Madrid which killed nine members of the Civil Guard police corps, the Spanish parliament met yesterday for the first time since last month's elections to choose speakers for the congress and the senate.

ATTENTION BRITISH CITIZENS LIVING ABROAD

Table with 3 rows and 2 columns. Row 1: BROWN (Andrew Brown, of 6 Orchard Grove, Maidenhead, London). Row 2: SMITH (John Phillip Smith, of 21A Highfield Road, Enfield, Middlesex EN6 2DR). Row 3: JONES (Albert David Jones, of 11 Charlton Court, London NW1).

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OVERSEAS NEWS

Pressure continues to grow for sanctions against South Africa

BY OUR FOREIGN STAFF

COMMONWEALTH pressure on Britain and other Western countries to impose sanctions on South Africa continued to gather force yesterday...

India yesterday deferred a decision on whether it would participate in the Commonwealth Games in Edinburgh...

When the African states position is known, India will make a final decision. After this, India is expected to take up the question of putting further pressure on Britain for some kind of action against South Africa.

Among the front-line states, Zimbabwe appears increasingly likely to join the boycott. This follows the publication yesterday in the country's leading newspaper of an editorial endorsing the pull-out of Nigeria and four other African countries.

The Herald, which usually reflects Government thinking, forecast that the games would be a "resounding flop."

Sweden will send a team to the Games. Mr. Ahner Tomberg, a Government spokesman, said

Sweden—an endave surrounded by and dependent economically on South Africa—would participate in the so-called "friendly games" because it did not support economic sanctions against Pretoria.

Meanwhile, leaders of seven east and central African countries issued a strong condemnation of South Africa and sharply criticised Britain, US and other European nations for dragging their heels over the imposition of comprehensive sanctions against South Africa.

The communiqué was issued in Nairobi at the conclusion of a two-day summit attended by leaders of Kenya, Uganda, Tanzania, Burundi, Rwanda, Zaire and Sudan. The regional meeting was the third to be held this year. They were introduced to foster economic cooperation in the area and co-ordinate a more forceful stance on issues such as the dismantling of apartheid in South Africa.

Kenya has also withdrawn a set of five stamps commemorating the Commonwealth Games. The boycott of the Commonwealth Games by some African nations was "regrettable but understandable," said Lordon, Australia's Foreign Minister, said yesterday, AP reports from Canberra.

"I'm not keen about penalising a lot of innocent sports people but I can understand the reaction at the present time when the black people of South Africa are suffering untold misery and discrimination because of apartheid and the policy of the Government there to do anything about it."

US, Soviet Union 'in sharp exchanges'

By Reginald Dale in Washington

PAKISTANI NUCLEAR programme has led to some tough talk by the US and the Soviet Union in the past month, with Washington warning Moscow to keep its "hands off" Pakistan, the Washington Post reported yesterday.

The US message to Moscow was provoked by a direct and unusually sharp Soviet warning to Pakistan about its nuclear activities, including a charge that the Pakistanis are on the verge of constructing a nuclear bomb, the paper said. Moscow told Pakistan that it would not tolerate such a development.

While Moscow has frequently warned the Islamabad Government to stop the flow of US covert aid to the Afghan rebels, most of which is funneled through Pakistan, it had not hitherto devoted great urgency to the nuclear issue, the Post said. The US responded to Moscow with what was described as an "extremely grave" reiteration of its commitment to Pakistan's security.

Nevertheless, Pakistan's nuclear programme could also pose problems for Washington in the months ahead. Admiral John Poindexter, the National Security Adviser, is reported to be concerned that the Afghan situation may not be able to certify to Congress in October that Pakistan does not "possess" a nuclear weapon, a condition for continued US assistance to Pakistan under a new \$4bn aid programme.

Mr. Shrivastava, the Indian Foreign Minister, is believed to have complained vociferously about the Pakistani nuclear programme when he visited Moscow last month, possibly triggering the Soviet warning to Islamabad.

John Elliott reports on the objects of the Prime Minister's visit to the US Junejo tries to polish Pakistan's image

PAKISTANI Prime Minister Mohammed Khan Junejo arrives in the US today for a six-day official visit intended to enhance his personal image and strengthen the standing of his Government, which is being challenged by Miss Benazir Bhutto, leader of the country's main opposition party.

This is Mr Junejo's first foreign tour since he emerged from relative obscurity to become Prime Minister 15 months ago when he was chosen by President Zia ul-Haq, then the military ruler, to head the country's first elected Government since 1977.

No important initiatives or policy decisions are expected during the visit apart for the possible signing of an extradition treaty which the US hopes will strengthen the two countries' attacks on South Asia's narcotics trade.

The US wants to show its recognition of Pakistan's moves towards a form of parliamentary democracy, and the Pakistan Government wants to demonstrate at home and abroad that there is an elected Prime Minister in charge of the Government, even though President Zia remains Head of State and Chief of Army Staff.

The balance of power between the two men is a subject of constant debate in Pakistan. Ministers and senior civil servants claim that key files now go to Mr Junejo, not President Zia, and that important decisions are taken by the Cabinet, despite the existence of the President and his fellow top generals. "It is my Government, and the generals have nothing to do with it," Mr Junejo said in an interview.

But Mr Junejo, a man of few words, has yet to build a reputation as an active and successful Prime Minister. President Zia, who paid an official visit to the US in 1983, clearly still wields supreme overall power. So Mr Junejo's visit is important simply because it is taking place and gives him an opportunity to project himself as the guest of President Ronald Reagan.

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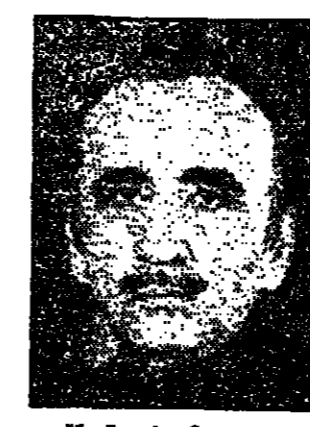
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Mr Junejo: first tour

The US will continue to urge Pakistan, which it suspects is moving towards acquiring a full nuclear weapons capability, to sign the Nuclear Non-proliferation Treaty and accept full safeguards.

Pakistan says it will not make these moves without concurrent moves by India.

The US also wants Pakistan to launch a public relations campaign to win popular support for combating the narcotics trade. Pakistan has been a supplier and trading route for narcotics for some years and is now suffering domestically, with its total number of drug addicts mushrooming to an estimated total of over 300,000.

Economically, the US is important because it is Pakistan's second largest trading partner, running slightly

behind Japan but might move into first place because of the decline in the value of the dollar against the currencies of Pakistan's other leading trading partners. In 1984-85, Pakistan's imports from the US totalled \$730m and its exports to the US were valued at \$260m.

Mr Junejo will urge the US to relax protectionist trading arrangements to help Pakistan's textiles trade, which makes up about half its exports to the US.

But the success of such ventures and other economic development depends on political stability, and that is threatened at present by the strident calls by Miss Bhutto, daughter of the late Prime Minister, for early elections.

The US believes that, in the interest of continued peaceful and gradual political development, the present Government should, if possible, run its full term to 1989. It is demonstrating this by giving Mr Junejo the full pomp and ceremony of an official visit.

Netherlands drops proceedings against nuclear scientist

BY SIMON HENDERSON

THE controversial Pakistani scientist Dr Abdul Qader Khan has been told by the Dutch authorities that there will be no further proceedings against him over his work in the 1970s at an experimental uranium enrichment plant in the Netherlands.

Dr Khan now heads his own enrichment plant in Pakistan, which is suspected of being at the centre of a possible effort by the country to develop a nuclear bomb. He was sentenced in absentia to four years' imprisonment by a Dutch court in 1983 for an alleged attempt to obtain classified information from a former colleague in the Netherlands. The sentence was cancelled on appeal last year because Dr Khan was not

properly served with a foreign journalist, Dr Khan said that Pakistan had designed its own type of centrifuge from which he had developed a second model. He refused to say how many centrifuges were at his plant at Kahuta, outside Islamabad.

Thousands of centrifuges, connected by a complicated pattern of pipework, are needed to enrich the percentage of uranium-235, which occurs in less than 1 per cent of natural uranium. Up to 5 per cent enrichment is useful for nuclear power reactors; atomic bombs need 90 per cent uranium-235.

Dr Khan has always denied allegations that he solicited secret information relating to high-speed centrifuges used to enrich uranium. He also denies that Pakistan is trying to develop a nuclear bomb.

In his first interview with a Western diplomat, Dr Khan said that some uranium at the plant has been enriched beyond 30 per cent.

Pakistan's only civil power reactor uses natural uranium as a fuel so there is not yet any requirement for the output from Kahuta. Dr Khan said that, because of this, Kahuta was also being used for lots of other things, "some defence work, some work with universities, and developing mini- and micro-computers." The Kahuta plant is not subject to international safeguards and inspections.

Dr Khan himself has been spending much of the last six months planning the establishment of an engineering univer-

sity in Pakistan. He is a member of a committee which is meeting this week to choose a site. In the future, he might become more involved with this university, he said.

The decision not to press further with any charges against Dr Khan in effect ends one of the most embarrassing episodes in recent Dutch international relations. The British and West German Governments, which still collaborate with the Dutch on civil enrichment technology, were furious that there might have been a security lapse at the Almeloo plant. Along with the US, they suspected that the Pakistani work on enrichment could be intended for nuclear weapons.

Abe calls for 'second opening' of Japan

By Ian Rodger in Tokyo

THE JAPANESE people must change radically their relations with the rest of the world, according to Mr Shinzō Abe, Japan's Foreign Minister and leading contender to succeed Mr Yasuhiro Nakasone as Prime Minister.

In a preface to the Japan Foreign Ministry's annual policy statement (Blue Book) published yesterday, Mr Abe compared the country's current challenge to the overthrow of feudal rule and the opening of contacts with the outside world in the mid-19th century.

What was needed today, he said, was "the second opening of the country" to achieve "a socioeconomy more harmonious with the international economic environment."

Mr Abe, who has just been named leader of the largest faction within the ruling Liberal Democratic Party, reassured his countrymen that such an opening would be "in no way detrimental to the features that characterise Japanese society and culture, especially not to the advantages and virtues of its largely homogeneous people."

However, the Blue Book itself pointed out that being more open entailed "a receptivity to foreign goods and ideas which may be called an internationalisation within." It called on the Japanese people to be more broadminded and tolerant.

The statement joined the chorus of calls in recent months for Japan's economy to become less dependent on exports.

"There can be no lasting peace and prosperity for Japan without a harmonious relationship with the international community," it said.

The statement said Japan would step up its official activities to developing countries. "Yet aid alone is not enough. It is extremely important for Japan to develop a relationship based upon a new division of labour by further opening its markets to products from the developing countries and promoting private direct overseas investment and its accompanying technology transfer."

Relations with neighbouring Asian countries, some of which were occupied by Japan during the Second World War, should stress "people to people and heart to heart contacts." It was urgent to support the new Philippine Government as much as possible.

Mubarak seeks European help

PRESIDENT Hosni Mubarak of Egypt plans to visit London, Paris and Bonn this week to seek support for tackling the country's economic problems, Western diplomats told Reuters in Cairo yesterday.

They said he was likely to ask for help in obtaining softer conditions for Egypt, as expected, formally asks the International Monetary Fund (IMF) for standby credits of about \$1bn.

Philippines and IMF to start debt talks

BY CHRIS SHERWELL IN MANILA

CRITICAL talks start in Manila today between the Philippines Government and the International Monetary Fund on the terms of an 18-month stand-by credit worth up to SDRs \$15m (\$492m).

The outcome will dictate the degree of austerity which the new government of President Corason Aquino will apply in its domestic economic policies. It will also help decide the terms of any further rescheduling of the country's \$23.3bn external debt, the second largest in Asia after South Korea.

At stake in the talks, say officials and diplomats, is the Government's continued support as it presses for economic expansion to counter an intensifying communist-led insurgency. The country faces minimal growth this year after two successive years of contraction.

The economic programme which will be linked to the IMF credit will replace one which ended with the fall of President Ferdinand Marcos in February. A total of SDR 212m remained undrawn under that agreement.

Before granting a new facility, the IMF will want agreement with Manila on fiscal and monetary targets and ceilings. The most important matter is the budget deficit, currently estimated to have swollen to P260.2bn (\$505m) for 1986, or about 4 per cent of gross national product.

Also on the agenda will be a freer float of the peso, tax reforms to raise revenues, lower import tariffs and the sale of non-performing assets under a privatisation programme.

Apart from Mr Jaime Ongpin, Finance Minister, and Mr Jose Fernandez, the Central Bank Governor, the Philippines team is likely to include Mrs Solita Monsod, the Economic Planning Minister. She surprised an

audience of businessmen in Manila on Monday by saying openly that the Philippines only needed the credit to conduct its 485 commercial bank creditors.

Mrs Monsod has previously upset bankers by speaking of "selective repudiation" of the country's debt, a term modified to "case-by-case disengagement." This apparently means that the Government will try to negotiate or INIGATE loans which it regards as illegal or unjust.

Bankers are also concerned by Mrs Monsod's insistence that the country will only pay according to its ability—believed to be around 70 per cent of debts falling due—in order to secure a substantial economic growth rate.

At this point neither stand seems likely to help the Philippines negotiate a rescheduling of debts falling due from next year, nor reduced margins on its outstanding debt. Bankers may also be unwilling to stretch out repayments under the laboriously negotiated rescheduling arrangement agreed early last year.

Under that arrangement, a total of some \$6.8bn in debt due between 1983 and 1986 was rescheduled. The banks put up \$925m in new money and a \$3bn trade facility.

The \$925m credit, less than two-thirds drawn down when its availability ended on June 30. The creditor banks failed to agree on a six-month extension, and some smaller ones have already sold off their loans at a discount in frustration.

As for the trade facility, which expires at the end of the year, only about half has so far been used. With the Government's 33-month-old moratorium on debt principal repayments also ending on December 31, the end of the year is emerging as a critical deadline for a new agreement with the banks.

Hong Kong protests mount against Chinese N-plant

BY A SPECIAL CORRESPONDENT IN HONG KONG

PEKING'S plans to build a nuclear power plant just 40 miles from the heart of densely populated Hong Kong have prompted unprecedented public opposition in the colony.

Protests against the plant — to be built at Daya Bay in the Shenzhen special economic zone in China's Guangdong province — have spread rapidly following the Soviet nuclear accident at Chernobyl in April.

A broadly based and well drilled anti-nuclear lobby, involving local politicians, church figures, teachers, trade unions and conservation groups has so far collected more than 500,000 signatures on petitions against the \$1.5bn Hong Kong-China venture in just over a month.

The main concern of the campaign is that no provisions have been made for evacuating any of the territory's 5.5m inhabitants should a nuclear emergency occur.

The depth of opposition to the plant, which has clearly taken the Hong Kong Government by surprise, is increasingly being seen as a test of Peking's willingness to listen to public opinion in the territory.

Hong Kong reverts to Chinese rule in 1997 but Peking has pledged it will have substantial political and economic autonomy under a "one country, two systems" constitution.

Officials in Hong Kong believe the controversy has become a political issue which could lead to a crisis of confidence in the future of the colony and upset the delicate relationship emerging between the mainland and Hong Kong.

They plan to mount an information campaign on the Daya Bay project in an attempt to soothe public fears.



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TECHNOLOGY

How to stay in bed and make those painless choices

BY TONY JACKSON

YOU ARE lying in the post-operative ward in the hospital, not long after coming round from an operation, and it hurts. The nurse gave you a jab a while ago and moved on. The effects have worn off, and there seems nothing for it but to hang on until she reappears.

It does not have to be that way, according to Richard Cain, marketing manager of UK-based Graseby Medical. "In the past couple of years," he says, "the medical profession has been waking-up to the fact that the management of post-operative pain is really pretty poor. And patients are getting more sophisticated, tending to question what's being done, and saying—listen, it hurts."

Graseby, a subsidiary of Britain's Cambridge Electronic Industries, has come up with a £1,500 electronic device which allows patients to top themselves up with pain-killers when they need it. In essence a computerised pump, it dispenses the drug on demand, within limits of dosage and frequency set by the doctor.

The idea, shown as a patient-controlled analgesic (PCA), is not wholly new to the UK. More than ten years ago, work done by the Welsh National Hospital led to the development of a machine called the Cardiff Palliator. At around £1,000 apiece, these machines—themselves marketed by Graseby—were initially too expensive to catch on in the National Health Service, though some were installed in hospitals.

Competition in the UK is otherwise foreign—from the Swedish pharmaceutical group Pharmacia, and from the big US companies C. R. Bard and Abbott Laboratories. According to Richard Cain, both US companies claim to have placed

4,000 units apiece in the US market, at around \$3,000 each, making for individual company sales of \$12m (\$2m).

With total turnover of £3m, Graseby is a minnow by comparison with its competitors. However, Cain says, Pharmacia is the only one to have made any impression so far on the UK market.

The Graseby machine, called the PCAS, is controlled by an internal microcomputer which checks that the doses being demanded stay within prescribed limits.

The doctor or nurse sets the machine up, specifying on the programme menu the size of dose, how rapidly it should be delivered, the length of time to elapse before another dose is allowed, and the concentration at which the drug is administered.

A refinement Graseby seems particularly pleased with is the facility for background infusion. This provides a steady low-level flow of analgesic to cope with nagging pain, leaving the patient the option to top it up when sharp pain comes along.

People differ physiologically, Richard Cain says, in their ability to handle the two types of pain, and the normal practice of administering an analgesic at stated intervals does not allow for this.

The UK market, Richard Cain says, has scarcely been scratched, other than in pockets of conversion—hospitals which have already experimented with the Cardiff machine. But, he claims, Graseby already has orders on its books, despite the new PCAS having only just been announced. By September it will be available overseas—although, says Cain, "I'm a great believer in getting it right in our own backyard first."

UK Electricity Council laboratory: Geoff Charlsh reports as scientists go looking for sales on industry's doorstep

Where the atmosphere is always electric

BREAD BAKING with radio waves, cooking with light bulbs, more efficient disposal of sewage—these are just a few of 100 or so research projects at the UK Electricity Council's research laboratories at Capenhurst, near Chester. Many of the projects have, or soon will be exploited by licensees and put into use by industry and in the home.

The Electricity Council is the overall policy making body for UK electricity supply, directly responsible to the Government. Under it, the Capenhurst labs, with 400 research staff, are looking to develop better ways of distributing and using electricity, with energy efficiency as the keynote.

Over the lab's 30 year history, there has always been difficulty in getting industry to take up the ideas that were generated. Today, much more emphasis is put on selling the lab's work to the outside world—the scientists and engineers have to go out and make themselves and their work known and felt, rather than wait for industry to come to them.

There have been some interesting outcomes of the £122m spent annually by the Council on research and development. For example, people using gas to cook argue, quite rightly, that the heat can be turned up and down far more quickly than with electricity.



So well over a decade ago Capenhurst started to look at ways of turning electricity into heat more quickly than with straightforward resistive elements, which themselves have to heat up before they can supply heat to a saucepan and so cause the well-known delayed response to changed hob settings.

The answer was light from tungsten halogen lamps radiating upwards through a hob plate transparent mainly to infra-red wavelengths—the ones responsible for all radiant heat. The

hust team developed ways of "enhancing" the baking of bread with RF, cutting the baking time by a half. The baking tin was a problem. The normal steel five-sided tin screens out most of the radio frequency field and attempts to use non-metallic tins have foundered since they are inevitably thermal insulators.

oven can produce the brown crust without which the loaf would be unsaleable. The oven cooks 1 lb loaves in 15 instead of 30 minutes. Two major UK bakers are understood to be interested. In addition, the labs have satisfactorily baked breakfast cereal in granular and biscuit form, cookies, biscuits, pies and pet foods.

In complete contrast, another team has developed a means of sufficiently oxygenating sewage to allow aerobic rather than the customary anaerobic "bugs" to make the material safe and relatively inoffensive.

Normally, anaerobic bacteria—those that thrive on a lack of oxygen—digest the organic matter at about 35 deg C and convert some 40 per cent of it into carbon dioxide and methane. Some 15 to 30 days are required which in turn imply large and costly multiple digesters.

By using aerobic bacteria (those that thrive on oxygen), smaller, simpler tanks can be used in which the sewage need remain for only five to 10 days due to the higher temperatures.

The secret is to get sufficient oxygen into the sewage and this is done with an aerator which sucks air into the fluid stream and yields very large numbers of small bubbles and intense turbulence in the tank. The aerator is licensed to Tom Maguire & Company of Millford Haven, UK, for manufacture. Action of the aerobic bacteria

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and oxygen liberates heat which allows the sludge temperature to rise to some 50 deg C above ambient (in an insulated tank), speeding up the digestion process and killing harmful bacteria as well. Over 10 times as much heat energy is produced as the electrical energy consumed in the pumps driving the aerator.

Capenhurst also provides in-house research to improve its own services and keep its customers happier.

A novel example is an electronic version of the so-called expulsion fuses used on 11,000-volt distribution lines in rural areas.

Conventionally, ordinary wire fuses are used to protect spur lines running off a main circuit. Unfortunately, these can blow under conditions which do not represent a permanent fault, unnecessarily cutting off consumers down the spur and causing a maintenance team to turn out.

The new electronic device can recognise non-permanent faults, cutting maintenance and providing a more reliable supply. Brush Fusegear and GEC Measurements now make the unit; 1,000 are in service in the UK and world sales are expected.



Telesystems' portable communications terminal.

Satellite communications from out of a suitcase

SATELLITE COMMUNICATIONS can be set up in 15 minutes by emergency teams. Government organisations, exploration groups and media teams using a 108 lb transportable terminal from the US company Telesystems of Fairfax, Virginia, and available from Dynasat Systems of Great Yarmouth, UK (0463 850725).

The new facility stems from the fact that Inmarsat, the international marine and aeronautical satellite communications organisation, has adequate capacity to allow land-based users to have channels. Users simply apply to their local PTT (telephone company or authority) for an identity number. There is no licence fee, but calls are charged at £2.60 a minute for tele. Inmarsat craft are now in orbit over the Atlantic, Pacific and Indian oceans.

The TCS-999 terminal is approved in over 40 countries including Austria, Australia, Canada, Germany, Italy, New Zealand, Norway, Saudi Arabia and Spain.

Supplied in three "suitcase" units (radio frequency system, electronics unit and a Qwint telex machine), the TCS 999 uses an easily-assembled four-piece carbon/glass fibre dish aerial on a folding aluminium tripod.

After connection of electronics and power, the dish is pointed using compass, elevation indicator and printed tables provided. Voice and telex calls can then be made. The system costs \$44,900 complete.

INSULATION FIBRE blanket material with minimised shrinkage that can extend the life of furnace insulation has been introduced by Carborundum Resistant Materials of St Helens, Merseyside, UK (074 488 2341).

Made from the very pure oxides of aluminium, silicon and zirconium, the material will improve insulation standards in billet and slab re-heat furnaces, ladle pre-heaters, forge furnaces and kilns.

The silica content improves high temperature stability so that shrinkage is typically limited to under 3

per cent after one week at a temperature of 1,400 deg C and above.

Known as Durabonkote 1400, the material is an excellent insulator, resists the chemical attack commonly encountered in industrial furnaces and withstands thermal shock.

WORTH WATCHING

Edited by Geoff Charlsh

ROOF TILES made from polymer concrete are to be put on the market by Marley Roof Tile Company, of Sevenoaks, Kent, UK (0723 451945).

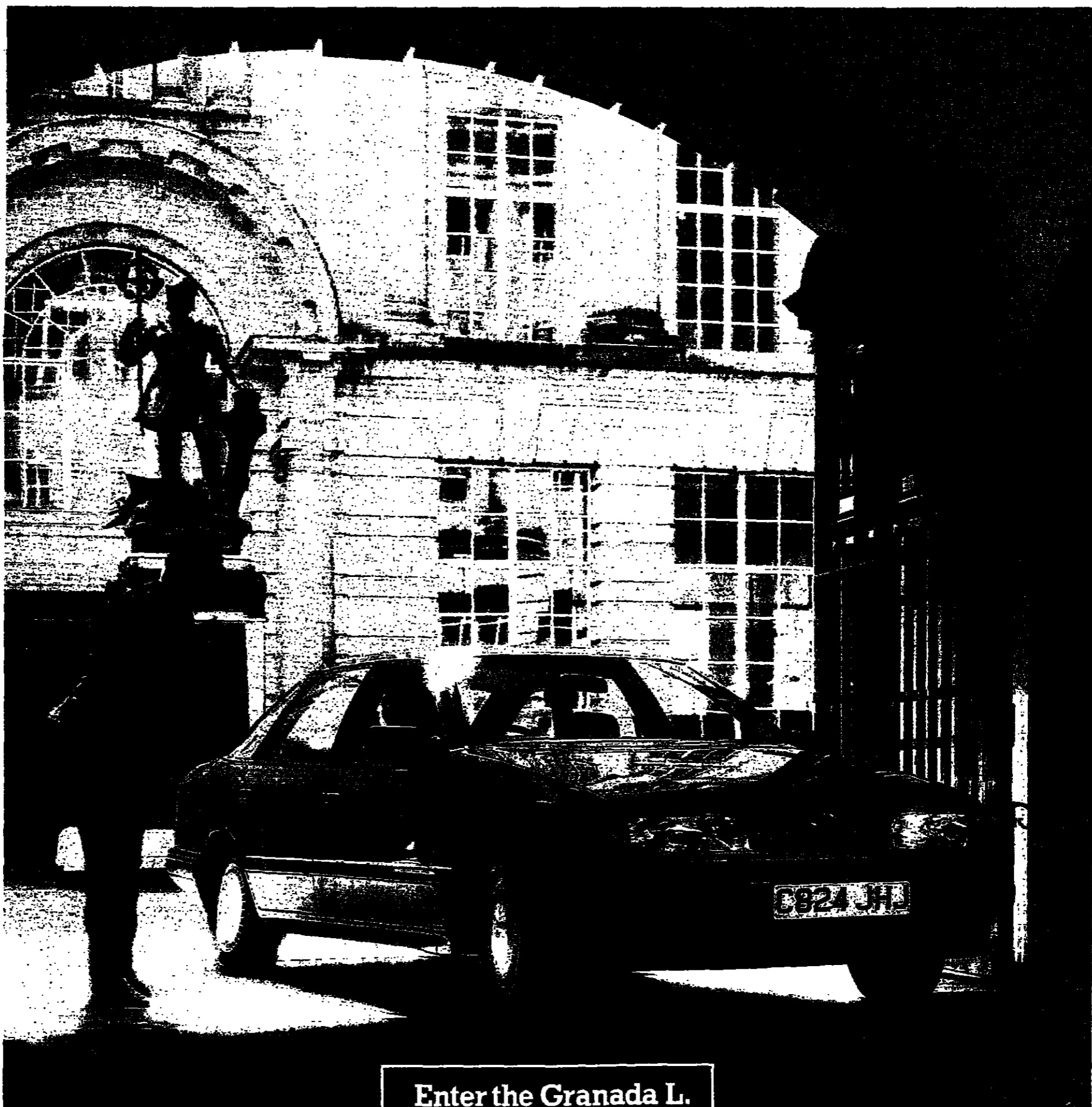
The company describes polymer concrete as "totally unlike any other material available in the roofing market." Marley believes it will be able to compete for the first time against natural slates and man-made fibrous slates with a product that is tough, fireproof and lightweight.

Moulded into relatively thin sections, polymer concrete has the strength of ordinary concrete of much greater thickness. The weight is about the same as that of most fibre cement products and the material has a Class 0 fire rating.

DREXLER MEMORY card technology has been licensed to Hitachi, the Japanese electronics major, to enable it to manufacture reading and writing equipment for the card.

Jerry Drexler, president, believes Hitachi's participation could "significantly increase" the number of card equipments made over the next five years.

Drexler's LaserCard, the size of an ordinary credit card, can hold two megabytes (2m characters) of data or roughly 800 pages of text. Medical, banking and publishing applications have already been announced. The system makes microscopic marks on a special surface for read and write applications, but the marks cannot be erased. In the US Drexler is on (415) 989 7277.



Enter the Granada L. £8,899, ABS included.

The new Granada L boasts all the essential qualities that make a Granada a Granada. And for which it was voted 'Car of the Year, 1986' one of more than a dozen awards.

The anti-lock brakes are just one example of the car's sophistication.

They're the ones that could help you steer out of trouble if you have to swerve while making a panic stop.

You get the same smooth, big carriage from the same supple suspension you find in every Granada. There's the same quietness from the

flush fitting glass, and the same generous leg-room—quite exceptional in the back.

And, of course, there are all those thoughtful little Ford touches that count so much—the low friction seat belts that don't tug at your shoulder, the steering column that adjusts for height as well as reach and the Chubb high-security locking system, to name but three.

For your £8,899* you also get the 1.8 litre lean burn engine which gives you a maximum

speed of 111 mph† And, perhaps more importantly, develops 90% of its maximum torque at only 1800 rpm, so even at low speeds it pulls smoothly in fifth gear—the mark of a refined car.

For a little more money, there's also a 2.0 litre L which has rather more power.

If you'd like to know more see your Ford dealer now. He'll be happy to help you into a Granada.

*Maximum retail price, correct at time of going to press, excl. delivery and number plates. †Ford computed figs.

FORD GRANADA. CAR OF THE YEAR 1986.



WORLD TRADE NEWS

Britain and Soviet Union ratify trade pact

BY DAVID BUCHAN

BRITAIN yesterday signed a five-year agreement with the Soviet Union, aimed at boosting bilateral trade which, for the first time in many years, produced a small surplus in Britain's favour in January-May this year.

The signing of the accord, formally called the UK-USSR Economic and Industrial Cooperation Programme 1986-90, by Sir Geoffrey Howe, the UK Foreign Secretary, and Mr Eduard Shevardnadze, the Soviet foreign minister, at a Lancaster House ceremony ratifies an agreement initiated by junior ministers on both sides earlier this year.

The accord does not stipulate precise volumes or conditions of trade since the right to do this, on the UK's behalf, lies with the EEC Commission.

But, while it does not guarantee any business in either direction, it updates and identifies the interest of Britain and the Soviet Union in each other's markets and products.

Thus, it sets an agenda for Anglo-Soviet working groups in specific trade sectors and will help UK companies, seeking to



Mr Shevardnadze (left) and Sir Geoffrey at the signing ceremony

sell or buy goods in priority areas to obtain comparable priority treatment from the labyrinthine commercial bureaucracy in Moscow.

The most promising UK exports are, as set out in yesterday's agreement, equipment for mining, oil gas, chemicals, petrochemicals, synthetic fibres, non-ferrous metallurgy, control and measuring instruments, automation, and rail signalling equipment.

The technology the Soviets

are most interested in selling covers power generation, electrical and welding equipment.

Trade prospects, however, are clouded by the continuing slide in the world price of oil, which makes up more than half Soviet hard currency earnings and is a key determinant of its ability to buy from Britain, and the West.

The UK surplus on trade with the Soviet Union in the first five months of this year was mainly the result of

cheaper Soviet oil, which depressed the value of imports from the Soviet Union to £250m, against £324m in January-May 1985.

UK exports to the Soviet Union rose marginally from £273m to £288m over the same period.

Mr Leonid Zamyatin, the Soviet ambassador to London, has attributed the decline in Anglo-Soviet trade turnover from £1.59bn in 1984, to £1.26bn last year, and still further this year to two factors—the falling

oil price and Western export restrictions.

The first factor is overwhelmingly the most important, since oil is by far the biggest component of Soviet exports, while strategic export controls—to which the UK government subscribes—cover only an estimated 10 per cent or so of what UK companies would like to sell the Soviets.

Mr Zamyatin told the House of Commons Committee last week that "if trade is to increase we must find a solution to the credit problem."

The issue, for the Soviets, is the price, rather than the volume, of UK official sterling trade credit which bears a relatively high interest rate.

Talks on an Anglo-Soviet financial protocol, begun at the beginning of this year at the Soviet Union's initiative, have still not produced any result.

This is despite the willingness of the UK Export Credit and Guarantee Department to offer Moscow credit in other, lower interest rate currencies like the D-mark or in a basket currency, such as the European Currency Unit (ECU).

United Biscuits in Brazilian joint venture

By Christopher Parkes

UNITED BISCUITS, one of Britain's largest food companies, is to try to break into the Latin American biscuit market through a joint venture with the J. Macedo group of Brazil, a four-to-tyres conglomerate.

Aided by soft loans from the local development agency, the partners plan to build a factory in Salvador, on the north east coast of Brazil between Recife and Rio de Janeiro.

Mr David Simkins, commercial director of UB International, said yesterday that once the joint company—Apita—was established, it would expand southwards into the densely populated areas around Sao Paulo and Rio.

UB would invest some £2.5m over the next three years, he said, giving it a 49 per cent interest in the company.

The deal represents UB's first move into manufacturing in Latin America. It stems from a relationship between the two companies which began in 1982 with the British group selling technical advice to Macedo.

It also brings the British group up against competition from aggressive US manufacturers such as Hershey, Nabisco and Beatrice, which are already established in the £360m-a-year Brazilian biscuit market.

However, Mr Simkins claimed they had not made a great impression and UB stood to succeed because it had the right partner and proven manufacturing and marketing policies.

Macedo is the second largest miller in Brazil, with a 12 per cent share of the flour market. Working with UB's technology it is already producing cream crackers, petit beurre and Marie biscuits.

Latin American markets, tempting because of their size, are notorious because of the array of high tariffs and other hindrances which effectively block any attempt to import foodstuffs from the UK or the US.

Mr Simkins said a technical agreement in Venezuela had collapsed because UB had been unable to transfer its royalties out of the country.

Gatt council approves protocol for Mexican entry

BY WILLIAM DULLFORCE IN GENEVA

CHINA yesterday took its first formal step to resume membership of the General Agreement on Tariffs and Trade while the Gatt council approved the protocol spelling out the terms for Mexico to join.

Mexico will become the 91st member of Gatt in time to participate in the round of multilateral trade negotiations due to be launched in September. China's participation will depend on the rules adopted by trade ministers at their meeting in Punta del Este in September but the major trading nations are known to favour the inclusion of China in the new round.

In its formal application for membership submitted to the Gatt council yesterday China emphasised that it expects to be treated as a developing country and to benefit from the preferential treatment accorded to developing countries under Gatt rules.

Peking hopes to submit the requested memorandum describing its economic system and foreign trade regime to the Gatt by the end of the year or the beginning of 1987.

The Gatt council would then set up a working party to examine the memorandum and negotiate the terms for China's rejoining. China left Gatt in 1950.

China is the world's 11th largest importer, according to International Monetary Fund figures for 1985, but ranks only 17th among exporters. Last

A senior European Community official said tensions with the US over technology transfers may escalate into a new transatlantic trade war. Reuter reports from Brussels. Mr Willy de Clerq, external affairs commissioner, said Washington was using national security considerations as an excuse to block transfers of technology. The most serious problem was over telecommunications.

year it imported to a value of \$42.5bn (£28bn) and exported goods worth \$27.3bn.

Only 1985 figures are available for Mexico. In that year, before the collapse in oil prices, Mexico exported goods to a value of \$24.4bn and imported to a value of \$11.5bn.

With adoption by the Gatt council of its accession protocol Mexico now needs the signatures of two-thirds of the Gatt's 90 members. Once these have been obtained—and statements by Gatt countries yesterday made it clear there would be no problem—Mexico will become a full contracting party 30 days later.

The US informed Gatt council yesterday that at its next meeting in October it would ask for a panel to investigate the quantitative restrictions which it alleged Japan had placed on 12 categories of farm products since 1963 in contravention of Gatt rules.

EEC urged to ease steel import curbs

THE European Community's restrictions on steel imports from outside the EEC should be relaxed, the British Iron and Steel Consumers' Council says in a submission to Mr Karl Heinz Manneberg, vice president of the EEC Commission.

The Commission is relaxing internal market controls on steel in phases up to the end of next year and the Consumers' Council, which represents some of Britain's biggest steel users, says the EEC's steel import regime should be partially lifted to coincide with this.

The EEC has operated a system of lateral agreements with a number of countries outside the Community since 1978.

The council says restrictions of competitive sources of steel damage the interests of steel users. Basic import prices are higher than internal EEC market prices and the EEC and Latin America are the only major groups of trading nations in which steel imports and the share of imports in consumption have declined since 1977.

Hong Kong plastics must bend to market

David Dodwell on problems facing the territory's third biggest export earner

HONG KONG's plastics industry, which underpins the territory's position as the world's leading toy exporter, faces serious problems in maintaining market shares and in keeping pace with changes in the pattern of world demand, according to a recent study by Hong Kong's Industry Department.

Quality control is "generally poor" and is given low priority, while industrial design capabilities are "very weak at best," the report notes in a frank review of the sector.

Investment in research and development is barely evident, and rising labour costs are tending to make Hong Kong manufacturers uncompetitive, it adds.

"While the industry does not face an emergency, it faces serious problems in maintaining its share of world markets, never mind catching up with changes in the pattern of demand," the report concludes.

At a time when manufacturing industry is contracting as an employer in the territory, there are signs that other sectors, particularly electronics, are suffering from similar structural weaknesses that could jeopardise the territory's future

As one of Asia's most buoyant exporting economies, Hong Kong's director of industry by an independent market research organisation, is the first of a series analysing the territory's manufacturing industries.

Apart from toys, which account for about two-thirds of the sector's factories, the industry produces handbags, packaging products, plastic clothes and tiles.

"Hong Kong's advantages are on the commercial side—relatively low prices, short lead times, reliability of supply and delivery, and responsive manufacturers," the study says.

"The disadvantages are mainly technical—a narrow range of product capabilities, inadequate emphasis on quality, inability to make precise mouldings, and minimal research and development."

The report noted that buyers of toys and plastics products were becoming more affluent, and more demanding in terms of safety, reliability and creativeness—making it clear that Hong Kong's weaknesses greatly outweigh its strengths.

have exploited "only to a limited extent" the household goods market. This market is dominated by Japanese and European manufacturers.

Manufacturers are doing "a good job" in making telecommunications equipment, but could profitably diversify by improving product development and quality.

Makers of plastic components for the electronics industry face "major opportunities" but must invest in product development and improving quality.

Sports and recreational products for both the US and Europe offer excellent opportunities for growth, but only with closer attention to design, quality and safety.

The market for plastic components for cars and other vehicles, such as bumpers and other interior plastic moulded items, presents "the most significant new opportunity" for manufacturers. But Hong Kong companies are close to missing the boat.

Manufacturers are criticised for tending to invest "for quick returns" rather than long-term development.

Mr Simkins said a technical agreement in Venezuela had collapsed because UB had been unable to transfer its royalties out of the country.

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UK NEWS

Lloyd's expels ex-chief of Minet Holdings

MR JOHN WALLROCK, the former chairman of Minet Holdings, one of Britain's largest insurance brokers, has been expelled as a member of the Lloyd's insurance market after being found guilty of misconduct by the market's authorities in a range of insurance deals.

In an 89-page disciplinary report, Lloyd's has outlined various insurance schemes with which Mr Wallrock was involved in the market and which he used for his personal benefit.

The Lloyd's authorities have concluded that, at Mr Wallrock's request, funds of Lloyd's underwriting members that had been transferred to a Swiss bank, the Banque de Rhodé, were used in the following way:

On November 1978, \$78,782 was paid to a Liechtenstein trust, codenamed "New Fam", a financial trust that had been formed for Mr Wallrock and of which the beneficial owner was an undisclosed member of Mr Wallrock's family.

On June 13 1979, \$51,889.53, debited to "Papir" as \$99,834 was paid to "New Fam" and used by Mr Wallrock to buy out the share in Carrigra VI owned by the beneficial owner of "New Fam".

On June 14 1978, \$28,808 was paid by Mr Wallrock to a New York and Geneva jeweller for the purchase of jewellery.

On October 5 1979, \$75,000 was paid to "New Fam" and used for repairing a yacht called Gloria II (subsequently called Albacora of Mallorca) purchased by Mr and Mrs Wallrock and his brother in 1978 when the Carrigra was sold; and Mr Wallrock's brother's living expenses on the Albacora at Palma, Mallorca.

Other funds were used to pay for repairs of the Albacora; the buying out of shares in the yacht; taxes on the yacht; legal expenses for the marriage break-up of a business associate, Mr Peter Cameron-Webb.

The disciplinary proceedings have taken place after the discovery of irregularities at the controversial PCW underwriting agency, a subsidiary of Minet, nearly four years ago.

It was alleged that Mr Wallrock was guilty of dishonest misappropriation through reinsurance schemes involving funds of members of Lloyd's. In total, seven charges were brought against Mr Wallrock. Under charge 1, Mr Wallrock has been alleged to have dishonestly misappropriated funds from Lloyd's and on charge 7 he had been alleged to have deceived Lloyd's when inquiries started.

On the latter charge, it was alleged that he had failed to disclose important information relating to the transactions and misled Lloyd's into thinking he had had no involvement in the transactions.

On charges 1 and 7, the disciplinary committee found Mr Wallrock guilty and imposed penalties of exclusion from Lloyd's. Under charge 2, which alleged receipt of personal benefits, the committee imposed a penalty of suspension from Lloyd's which runs for two years. Under charges 3 and 6, which covered failure to account for personal benefits, the committee imposed penalties of suspension from Lloyd's of 12 months.

The committee also ordered that Mr Wallrock should pay £125,000 for costs incurred by Lloyd's. That was reduced on an appeal by Mr Wallrock to £90,000, although the appeal committee upheld the verdicts.

In its deliberations, the committee had been studying a scheme in which Mr Wallrock was allocated 5-6 per cent of the insurance business accepted by the PCW syndicates, into which the Lloyd's members were grouped, under a reinsurance scheme. The arrangement had been set up, it was suggested, to enable the syndicates not to breach their financial limits. Under Lloyd's rules, syndicates are allowed only to accept a certain level of business, which is strictly related to their underwriting capacity.

Lloyd's is planning to "benchmark" money from the central fund members who are facing the greatest hardship to ensure that they pass the solvency test ahead of any settlement.

The controversial move announced yesterday, is seen as an attempt by Lloyd's to deal with the troubles surrounding the 1,525 underwriting members whose affairs were once managed by the PCS underwriting agency.

GOVERNMENT SETS LOW TARGET FOR NORTH SEA LICENSING Frontier areas named in offshore oil round

BY LUCY KELLAWAY

THE GOVERNMENT has set itself the target of awarding 50 to 60 licences in the tenth offshore oil and gas licensing round, the smallest number since the 6th round in which just 42 licences were granted.

Most of the 127 licence areas announced yesterday by Mr Alec Buchanan-Smith, Energy Minister, are in mature areas in the North Sea or on the fringes of mature basins, although a few lie in less attractive frontier areas such as the Rockall and Faeroes Troughs.

Oil companies yesterday expressed some surprise that the Government had decided to include any high-risk frontier blocks at all, given that the movement in oil prices over the last six months ago to this week's record lows of \$9 has over-turned the attractions of all exploration in the North Sea.

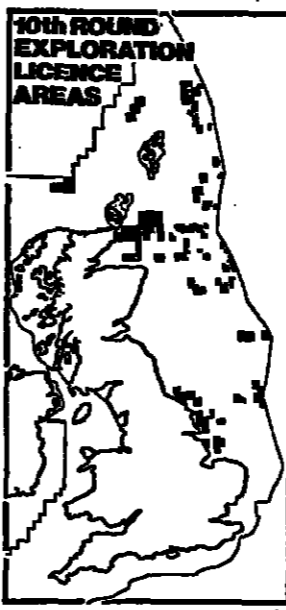
Mr Roland Shaw, president of Premier Consolidated Oilfields, described the blocks as "offer as a pretty handsome bunch of acreage."

Despite the latest fall in North Sea oil prices, which yesterday and on Monday touched their lowest levels since the first oil came on stream in the late 1970s, the Government hopes the round will be a success.

Some of the independent oil companies, many of which are having difficulty in meeting their existing commitments, reacted enthusiastically to yesterday's announcements. Mr Buchanan-Smith admitted that the smaller companies might be expected to play a less prominent role in the tenth round, although he hoped to see them involved as members of partnerships.

The terms on which the licences are being offered are broadly similar to those under the ninth round. However, some may be awarded with lighter work commitments than previously. But Mr Buchanan-Smith emphasised that if companies wanted attractive acreage, they would still have to offer a good work programme.

The blocks being offered include: 24 in the Northern North Sea, 36 in the Central North Sea, five in the Mid North Sea, five in the Southern North Sea, seven in the Rockall Trough, and six in the Faeroes Trough.



Swan Hunter bitter over warship order

BY MICHAEL CASSELL AND ANDREW FISHER

SWAN HUNTER, one of Britain's leading warship yards, yesterday criticised the Government over its decision to award it only one of the three £115m frigates, for which orders were announced yesterday by Mr George Younger, Defence Secretary.

Although the contracts were placed as expected, with two going to Yarrow Shipbuilders on the Clyde, Swan Hunter said it was "bitterly disappointed" that it had received no orders beyond the one it had been promised 18 months ago.

The sharp response by the Tyne-side yard to the £345m worth of frigate orders highlights the frustration of the newly privatised warship yards in the face of the Government's attempts to save money by delaying orders.

The promise of a further frigate order to Swan Hunter was made after the Ministry of Defence (MoD), then headed by Mr Michael Hes-

ting, gave an order to Cammell Laird on Merseyside early in 1985 after its workers had defied militant pickets to continue working.

That order would otherwise have gone to Swan Hunter, which then received an order for only one Type 23 frigate. The orders awarded yesterday are for Type 23s, cheaper, lighter and more advanced.

Swan Hunter said it won the order because it offered the best price and conditions, "not just because of a promise."

A second US company has entered the bidding to run one of Britain's two naval dockyards under the Government's plans to introduce commercial management into their operations next year.

The MoD said yesterday that Brown and Root (UK), the offshore engineering company that is a subsidiary of Halliburton of the US, had been invited to bid for the management of Devonport dockyard in south-west England.

Anglovaal Group

Mining companies' reports - Quarter ended 30 June 1986

Table for Anglovaal Group: Hartebeestfontein Gold Mining Co Ltd. Includes financial results for 30 June 1986, 31 Mar 1986, and 30 June 1985. Operating results show gold recovered, revenue, and profit.

Table for Anglovaal Group: Eastern Transvaal Consolidated Mines Ltd. Includes financial results for 30 June 1986, 31 Mar 1986, and 30 June 1985. Operating results show ore milled, revenue, and profit.

Table for Anglovaal Group: Loraine Gold Mines Ltd. Includes financial results for 30 June 1986, 31 Mar 1986, and 30 June 1985. Operating results show ore milled, revenue, and profit.

Table for Anglovaal Group: Village Main Reef Gold Mining Co (1984) Ltd. Includes financial results for 30 June 1986, 31 Mar 1986, and 30 June 1985. Operating results show gold recovered, revenue, and profit.

Table for Anglovaal Group: Piteška Copper Mines (Pty) Ltd. Includes financial results for 30 June 1986, 31 Mar 1986, and 30 June 1985. Operating results show concentrates produced, revenue, and profit.

Table for Anglovaal Group: Consolidated Murchison Ltd. Includes financial results for 30 June 1986, 31 Mar 1986, and 30 June 1985. Operating results show sales of antimony concentrates, revenue, and profit.

Underwriters to benefit from protection fund

A MULTI-MILLION pound fund designed to protect the interests of people who buy insurance from Lloyd's of London will in future be used to protect the interests of the underwriting members or investors of the market, John Moore writes.

Although Lloyd's will continue to use the fund, which amounts to more than £200m, to meet insurance claims of policyholders if a Lloyd's member cannot meet any insurance claims, the fund in future is intended to be used to help members of Lloyd's who face difficulties in the market.

The controversial move announced yesterday, is seen as an attempt by Lloyd's to deal with the troubles surrounding the 1,525 underwriting members whose affairs were once managed by the PCS underwriting agency.

Manufacturing output remains sluggish

BY WALTER ELLIS

INDUSTRIAL PRODUCTION in Britain fell by 1.5 per cent in May, compared with April. Manufacturing output continues to show little sign of recovering from its decline of the last 12 months and remains distinctly flat.

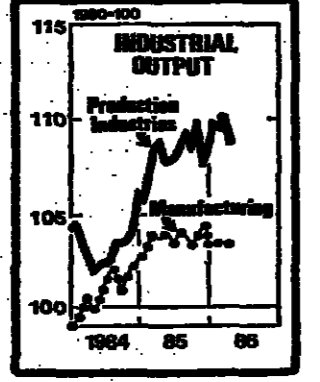
Oil output dropped sharply in May, taking the energy index to 123.2 - down 5.9 index points on April. The main improvements were in mechanical engineering, petroleum products and paper.

The latest, provisional, figures, released yesterday by the Central Statistical Office (CSO) show that in the three months to May, output of the production industries increased by 0.3 per cent over the previous three months.

Energy output over the same two periods increased by 2.7 per cent, while manufacturing registered a marginal fall of 0.1 per cent. Consumer goods, including electrical and electronic appliances, performed poorly, showing an increase in output of just 0.3 per cent.

Oil production has meanwhile revised previously issued figures for the first half of this year. The index of manufacturing output has been revised up by around 0.5 per cent in respect of the first quarter, while the figure for April - which had appeared unusually good - turns out in fact to have been over-optimistic. April has been revised downwards by a full 1 per cent for manufacturing and by 0.5 per cent for production industries.

The March-April "surge", which had been the subject of some surprised comment, thus turns out to have been less than originally put forward. Statisticians are still work-



INDUSTRIAL OUTPUT. Production index 1984=100. Source: Central Statistical Office.

ing on an improved means of estimating output. Seasonal adjustments are made regularly, and since January a "bias adjustment" has been built into the manufacturing figures so that allowance is made for the differences of view between government statistics and those of the Confederation of British Industry.

Sectionally, the areas that have performed best in the UK over the three months to May have been petroleum products (+3 per cent), mechanical engineering (+4 per cent), paper, printing and publishing (+3 per cent) and the so-called "all other" categories - principally rubber, plastics, jewellery, coins and toys - which went up by 2 per cent.

Oil extraction from the UK's North-East fields has continued flat, registering an increase against the previous three months of less than 1 per cent. Energy and water supply overall increased output by 2.5 per cent.

UK NEWS

Hugh Carney reports on the aftermath of Northern Ireland's "marching season"

Ulster looks to autumn for political watershed

ONE OF the most bizarre sights of a weekend of piping, flutes and thundering drums, petrol bombs and plastic bullets, riot police and prowling troops, was that of elderly bowler-hatted Orangemen scuffling with younger fellow Protestants in the now infamous town of Portadown in Northern Ireland.

Mr Paisley is now away on holiday. Like the Portadown "Black Man" as they are known, most of the tens of thousands of Protestants who marched at the weekend did not appear to relish civil war, for all their undoubted hostility to the Anglo-Irish Agreement.

A credible, peaceful alternative for defeating the London-Dublin agreement. There is talk of "extreme political action" in the autumn - perhaps total withdrawal of Unionists from all structures of government.

Labour movement sets new goals to cut unemployment

THE TRADES Union Congress (TUC) yesterday said it would have to set fresh targets to reduce unemployment beyond the 1m cut envisaged as the centrepiece of its employment strategy published yesterday as part of its annual economic review.

Johannesburg Investments Consolidated Group. Gold mining companies' reports for the quarter ended 30 June 1986 with comparative figures for the previous quarter. Includes sections for Randfontein Estates, Western Areas, and Elsburg.

Randfontein Estates. The Randfontein Estates Gold Mining Company, Witwatersrand, Limited. Operating results, financial results, and development data for the quarter ended 30.06.86.

Western Areas. Western Areas Gold Mining Company Limited. Operating results, financial results, and development data for the quarter ended 30.06.86.

Elsburg. Elsburg Gold Mining Company Limited. Operating results, financial results, and development data for the quarter ended 30.06.86.

Mr. Nicholas Willis, TUC general secretary, said the review's strategy for Britain had to involve all sectors - manufacturing and services, public and private.

Reluctant unions will accept BR cuts today

BRITISH RAIL is expected to secure final union acceptance today of its programme of cuts and closures in its workshops and members voted against action, with 209 in favour.

Liberal leader sees 'inevitable' union with SDP

By Peter Riddell, Political Editor. A FORMAL union between the Liberals and the Social Democratic Party (SDP) is "almost inevitable" before too long, Mr David Steel said yesterday in a speech marking his 10th anniversary as Liberal leader.

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THAT'S FAST

Mr Steel said the Alliance was already far closer and more united than a coalition of convenience. Stressing his personal preference for formal union before too long, Mr Steel said a decision must depend on the parties.



FINANCIAL TIMES SURVEY

Wednesday July 16 1986

Istanbul

A vigorous programme of urban renewal is helping one of the world's oldest cities to win back some of its former glory

Courting the businessman

By David Barchard

TURKEY'S LARGEST city has embarked on an ambitious programme of development after more than 60 years in relative eclipse.

Istanbul contains about an eighth of Turkey's 51m inhabitants, pays nearly 40 per cent of the country's taxes and holds about 60 per cent of its private sector manufacturing industry. But for more than half a century, the city has enjoyed little of its ancient prestige as a commercial centre.

Turkey's shift away from liberal trade policies towards an attempt at industrial self-sufficiency from the 1920s led to the snapping of many links between the city and the world economy. The British trading community, for example, mostly departed in 1923 never to return. Many large companies followed. The city's trading role—and its wealth—sharply declined.

After the Second World War, far-reaching changes began. Migrants streamed in from the Anatolian hinterland and its population grew by as much as 7 per cent in some years. Numbers have increased roughly six-fold in four decades. Population growth was followed, after about five years, by industrialisation. Private sector industries began to spring up in and around the city and were largely responsible for the average annual growth of about 6 per cent in Turkey's gross national product between 1964 and 1971. Some of the city's 19th century prosperity began to return.

For several decades, however, deterioration was more visible than improvement and the city threatened to emulate Calcutta, Bombay or Cairo as an unmanageable Third World megacopolis. Two-fifths of its inhabitants lived in gecekondu, or shanty-town cottages. The new arrivals from Anatolia had little knowledge of, or interest in, the traditions of the city.

With no local taxation, the municipality was mainly dependent on central government funds. The city's infrastructure was starved of investment and the quality of life collapsed. The water supply could not keep up with demand and even by the early 1980s, there was no sewage treatment plant for the city.

The older buildings became warehouses or slums. Much of the city around the Golden Horn was dead when Mayor Bedrettin Dalan took over, says one Turkish urban sociologist. The Golden Horn itself was seriously polluted and even the fast flowing waters of the Bosphorus had ceased to be clean enough for swimmers.

Telephones, roads and other utilities all fell short not only of West European standards, but also of those of Ankara, Turkey's capital, which was a smaller and more manageable city. The change in the quality of life in the city over the last three years for both Turk and foreign businessmen has been as sudden as it was unexpected. It was heralded in 1983 by the election of Mr Dalan, till then a political unknown. He astonished the public by

making two promises it found hard to take seriously. He pledged to reverse the pollution in the Golden Horn and make its waters "as blue as his own eyes"; and that by the end of the decade, people would no longer be short of drinking water.

Mr Dalan's success in keeping these and other promises has turned him into the most popular local politician the country has known.

The immediate thrust of Mr Dalan's policies has been to improve conditions for ordinary Turks. He places great emphasis on opening up the seashore and other scenic areas to the public.

"It is rather moving to walk beside the Golden Horn in the evenings and see families enjoying the parks Mr Dalan has created in areas which three years ago were just tumble-down housing," says the head of one Istanbul multi-national company.

Mr Dalan's work coincides with the opening up of the Turkish economy to foreign trade and a drive to attract foreign investment. The hope is that Istanbul can transform itself into an international business centre by investing heavily in the neglected infrastructure. It is a bold ambition and would have seemed hopeless less than a decade ago.

Six conference centres are being built. There are plans to introduce state-of-the-art communications technology from cellular telephones for cars to telefax in a city where it is still notoriously difficult to get a telephone line in some areas—



Upper left: The European Bank of the Bosphorus. Lower: the Ataturk Opera House, in Taksim Square. Right: Looking across the Golden Horn towards the Galata Tower. These and other pictures in this survey by Terry Kirk

and where five-star hotels stock only 1983 directories.

"Istanbul's main shortcoming as a business centre is that there is no direct air connection with Tokyo," Mayor Dalan says. Mr Gungor Uras, co-ordinator of the Sabanci Group, Turkey's largest industrial group, says: "Istanbul is now a more attractive place for the businessmen. Our chief shortcomings are the limited availability of good secretaries and of schools for foreign children."

The rapidly growing foreign business community in Istanbul and their families would tend to agree on the quality of life—even if some warn that creating a trading and financial

centre in the eastern Mediterranean may take many years.

Mr Dalan's success in transforming the city's image comes partly from the administrators he has appointed, such as Mr Atom Damali, the head of the city water authority (ISKI). But it also comes from improved backing from central government under Mr Turgut Ozal.

The city is benefiting from legislation introduced in the early part of the decade which not only gives municipalities a 6 per cent share of central government revenue but also entitles the three largest cities (Istanbul, Ankara and Izmir) to receive an additional 2.5 per cent of central government tax

revenues. Of the TL 86.180bn projected revenues for Istanbul this year, TL 65,738m will come from the central government budget and only TL 2,836m from local taxes.

Even so, for its investment programme the municipality is relying both on deficit financing and on international aid from bodies such as the World Bank, which has largely borne the cost of the improvement in the water supply.

"We are running a heavy deficit," says Mr Atanur Oguz, secretary-general of the municipality and Mr Dalan's right-hand man. "We are getting into debt, but we are taking care to do so in a way which will not

pose problems for subsequent generations."

A foreign businessman adds: "Mr Dalan can afford to do what he is doing because he has the unqualified backing of the central government."

Not everyone is sure whether some additional form of financing, either by new taxation or bonds will not have to be found eventually. The municipality has retained Arthur Andersen, the international accountancy firm as its advisor to help it keep on an even course.

The drive to put the city back on the international map continues. A subtle publicist, Mr Dalan recently staged an Oxford versus Cambridge boat

race on the Golden Horn. He hopes that Istanbul will be selected as the site for the Olympic Games in 2000 or perhaps 2004.

He has invited the Lord Mayor of London to visit Istanbul and further international contacts are planned.

Though he is sometimes accused of looking more to the Islamic and Arabic world than towards Europe, there is little doubt that Mr Dalan's strategy is closely linked to the determination of the leaders of Turkish industry to see their country a full member of the European Community in the near future.



PROBING THE FINAL FRONTIER REQUIRES TECHNOLOGY

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ISTANBUL 2

Banking

The easy times are over

THE NUMBER of foreign banks with operations in Turkey has grown dramatically since 1980, when foreign branches were first allowed, from an initial four to 23 institutions. And while the country's financial market is certainly underdeveloped by European standards, there can be no doubting that for banking, finance, industry and commerce, the economic centre of Turkey is in Istanbul. This is where all of the foreign banks have been headquartered.

The story of foreign banking in Turkey is one of phenomenal success for a few institutions which came early, did their homework, injected the minimum US\$50m of capital required and then obtained a return on equity of more than 100 per cent in some cases. The business has been mainly in trade and project finance, corporate lending and foreign exchange and the foreign banks have brought management expertise and an international outlook and network which even the largest Turkish banks have traditionally lacked.

The easy times, however, appear to be over, with margins slimming as more foreign institutions arrive in Istanbul. Foreign bankers now talk of challenges of problems in obtaining foreign exchange, of the difficulty experienced in funding themselves instead.

This is not the case for all the foreign banks, which fall roughly into three categories:

There are the standard commercial banks trying to do standard types of business; there are the representative offices and branches which concentrate on processing syndicated credits which are booked elsewhere (London, Tokyo, and other international capital centres) and then there are the foreign banks which have adopted a strategy of growth in Turkey via joint ventures with Turkish institutions, either banks or companies.

All of the foreign banks face similar problems, however. Turkey remains a country which is not very advanced in terms of accounting. It is the exception rather than the rule to find consolidated and externally audited balance sheets. The Turkish lira interbank market is embryonic and fragmented and bank-to-bank lines are more frequently negotiated than placed on the basis of fairly standard margins depending on the quality of an institution. Especially disturbing for foreign banks is the significant difficulty in obtaining foreign exchange in Turkey, an irony for foreign banks whose strength might be expected to be the provision of foreign currency funds for trade purposes.

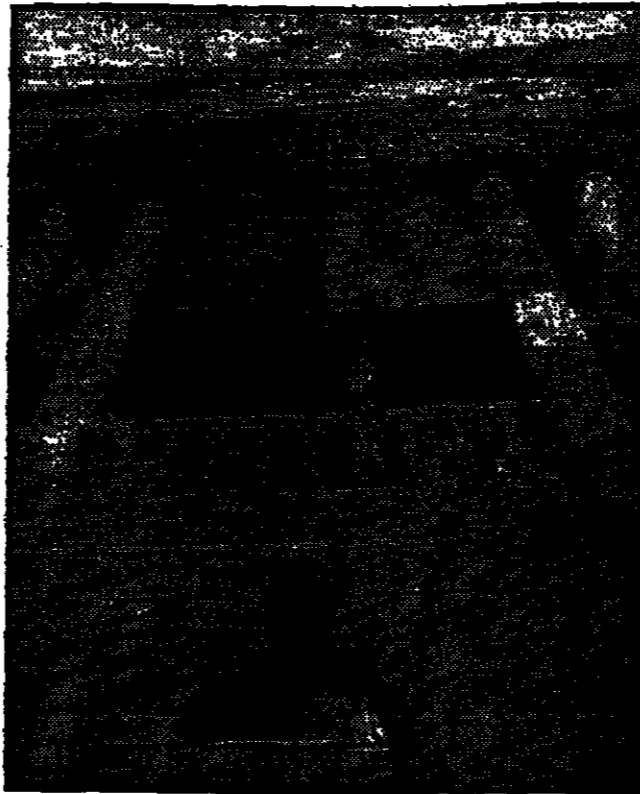
Information on the quality of loan risks is hard to come by and while it would undoubtedly offend Turkish businessmen to be told that much lending is done, as in the Middle East, on the basis of "names," this does appear to be the case.

Foreign bankers who are "well plugged in" to the Istanbul business circuit and their opportunities much enhanced. As one foreign bank representative remarks: "Things are improving, but I can tell you that until five years ago I would get a Turkish bank's balance sheet and throw it away. There was simply no point looking at it. It told me nothing."

For all of these reasons the successful foreign banker in Istanbul is generally one who understands the need to find specialty niches in the market. "Niche banking" might be the best way of describing the way to approach the market, now more competitive than ever with 23 different foreign institutions arrived.

Among the more successful foreign banks is Citibank, the US giant which opened up a representative office in Istanbul back in 1976 with a staff of 40, even though branches were not authorised until 1980. Citibank was ready when liberalisation began and today has four branches — Istanbul, Izmir, Ankara and Merzin. By 1982 Citibank had achieved a 30 per cent return on equity. In 1983 the return jumped to 74.5 per cent and as of last year it was still a lucrative 55 per cent.

Standard Chartered, which opened as a branch on January 1 of this year, has a more modest presence, although it secured the services of Mr Jeremy Varcoe, former counsellor at the British Embassy



Istanbul Stock Exchange

in Ankara. As the only UK bank with an Istanbul branch there should be scope for growth, but Mr Varcoe points out that the market is becoming increasingly tough and cites in particular the foreign exchange shortage resulting from requirements that 15 per cent of foreign currency holdings must be placed with the central bank. He also mentions the difficulties faced in interbank funding, but like other foreign bankers Mr Varcoe believes that the Turkish economy could nonetheless provide wider opportunities in future.

The most unusual approach to the Turkish banking scene is to be found in the joint ventures between foreigners and local companies. American Express, which opened its branch in Istanbul in 1981 and succeeded to become the most profitable bank around, with a 123 per cent return on equity in 1983 (and 117 per cent last year), sold out 51 per cent of its bank a few months ago to Koc, Turkey's biggest industrial and financial holding group.

The newly renamed Koo-American bank is in part a result of Amer's apparent unwillingness to inject fresh capital into Istanbul, but equally a function of its strategic decision that by combining with Koc it could expand its branch net-

work. Koo-American, like the other recent joint venture between Chemical Bank, Mitsui Bank and the Etila group (Turkey's third largest holding group), is treated like a Turkish institution, which means there is no limit on branch openings. That means access to a potentially wider deposit base, easier funding, more business contacts and room for growth. A third such example is Irving Trust of New York, which recently bought 40 per cent of the Izmir-based Turunbank. Likewise, Banque Nationale de Paris has a venture with the Savanci group, second only after Koc among Turkey's holding group dynasties.

With ever-tightening margins these joint ventures (always contracted with foreign bank management) might just be the soundest approach to a market where things are not necessarily as they appear. The potential for growth in the Turkish economy, assuming continued economic liberalisation by the Ocal government and political stability, is clear. The winners among foreign banks, however, will be those who do more than merely listen to a nameplate to their front door and open for business. Niche-banking in Turkey means contacts, flexibility and not a little courage.

Alan Friedman

Utilities

Cleaning up on seven hills

IF ISTANBUL is to realise its ambition of becoming an international business centre then much will depend upon Mayor Bedrettin Dalan's five-year plan for improving the city's infrastructure.

Mr Dalan, who has hired as his top city administrators a number of private sector executives, has embarked upon a plan to redress deficiencies in water supply, sewage control, electricity, urban transport, roads, housing and more.

Much of the work which is needed (in a city which has seen its population leap from fewer than two million 15 years ago to six million today) has as a primary goal the provision of essential services to the people of Istanbul. At the same time Istanbul is hoping to entice foreign companies by offering better telecommunications, more hotels and other services which international businessmen regard as basic necessities. This two-pronged programme is, to say the least, ambitious in a city where until recently one would often have to make do with running tap water only every other day.

The man who has perhaps the most daunting task is Dr Atom Damali, the 57 year old American-trained engineer who is general director of Iki, the Istanbul water and sewage authority. Dr Damali says he has a plan to spend around US\$1bn by 1990, when his five-year term runs out.

Istanbul has never had a sewage treatment plant and the result is that both the Bosphorus and the Golden Horn, which divides the European parts of the city, have been deluged with industrial waste. A US\$60m World Bank loan went unspent until mayor Dalan took office, but Dr Damali has been busy signing contracts and getting out tenders with companies such as Taylor Binney of the UK and Motor Colson of Switzerland to remedy the situation.

Because Istanbul is a city of seven hills, sewage has simply run down to the shores of the Bosphorus. A key programme therefore, is to install large interceptor pipes running parallel to the shore which will collect sewage before it flows to the sea and pipe it along to treatment facilities. The programme is huge when one considers that Istanbul has 150 kilometres of shoreline.

Four sewage treatment plants are scheduled to be built by 1990, having 60 per cent of

the problem, according to Dr Damali.

The water supply problem which Mayor Dalan took office in 1982 is described as critical. Only four main catchment areas or water sources have been constructed over the past 100 years and Istanbul's present supply of one million cubic metres a day is inadequate for six million people.

Dr Damali plans to contract out the building of four new dams by 1988, the first of which should be ready by 1987. The goal is to double capacity to two billion cubic metres daily. Although Dr Damali estimates that only 20 per cent of the city has real problems, it appears that 70 per cent of apartment blocks get around the shortage by having roof tanks which can be used when the city supply is shut off. This is not the case in the shanty towns where newly arrived peasants from Anatolia still live.

Last year Istanbul imported 700 kilometres of ductile iron pipe. The total water network is made up of 1700 kilometres of pipes and Dr Damali admits that he has to spend around US\$100m to replace the water pipes which date back into the Ottoman empire, some 300 years old. It has been a "hellish" job.

Water and sewage are not the only problems. A city which wants to become a major trade, banking and tourism centre also needs telephones which work.

Telecommunications are the responsibility of the Ankara government's PTT. Two joint ventures between Turkey and foreign companies are working in this area. Neta, the venture between Northern Telecom and the OTT and another company involving America's ITT, Telecom.

Telephone services are the weakest part of Istanbul's infrastructure, particularly long-distance lines. It can take hours to get an overseas call booked and Mr William Baker, general manager of the Gibraltar International, admits: "It is the most frustrating part of my day, trying to get through on the telephone."

At present in Istanbul there are 11 phones for every 100 people (against a national average of 200 per 100). By the end of 1988 Istanbul hopes to have 775,000 lines installed, 1.5m by next year and 1.5m lines by late 1989. Neta's only began manufacturing digital

switching systems for the first time in Turkey in 1985 — production capacity is now being expanded dramatically.

PTT's success calls, however, Istanbul has only one gateway airport station in service. Two more gateways and a third ground station are under construction. Even so, lines get very overloaded at present and Neta says that "people are moving into Istanbul faster than telecoms can keep up."

On the housing front, Istanbul is coping with an annual average population increase of 5 per cent. Mayor Dalan speaks of "very rapid urban planning" which means that whereas in 1984 some 2,500 building permits were issued, the number last year was 20,000 permits. Istanbul is a city undergoing a construction boom of Texas-sized proportions.

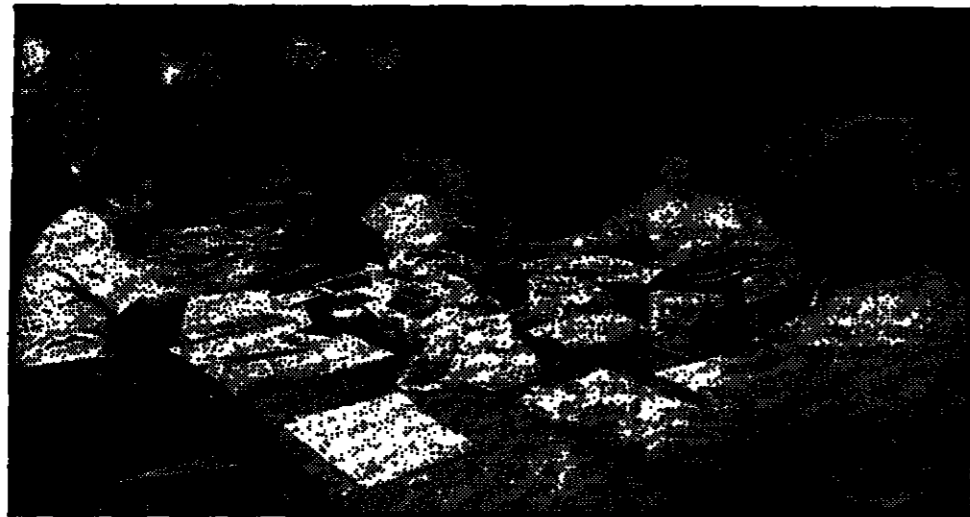
Urban transport is also a big problem and the city is spending between US\$300m and \$400m on roads. The idea is to replace muddy roads with asphalt. Likewise a fourth bridge, costing \$20m, will help relieve congestion across the Golden Horn, as will a second Bosporus bridge, financed by the central government.

Then there are plans to purchase more "sea buses" or ferries along the Bosphorus. Casuarina boats, each capable of carrying 400 passengers, are being bought for \$22m, a rapid train system is also on the cards, as are tunnels under the Bosphorus. Signalisation of the streets (traffic lights are few and far between) will help the traffic congestion.

A great deal of money does seem to be available, either from Ankara or from World Bank and other soft loans, but Istanbul still needs to build more hotels, provide new office blocks and develop services such as bilingual secretaries if it is to attract multinational companies.

Mayor Dalan, a consummate optimist with a great public following, sits in his spacious office at City Hall and declares: "In five years Istanbul will be a city where the water will run, the sea will be clean, the traffic will flow smoothly on asphalt roads, street level roads and the total plan will be finished." If this is to be the case then the mayor and his team certainly have their work cut out for them.

Alan Friedman



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ISTANBUL 3

Archaeology

Historians still get surprises

ISTANBUL'S PAST stretches back for nearly 2,500 years, and for about 1,500 of those it has been one of the world's great imperial cities, comparable perhaps only with Peking in size and importance.

It remained a great metropolis in the Dark Ages and Middle Ages when Rome, Athens, Paris, and London were relative backwaters. As late as 1700 it probably had a far larger population than London.

Co-existing with an imperial past, Istanbul has an Ottoman past. Istanbul's Ottoman past is a major challenge for a booming business city. Many archaeologists are worried about how much of Istanbul's heritage will survive into the next century. Almost every major development in the old city stumbles on Roman or Ottoman remains, many a total surprise to historians.

In the past few years, for instance, mechanical excavators on building sites have turned up a marble pavement from the Flavian palace, the Byzantine monastery of St. George Manganes; Ottoman Bektaşlı frescoes from the 17th century; cisterns and at least one hoard of gold coins from the 11th century.

More anonymous pieces of wall and road can be found on almost any site. For historians, it is vital that they be recorded and photographed before the bulldozers clear them.

Turkey's Department of Antiquities, under Dr Nurettin Yardımcı, is struggling to cope with a situation which would stretch the archaeological resources of any West European country to breaking point.

"Time is always precious on development sites," says one Istanbul archaeologist. "Companies are often alarmed if they discover something which might help out the work."

"The archaeological authorities tend to learn about things only through tip-offs, and there is no real rescue team. They rush to a site but sometimes by the time they get there, the walls they were told about have gone."

"What they really need is funds, laboratories, and equipment such as jeeps. More generally there is need for documentation to record and interpret discoveries. But these facilities barely exist. The discoveries that would be made would undoubtedly

justify the expense."

The plight of Istanbul's Archaeological Museum, a great 19th century collection which outshines its better-known counterpart in Ankara, gives some idea of the scarcity of cash. Of its 56 halls, numbers 31 to 38 (the upper floor) have been closed for 16 years for lack of funds to hire attendants.

Its curators have to double as rescue archaeologists in the city. They are hampered for lack of a direct link with the local authorities.

Indeed, the museum itself provided a good example 13 years ago of how new building can conflict with the need to preserve archaeological remains. Though the building is situated in the ancient Acropolis, right next to the Roman Great Palace, it built an annex without taking soundings.

When archaeologists, notably the late Neah Fırıncı, protested, a brief exploratory dig was conducted. A basilica, late Roman baths and an intact Byzantine Street were discovered.

"It was a window straight into the Late Antique and early Byzantine city," says one archaeologist. But the architect and the then director of the museum overruled protests from Professor Fırıncı and the bulldozers were moved in. The remains vanished.

The main infrastructural projects now being planned are necessary for Istanbul's future, but archaeologists are worried that some of its past glories will be destroyed without coming to light. Foundations for high buildings tend to go through all the historical layers. An underground railway system will inevitably be built some day, and feasibility studies for a rail tube under the Bosphorus are well advanced.

There is also concern about plans to build a hotel on the area formerly occupied by the Roman Great Palace.

Istanbul offers abundant evidence of its rich past with 40 Byzantine churches, several hundred Ottoman mosques, the great palace of Topkapı and Ibrahim Paşa, and countless Ottoman fountains, tombs, libraries, and houses. It is these which have given the city its wondrousness for travellers over the centuries.

David Barchard

The controversial political leader who has already clean up the Golden Horn is now pledged to realistic free-market policies, says David Barchard in this profile of the Mayor.

ISTANBUL'S 44-year-old mayor Mr Bedrettin Dalan, is a popular man. The polls show that he has almost 90 per cent of the city's population behind him, regardless of party.

He has been described as Robin Hood and as Superman (the latter by Turkey's leading anti-establishment magazine which seldom has a kind word for officialdom). It is a popularity almost unparalleled in Turkish history — and which bodes well for the Motherland Party in Turkey's largest electoral constituency.

'Water's up, so is service'

Mr Dalan's popularity is largely to be explained in terms of the improvement in the "Istanbul" in the last three years. For most of the last half century, as waves of immigrants from rural Anatolia crowded into the metropolis, investment in infrastructure and utilities failed to keep pace with demand.

Now, armed with financial resources which none of his predecessors possessed, Mr Dalan is presiding over a period of urban renewal, comparable to those which laid the foundations of modern London or Paris in the last century.

Like most of his voters, Mr Dalan is an immigrant from Anatolia. His father came from Bayburt in eastern Turkey, and worked in the state railways. He was born in Samsatir in western Anatolia and grew up at Germanköy near Izmir. He was a scholar-boy who is still fond of recounting stories of how at

the age of eight he was sent out to pick cotton in the fields.

He went to Istanbul only when he enrolled in the city's Technical University (the alma mater of many of the country's leading politicians). Like many new arrivals in Istanbul, his chief memory of his first visit there is of being awestruck by a taxi-driver.

A career in the private sector covered engineering, textiles, and foreign trade. He was one of the earliest advocates of the economic reforms in 1980 of the present Prime Minister, Mr Turgut Özal, even though Mr Dalan lost a substantial sum as a result.

Though not previously politically active, he joined the Motherland Party when Mr Özal set it up in May 1983 and quickly became Istanbul party chief.

"I had no desire to stand for any office which involved going to Ankara," he says. Mr Dalan's election in March 1984 upset predictions of a

social democrat victory. But as he points out, it was the Motherland Party's decision to have elected mayors in the country's three largest cities that brought him to his present office. The military had introduced legislation which would have made them nominated rather than elected posts.

He spent his first two weeks in office watching how the municipality worked and then replaced all the holders of key posts with businessmen.

He is pledged to make sure that realistic free-market policies prevail. "When we came to office, the price of a cubic metre of water was TL 57; today it is TL 125. People accept higher costs if they get better services for their money," he says.

His critics accuse him of fostering the interests of wealthy foreign (usually Arab) businessmen, who have been encouraged to buy land and build homes on the hills above the Bosphorus. Yet Mr Dalan's



Mayor Bedrettin Dalan... No wish to go to Ankara.

most conspicuous achievements — notably cleaning up the Golden Horn and creating a park around its once squalid shores — seem aimed at benefiting Istanbul's humblest citizens. A similar project for the Bosphorus brought him into direct contact with Istanbul's millionaires.

who just bulldozes through obstacles no one else would take on," says one Istanbul exporter, though he admits that the litigation generated by Mr Dalan's demolition of old buildings may drag on for years.

So far, Mr Dalan has been able to ignore resentment among the casualties of his improvement schemes.

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Conservation
Racing against a concrete tide

"OUR JOB is like rescuing things from a burning house," says one of the Istanbul municipality's tiny team entrusted with conserving and restoring the city's old buildings.

At the beginning of this century, Istanbul's Roman city walls stood virtually intact. Inside them were wooden houses going back in some cases hundreds of years. Since then immigration from Anatolia and the industrialisation of the city have engulfed them in a bleak tide of anonymous concrete blocks.

The municipality is concentrating its sights on a few key areas. These include 10 hectares around the Zeyrek Mosque, once the Byzantine triple church of Christ the Pantocrator, built by the Emperor John II Comnenus in the first half of the 12th century and standing on the brow of the fourth hill of the city.

Others are 45 hectares around the great 16th century mosque of the Süleymaniye; and a further 30 hectares along the remains of the 5th century city walls.

The project is not advancing fast. It was originally to have been carried out with Unesco, but though technical advice and equipment has been forthcoming from the international agency, the Turkish authorities have been unable to put up the three-quarters of funds needed. "So we are stuck," says a municipal official. A team of four specialists is at work drawing plans to restore houses and streets to their original condition.

However most of the houses in the target areas are privately owned. The municipality is not allowed to spend money restoring property which does not belong to it, therefore expropriation is necessary. But this is usually possible only after funds have been raised and, in many cases, legal battles have been fought with reluctant owners.

The municipality is not the only organisation involved in conservation and restoration. There are laboratories in the city attached to the Department of Antiquities, but they are hampered by lack of funds and personnel. The Istanbul Archaeological Museum, for instance, has a team of six restorers and three conservationists, but for two years these have been assigned to work covering the whole of Turkey.

The city's best-known and most admired restorer is thus

the somewhat controversial figure of the head of Turkey's Automobile Club, Mr Celik Gülersoy.

Mr Gülersoy has used the statutory fee of DM 50 per car imported into Turkey by Turks returning from Europe to build up an action fund for restoring old buildings. Eschewing the services of architects, and working extremely economically, Mr Gülersoy has developed a striking personal approach aimed at re-creating old Istanbul.

Projects range from the Malta Pavilion, an imperial villa in a park above the Bosphorus (converted into a cheerfully painted tea-house), to the "Green Mansion Hotel," a restored late 19th century pension under the shadow of the Sultan Ahmet Mosque and St Sophia, and a new "Library of Istanbul" under the walls of the Sütlüce Fort.

There are also wooden houses restored as smaller pensions, tea-houses, and hotels in several parts of the city. Perhaps the most splendid of Mr Gülersoy's restorations is the Summer Palace of the Egyptian Khedives on a wooded hilltop on the Anatolian side of the Bosphorus, an art nouveau extravaganza turned into a guest house for a select few.

Mr Gülersoy's work has brought him a prize from the European Community, but he is the target of criticism from Turkish academics and architects.

No one denies, however, that the buildings concerned have been rescued from dereliction by Mr Gülersoy and made available to the Istanbul public, which flocks to them. The effect is always pleasurable.

To sit on a hot day in summer in the 19th century garden of the Green Mansion hotel and drink a gin and tonic after work is the nearest thing I know to heaven on this earth," says one Western diplomat. Mr Gülersoy says: "I saw and lived in Old Istanbul and I want future generations to know what it was like. The others are mostly people who don't know the old Turkey."

He is bitter about some of the demolition work which has accompanied the improvement of the Golden Horn. Municipal officials admit that some sacrifices have been made—for instance of the 17th century former Venetian embassy in the Fener district. "To obtain the best, sometimes you have to give up the good," he says regretfully.

David Barchard

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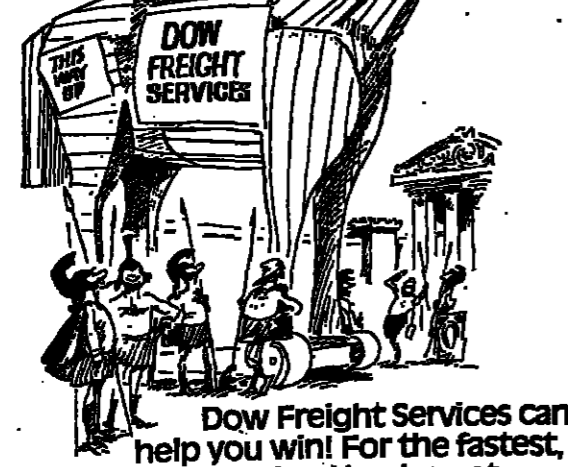
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Expatriates

Househunting by word of mouth

ISTANBUL is one of the world's great cities, a constant visual feast. The difficulties which existed only six or seven years ago have receded into the past. Most foreign families settling up in Istanbul today fall in love with the city and heartily enjoy their time there.

Life in Istanbul poses no major problems for the widely-travelled expatriate who is likely to be impressed by the degree to which it is (and always has been) a great European metropolis. But for those families who have not previously worked outside the advanced industrial economies some adjustment will be necessary.

Looking for accommodation when you first arrive, for example, can be extremely time-consuming and frustrating. There is no real estate market to speak of, no sheets of particulars or organized agents. Word of mouth or the services of one of the better agencies should eventually find what you want.

Developers are now building houses and flats in line with international standards for the foreign business community. There are some interesting and attractive new developments along condominium lines with shared tennis courts and swimming pools—a Godsend in the hot and humid Istanbul summer. Well-to-do Turks tend to live

on the Anatolian side of the Bosphorus, but most foreign business families prefer living on the European side, up the Bosphorus itself. Depending on floor area, sea view and general ambience, rents will range from \$1,000 to \$3,500 a month, usually unfurnished. Local furniture and electrical appliances are readily available and often attractively designed and relatively cheap.

When house hunting, look at districts like Arnavutköy, Beşiktaş, Emirgan, Ortaköy, Tarlaburnu, Üsküdar and Yeniköy. Less well-to-do foreigners live at Çiğdemir near Taksim Square, where rents are much lower.

Moving an expatriate household goods from the Customs is a wearisome business, as indeed are most such contacts with officials. Use a middleman. Your company would be well-advised to engage the services of a broker or agent in hurry things along. Expatriate businessmen enjoy customs exemption on import duty on personal effects they bring into Turkey for their family members after they get a work permit.

What to bring: You don't have to bring everything from home. Kitchen equipment is usually well designed and reasonably priced. Fashions for women are attractive but a good supply of your favourite shoes, patent remedies and cosmetics would be a sound investment.

Eating out

Fine dishes from farm and sea

DINING out is an Istanbul custom stretching back to Roman times, and probably earlier. Until recently, restaurants have not needed to import food—the sea and farmland around the city guaranteed dinner tables crowded with excellent dishes.

Istanbul now boasts two Chinese restaurants (both up-market) and there are periodic experiments to supply other cuisines, but for the most part restaurants alternate between Turkish and international culinary styles. Anatolian Turkish cuisine tends to be based on lamb (hence the world famous şiş kebap) but on the coast, Turkish tastes shift emphatically to seafood.

The Hilton, Sheraton and Etap, the city's largest hotels all offer reliable restaurants and coffee shops. These tend to be international rather than Turkish in flavour and are expensive by local standards. The Sheraton—where the roof bar is worth a visit—has a rooftop restaurant known as Revani which offers up-market Turkish dishes of the traditional style. But you may prefer to seek these out in their original habitat in small back streets.

Businessmen congregate in a few well-known lunch places. One of these is Park Sarıyer in İsmail Kemal Caddesi No 18, (tel: 140 83 68), offering Turkish and French dishes to a lively and smart clientele. Booking is essential.

Arguably the most popular top-class Istanbul restaurant is Ziya's in Mimar Kemal Caddesi No 21, Nispetiye, (tel: 147 17 08). The food is consistently good at this expatriate restaurant where you must reserve a place. Nearby in Broz Sokak, Macka, advertisers, publishers and journalists tend to congregate at the Cafe Zihni. This is good and booking also advisable.

Three restaurants which are less along the lines of conventional Turkish cuisine are:

- The Redlans "Upstairs" in an alleyway off the İstiklal Caddesi at Galatasaray, the Redlans was Istanbul's most famous restaurant in the 1930s when it was run by a group of White Russian émigrés who were still authentic, as is the atmosphere of faded glory, which makes it one of the few surviving points

of contact with pre-war Istanbul.

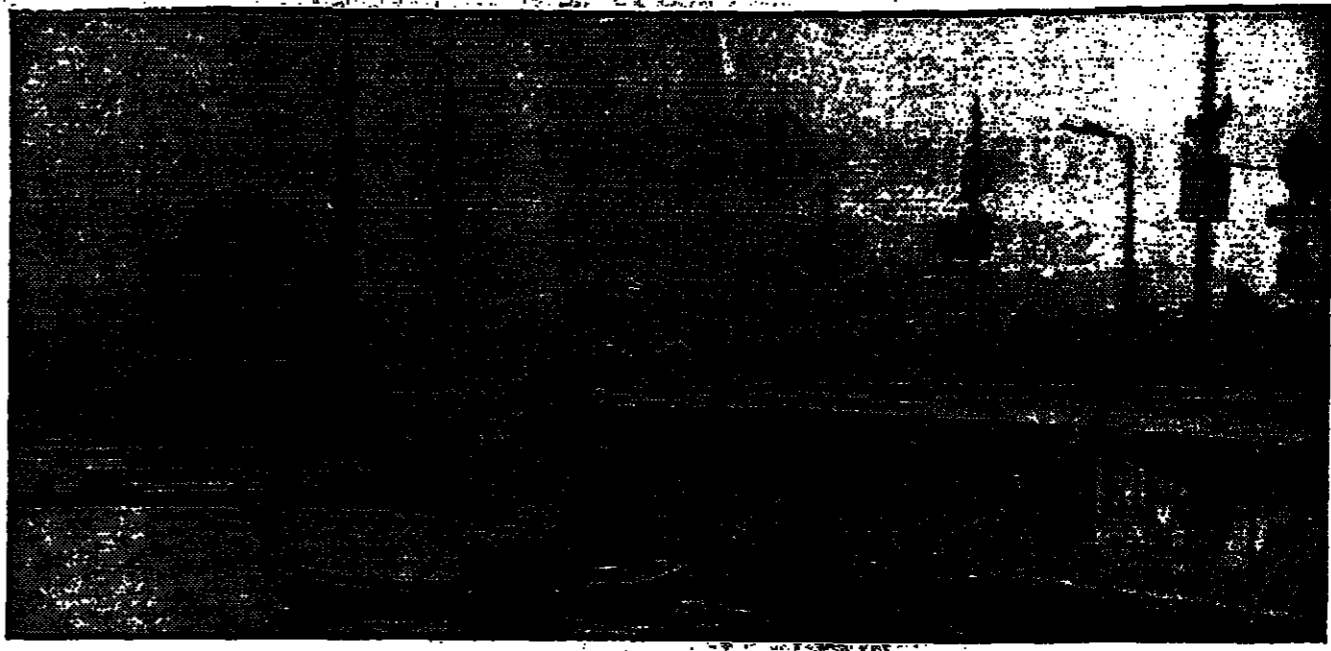
The Swiss Pub (Cumhuriyet Caddesi No. 14, Etiler). With a Swiss restaurant upstairs, this establishment is close to the Hilton and offers good, though mainly international food.

The Four Seasons İstiklal Caddesi No. 508, just across from the Tünel subway entrance. Customers can expect a mixture of Turkish and French dishes at moderately expensive prices, served in a pleasant ambience with good cooking and personal service.

For those sight-seeing in Istanbul, one has to mention Fantezi's in the Spice Market (Atikler Caddesi).

The owner, an Istanbul Greek, was given the restaurant in 1955, by the then Prime Minister, the late Adnan Menderes. Fish and İspenap (spiced meat) are both served impeccably amid an Ottoman setting of glazed blue tiles. There is a smaller restaurant of the same name, down by the Golden Horn, but it no longer lives up to its reputation of three decades ago. The Mimar Carrisi Pandelis on the other hand can be recommended to anyone on a holiday in Istanbul though it has been discovered by the tourists and a reservation is advisable. (Lunch times only, not Sundays).

In the evening, many Turks like to go up the Bosphorus to eat at a fish restaurant and drink ravi sitting out in the open wherever possible. Prices range from about 850-1000 a head at the most expensive restaurants to a few pounds at the cheapest. Everyone tends to have their own favourites.



The new mosque at Eminönü, and the Galata Bridge across the Golden Horn

When you have moved into your new home you will most often find the "kapıcı" or janitor whose job it is to remove your rubbish and buy you daily essentials from the grocery.

Basic shopping in Istanbul is easy. Essential areas have their own groceries, butchers, chemists, greengrocers, and dry-cleaners, as well as electricians and cake-shops.

When you want to branch out, take a taxi to the two main downtown shopping centres at İstiklal Caddesi or Osmanbey/Nispetiye. Here you will find dress shops, bookshops, opticians, haberdashers and fabric

Lifestyle

Wealth, squalor, prayer

Contemporary social life revolves round lavish dinner parties, the essential "big" summer and winter balls and a summer rush from Istanbul down to Bodrum, on the south western coast of Turkey, where yachts set off for the Blue Journey to Lycia. Modern successful businessmen from Istanbul flock to Bodrum and Kas as though these lovely harbours were Cap d'Antibes 50 years ago.

The younger generation of upper middle class Istanbul families are westernised in the extreme—there is little which tradition appears to offer them. At the age of 20 they are in Amsterdam or European schools, skiing at St Moritz and speaking several languages. At the 30 the new generation drives fast cars, wears Armani and Versace, travels frequently to London and New York and is probably experiencing a first or second divorce.

Wives of managers tend to overdo, spend a great deal of time organising charity functions and get photographed by a growing band of Istanbul paparazzi. The opera and ballet in Istanbul are not exceptional, so parties constitute the main activity. Meanwhile, for the masses of this bustling city, the concerns are more mundane: trying to get work, hoping for a steady supply of potable drinking water and occasionally buying a packet of American cigarettes.

David Barchard

LifeStyle

Wealth, squalor, prayer

IF TURKEY is a country of vast contradictions, then Istanbul can be considered the epitome of the city's most visible cultural and social dichotomies. Istanbul is a city of great artistic and religious heritage, of emerald green parks, of a vibrant, busy, and also of terrible urban squalor and backwardness.

While foreign bankers and the wives of leading Turkish industrialists can be found lunching daintily at the city's fashionable Samsun restaurant, wined and dined, men prostrate themselves before Allah at the city's many mosques at the minarets sound the call to prayer five times daily.

And while the rising generation of industrialists throw hundreds of lavish parties for hundreds of guests, taking over the ballrooms of the Hilton and Sheraton hotels, unshaven peasants in sandals hover by the side of the city's ring roads shirking the threats of sleep with pet rats.

It is a long way indeed from the city's squalid tenements where newly arrived peasants from Anatolia prepare for lives of tax-driving, scrounging and earning wages of 240 a month—to the beautifully and expensively restored 19th century wooden terrace houses and mansions of Beşiktaş.

The physical and demographic structure of Istanbul is undergoing rapid changes. Neighbourhoods which were once chic are now derelict and new boroughs are becoming

Alan Friedman

slightly moist European climate with mild winters and hot summers which last from May till October, with abbreviated springs and autumns. Living on the Bosphorus, foreigners tend to enjoy cool breezes in the summer, and fresh air during the winter when air-pollution is at its worst—though it does not bear comparison with the smoky skies of Ankara in winter.

Bottled water is usually drunk in preference to tap water, and milk is safe. There are also reliable local springs where you can fill up a Jerry-can.

Doctors speak English at the American and Bristol Hospital where it is advisable to register. There are plenty of dentists.

Children can go to any one of a number of nursery schools or some English speaking. Thereafter (6-18 years) there is the International Community School of Istanbul, offering what is basically an American education.

Utilities are improving steadily but you will find that there are periodic brief power cuts. So a bottled gas cooker is more practical than a more theoretically reliable electric oven. There are local models combining the two. Electricity bills come via the postman, with no envelope and it is wise to find and settle these promptly in cash over the counter. Send your inquiries. Telephones are pretty good but the same system of payment applies and deadlines on monthly bills are enforced strictly. Botted gas is delivered to the home.

Monthly central heating costs are paid throughout the year. Some landlords may strike a deal in which you pay for these in a lump sum in advance when you pay your rent. Some flats are heated with lignite—avoid them and others situated near them as they are very sooty and

dirty. Water has long been scarce in Istanbul. Check that any home you consider has its own underground water tank or "depo" to tide you through the hours when municipal supplies are not flowing. Food is plentiful in the green-grocers and butchers and fishmongers. Turkey is one of the world's great food-producing countries. But it is perfectly possible to eat an enjoyable family three course meal with wine for 25 per head with a view of the Bosphorus and with attentive charming service.

As for buying supplies, Turkish food, has the matchless merit of being both natural and absolutely fresh. There are canned foods but virtually no processed or frozen foods available and vegetables and fruit tend to be seasonal—though Turkey's varied geography means that seasons tend to start early and finish late.

Pineapple is the only fruit, from a great variety, to be imported. Succulent cherries, strawberries, raspberries, huge and delicious artichoke hearts, and many others are all sold on the streets for a fraction of the UK price. A lazy housewife can also call on delicious local wines, liqueurs, vodka and of course rakı, the national drink. With all these things available, life tends to be pleasantly bucolic.

Language: It is no use pretending that Turkish is an easy language, but a little knowledge goes a long way. Janitors and shopkeepers somehow manage to build friendships across the language barrier. But most of your Turkish friends will speak English almost as well as you do.

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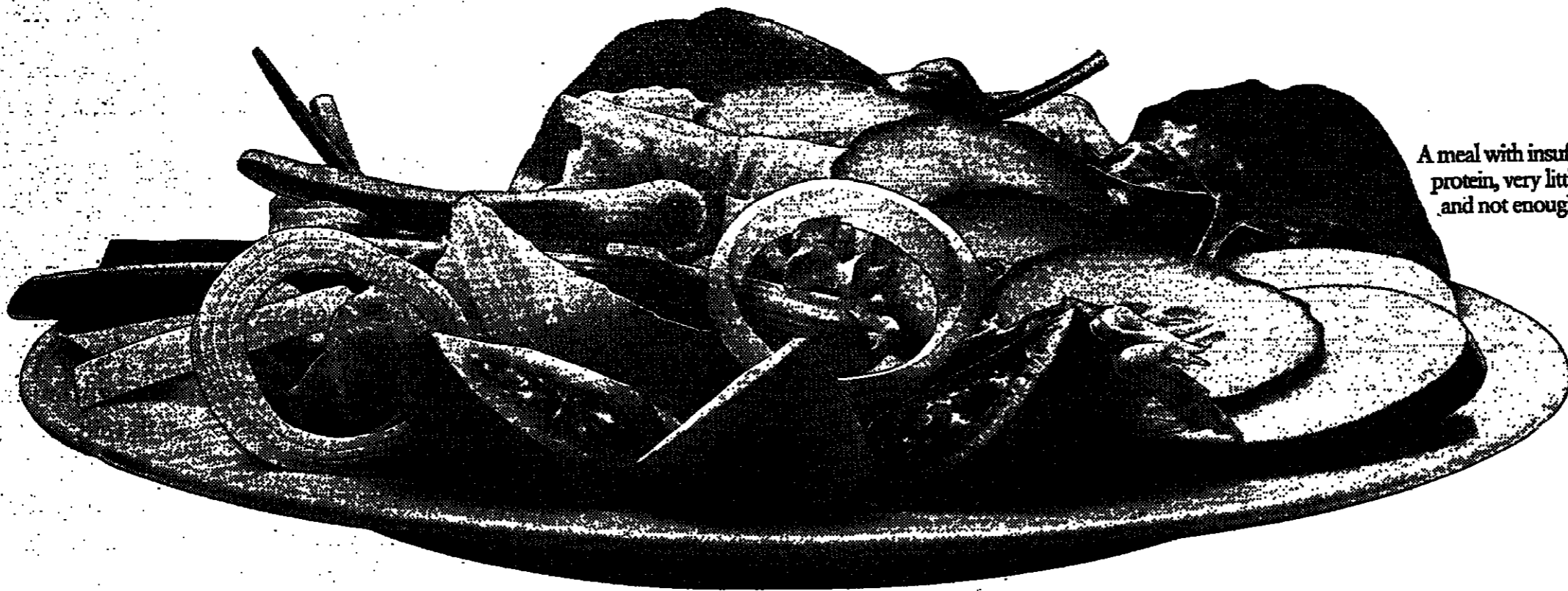
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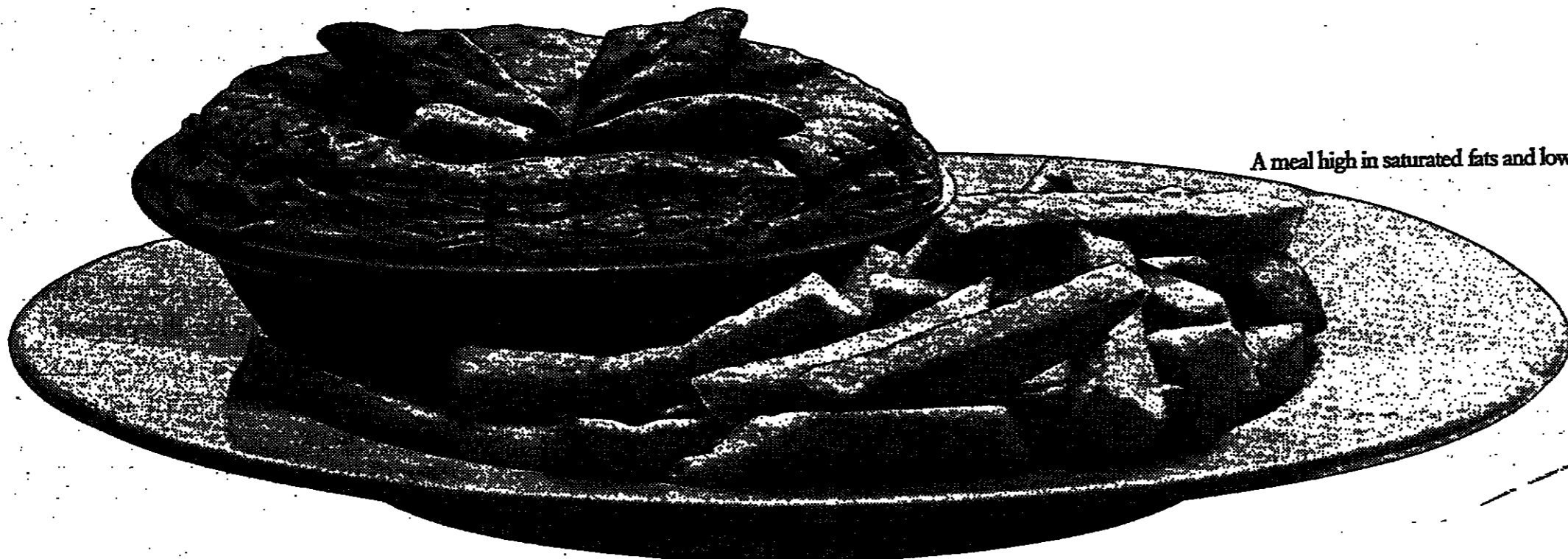
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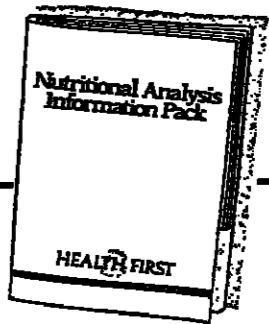
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MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

De Havilland

A helping hand from Boeing

Bernard Simon examines the Canadian aircraft group's revived fortunes

LIKE ONE of its rugged aircraft bursting into sunshine from a dark cloud, De Havilland Aircraft of Canada has suddenly found itself climbing out of a decade of heavy turbulence.

Though still losing money, the Toronto-based company's horizons have begun to broaden in almost every direction, orders for its commuter aircraft have picked up dramatically, and a new model is on the drawing board. A C325m investment programme was approved recently, with more to come. De Havilland (DHC) even began publishing its house magazine again last April after a break of almost four years.

The common thread running through these improvements is DHC's emergence earlier this year from more than a decade of State ownership. As one of the first steps in its privatisation programme, the federal government in Ottawa sold DHC last January to Boeing, the world's biggest aircraft manufacturer, the purchase price being C\$90m in cash and notes with a face value of C\$55m.

For Boeing, the benefit of the link with De Havilland is a wider product range. Although the Seattle-based company is the world's leading manufacturer of jet aircraft, it has up to now had nothing to offer the fast-growing commuter airlines carrying passengers from smaller centres to big city airports. Based on present industry estimates, manufacturers of pressurised commuter aircraft seating between 36 and 50 passengers can look forward to sales of between 2,000 and 2,500 aircraft over the next decade, more than half of them in North America.

Boeing has moved fast to sweep out the cobwebs of bureaucracy and to turn DHC into a viable commercial concern. About three dozen Boeing experts have visited the DHC's head office and factory in Toronto's northern suburbs since the acquisition. And according to Richard Albrecht, executive vice-president of Seattle-based Boeing Commercial Airline Co, who has direct responsibility for the new Can-

adian subsidiary: "They were in greater need of our attention than we thought they might be. We found a lot of work to do."

Nevertheless, Boeing was sufficiently encouraged by the outlook for commuter aircraft to give the go-ahead immediately after the takeover was consummated on January 31, for development of a stretched version of the Dash 8, DHC's new 36-40 seat commuter aircraft. Boeing has installed one of its own men, Norman Kingsmore, as vice-president of manufacturing at DHC. Additionally, the Canadian company's board of directors, made up of political appointees during the years of government ownership, has been replaced. And financial and production reporting standards have been tightened.

Privatisation

"They really want us to get on with the job and to tell them what's going on," says William Boggs, DHC's president. Boggs, aged 67, headed the company from 1965 to 1970 and was brought back 18 months ago when a new Conservative government in Ottawa wanted to spruce DHC up for privatisation.

DHC, formed in 1928 to assemble Tiger Moth biplanes in North America, was bought by the Federal Government in 1974 from the British aerospace group, Hawker Siddeley. Hoping that its intervention would breathe new life into DHC, Ottawa expected a Canadian investor to buy the company from it within months.

Far from revitalising DHC, government ownership ossified it. All major decisions had to be referred to the Federal Cabinet. Numerous government departments were involved in poring over the company's financing needs and aircraft programmes. Another layer of bureaucracy was added in November 1982 when De Havilland came under the control of a new federal holding company, Canada Development Investment Corporation. The president of CDIC at the time, May Bell, was a research

economist who specialised in labour affairs. Boggs recalls that when he returned to De Havilland in 1985 he found that it "had not moved with the times as much as it should have". Boggs, who had spent the intervening years setting up one of Canada's leading computer systems companies, says that "there did not appear to be any willingness (in DHC) to make decisions or any 'let's-get-on-with-the-job' spirit".

The company had put the bulk of its resources into product development. In an effort to maintain a viable Canadian aerospace industry, it needed to keep up with increasingly stiff competition from other commuter aircraft makers in the US, Britain, the Netherlands, Sweden and Brazil.

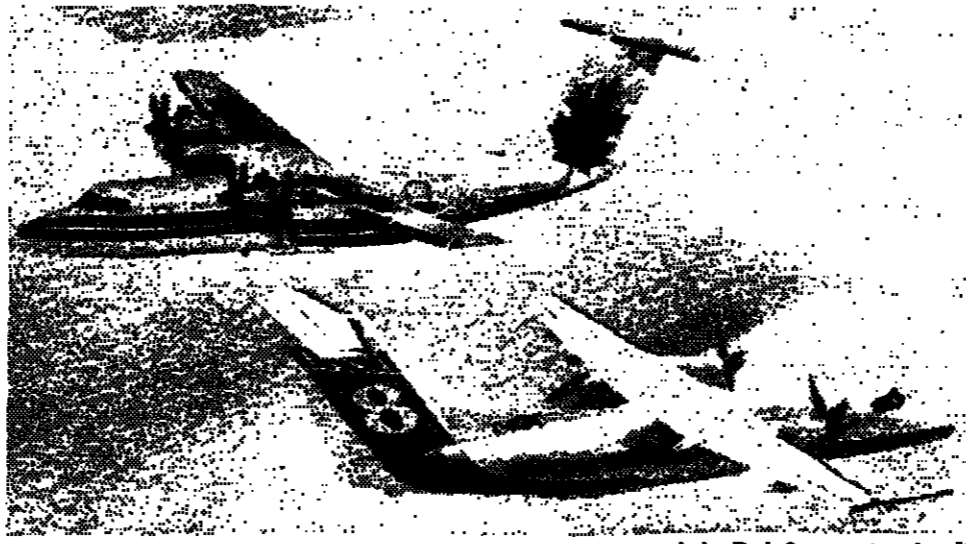
DHC's products, such as the Dash 7 short-takeoff-and-landing commuter aircraft and the sturdy Twin Otter, were widely respected. Development began in the early 1980s of the Dash 8, a smaller but faster version of the Dash 7.

But the sharp downturn in the aircraft market in the early 1980s and cut-throat competition from other manufacturers badly upset DHC's sales forecasts. When production of the Dash 7 began in 1975, the company expected it to reach break-even point by late 1981 with sales of around 250 aircraft. Only 89 were sold by mid-1983.

Instead of helping to finance development of the Dash 8, as it was intended to do, the Dash 7 programme had accumulated a deficit of C\$470m. Not wanting to abandon the Dash 8 project, management was forced to cut back ruthlessly in other areas of the business. About half the 5,400 workforce, including many skilled technical staff, were laid off in late 1982 and 1983.

A hard brake was applied to new investment, leaving the company with inadequate access to such key facilities as numerically controlled machine tools and computer-aided design methods. The sales department was in disarray.

Tumbling sales — from a peak of C\$450m in the year to May 1982 to C\$122m in calendar



De Havilland's Dash series will be augmented by a stretched version of the Dash 8 commuter aircraft following Boeing's takeover

1983 — wrought havoc with DHC's finances. Because research and development spending, mainly on the Dash 8, was maintained, by 1983 it was representing a massive 72 per cent of sales compared with just 9 per cent of sales two years earlier.

Losses totalled C\$635m between 1982 and 1985, including a C\$94m shortfall last year. The company moved from being debt-free at the time of the government takeover to a debt load of almost C\$300m at the end of 1983. Ottawa injected C\$700m of new equity into DHC during its 12 years of ownership.

Since taking over, Boggs has increased the workforce again by about 45 per cent to 4,800. "We had to take some risks," he says. "If we had a choice of doing nothing or going a little further than we would like, we did the latter."

However, the situation worsened again in the second half of last year, not least because much of the new labour was not properly trained, but also because production was still handicapped by outdated equipment. Suppliers were also giving disappointing service.

Dash 8 production schedules began to go awry. Customers which had taken delivery of the new aircraft complained about design problems. Boggs says bluntly that "we called in the suppliers and beat them up". DHC made a point of contacting the president of each supplying company. It also assigned six "expeditors" to visit suppliers' factories in an effort to smooth out wrinkles.

Modification kits were sent out to Dash 8 customers. In some cases, DHC technicians were sent to install the new equipment in aircraft. The Federal Government

approached Boeing in December 1984 as a potential buyer of DHC. Although two other bids were also considered, the Seattle company was always the front-runner.

According to Boeing's Albrecht: "We found a company which was very solid in its engineering with a family of small aeroplanes with varying degrees of potential market remaining." He calls the Dash 8 "an excellent little aeroplane in its class."

But like Boggs, Boeing felt that DHC had not done an adequate job in investing in production facilities. Albrecht adds that DHC's "systems, attitudes and ways of doing business reflect the kind of owners that they had. Boeing as an owner is interested in something different from what the government was."

The new C\$25m investment approved by Boeing illustrates his point. Among the items on which the money is to be spent over the next 18 months are improved factory lighting and ventilation, a new roof for one building, completion of a half-finished manufacturing bay, hand tools and improvements to the workers' car park. Boggs estimates that another C\$25m may be needed later.

Improvements

DHC had been pressing Ottawa for months for permission to go ahead with production of the stretched version of the Dash 8, increasing the aircraft's capacity from 50 to 56 passengers. "They couldn't bring themselves to make that decision," Boggs says. By contrast, since the Boeing takeover, "we have been authorised to proceed from day one."

Crippled by strikes in each labour contract negotiation for the past 14 years, DHC is now

drawing on Boeing's experience in worker motivation. An internal newsletter has been activated. The company plans to launch a suggestion plan, including cash rewards based on a percentage of savings realised. Boeing's skills as a high-volume aircraft manufacturer able to vary production rates at short notice are likely to be especially useful to DHC.

Nonetheless, the change of ownership has already begun to pay significant dividends for DHC. Four airlines have ordered a total of 38 Dash 8s in the past two months with options on nine more. Among the orders, which include the largest single purchase in the company's history, are 14 stretched Dash 8-500 models. One Canadian customer, Air Ontario, has specifically linked its order to Boeing's recent involvement with DHC. According to the airline's president, Jim Plaxton, the change in ownership "has given us even greater confidence in the product."

The link with Boeing has opened other areas of business too. DHC will be part of a team composed of Boeing and the West German aerospace company Messerschmitt-Bolkow-Blohm (MBB) studying an Indonesian project for a new 80-90 seat aircraft. The Canadian company may also participate in design and production of Boeing's planned 777 propan aircraft.

With Boggs already past normal retirement age, Boeing's highest priorities include the grooming of a new chief executive for DHC. Boggs says he hopes to stay until the first stretched Dash 8 is delivered in mid-1988.

In an indication of Boeing's determination to put its own stamp on DHC, Albrecht says that "if we had to make a decision today, it would probably be a Boeing man."

The neuroticism of 'indirect' managers

BY IAN HAMILTON FAZEY

THE European president of a US-owned food company supervises \$400m of sales with a corporate headquarters staff of only three.

He allows managers in each country considerable autonomy; he believes that if he had a more conventional European HQ set-up of 30 to 40 people, they would overwhelm him and create political tensions within the group.

This might in turn demotivate employees of the individual national companies, making them feel their businesses were more like subsidiaries than associates. Moreover, the might start seeing themselves as possessing imperial power.

According to research just published by the Swiss consultancy Business International: "the European president sees his role as that of promoting synergies between the national managers."

"This takes more time and more passion than conventional hierarchical management styles," it says, "but what you lose in efficiency you gain in financial return. Furthermore, country managers develop greater conviction in pursuing their policies if they think of these policies for themselves."

The research — into ways of cutting bureaucracy and encouraging entrepreneurs — has been published as a series of case studies of a number of large corporations in Europe. The food company president is the extreme example of how not to overload a company at the top with "indirect" senior management.

Unlike most of those studied, that company preferred to remain anonymous. Its reasons are less understandable than those of an Italian chemical group which stopped attempts to inject more entrepreneurship into its organisation when senior management started feeling threatened by the new-found freedom being enjoyed down the line.

Senior management showed increasing nervousness. "Every step of the way you had to battle with the 'it can't be done' syndrome at headquarters," one manager told the researchers. One way that corporate HQ exercised control was to let subsidiary managing directors have freedom to hire and fire line managers but allowed them to pick and choose only from a

personnel pool supplied by HQ. The Italian concept of managerial status also ran counter to the changes. This set apart the managerial level "as some sort of corporate master race."

One manager remarked: "People end up spending more time figuring how to join the ranks of the few than on how to make a profit."

The confusion of status with the managerial task and how it can be avoided seems to be an underlying theme of the case studies. Good senior managers recognise that "indirect" managers, whose main job is to supervise other managers, may become threatened by entrepreneurial flair down the line. Ways to avoid this seem to be not to allow the senior "indirect" managerial layer to form at all or, if it is there already, to bring in an outsider with the power, courage and backing from the very top to back it away.

The truck components operations in Europe of Eaton Corporation, the US vehicle components group, seem to prove the point. Alan Best, who was appointed to run the group's Manchester plant in 1977, now has responsibility for the UK, France and Spain as a result of what he achieved. A bigger compliment, however, was that when recession struck, it was the less entrepreneurial US plants that Eaton closed, while use of European capacity was increased.

Best told the researchers that choosing the right plant managers was essential, as was meeting them regularly for informal and formal discussions, while giving them freedom to manage. This meant that financial criteria to measure performance did not have to be too narrow.

Divisional headquarters staff had to be kept to an absolute minimum because they sometimes had too grandiose a perception of their role compared with the manufacturing divisions. The role of corporate headquarters was to act as a sounding board, approve capital spending and give direction to the group.

The overall point emerging from the study is that management is a task, not a status. Cutting Bureaucracy: Encouraging Entrepreneurs, published by Business International, 15-14 Chemin Rivier, CH-1211, Geneva, Switzerland. \$255 or SFr 550.

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THE ARTS

Television/Christopher Dunkley

Real news are good news

One word above all is beloved of television: "new." It almost invariably means the opposite of what it seeks to imply.

and generally low standard of summer programming ought now to acknowledge the change, however modest.

So far I have managed to see the opening episodes of five new documentary series, and I suspect the best of them may turn out to be Sweet Of The Sun, Tears Of The Moon, an eight-part series about South America made by the Australian Broadcasting Corporation with Jack Pizzev as reporter.

profound, both work through history to speak about the present, both make good use of archive film for this purpose, both exploit new interviews with those involved at the time.

scrutiny not of art critics or other designers but those obliged to use the design. In considering Leyland's "Roadtrain" lorry, producer Sam Berrisford naturally interviewed Leyland's designers, but he also talked to lorry drivers.



Elisabetta Terabust and Peter Schaufuss in Romeo and Juliet

Romeo and Juliet/Coliseum

Clement Crisp

London Festival Ballet began what promises to be an interesting and varied summer season on Monday with Romeo and Juliet. This is the Ashton version, restored and restaged last year, and one more modest in its proportions than any of the others we have known during the past three decades.

service of the young girl's dilemma. Whether delineating Juliet's indecision, or her obsession with Romeo, Miss Terabust spoke Ashton's lyrics like Shakespeare's verse, with a full flood of feeling.

David Bombana as Benvolio and Mercutio, and it was again a pleasure to welcome three eminent Danish artists — who were in the original Copenhagen staging, if in other roles — to lend the production mimetic clarity to the senior characters.



Gayle Hunnicutt, George Irving, Sally Watts, Bryan Murray and Sandra Dickinson

The Miss Firecracker Contest/Greenwich

Antony Thorncroft

Beth Henley's play first surfaced at the Bush four years ago where its small virtues were well received: the wide open spaces of Greenwich reduce its appeal. What should have been a camp send-up of Tennessee Williams shows ominous signs of taking itself seriously.

Her family are sceptical about her chances, surprisingly so since Carnelle is played by Sandra Dickinson, who even wearing a copper red wig, cannot disguise a comely face. But then they have their own problems: cousin Delmont (Bryan Murray) has just come out of a mental asylum where he was sent for duelling with a broken bottle; cousin Elaine (Gayle Hunnicutt) has left her husband because he loved her too much; and their mother has let them down by turning into a monkey before she died for the sake of medical research.

southern misfits, slow of speech and mind, and with enough skeletons lurking below the thin surface of their reality to qualify them for membership of Cold Comfort Farm. Simon Stokes directs it straight, playing down the jokes and playing up the dilemmas of the cast. The audience is left uncertain whether to identify with the plot or the satire. As the fireworks explode at the end, and Carnelle, Popoys and Delmont gaze out at a more hopeful future, it seems indelicate to have laughed at their futile fantasies.

Giacometti Retrospective/Martigny

Ernest Beck

Alberto Giacometti once described being an artist as nightmarish and hopeless, like having his face pressed against a wall and not being able to breathe. He had a right to feel this way: 150 of his sculptures and paintings at the major Giacometti retrospective in the Swiss Valais town of Martigny provoke similar feelings of despair.

At Martigny, works are arranged thematically to present a sense of stylistic development. They include many rarely seen busts — cast in plaster from early, brief flirt with abstraction in the 1930s, soon after his emigration to Paris.

out details are discerned, and the faces stare back with a disturbing intensity — portraying the fear of seeing and being seen. Those interested in a personal glimpse of the artist should journey further to the Zurich Kunstmuseum where a companion exhibition entitled "Seen by Photographers — Alberto Giacometti" provides an intimate picture biography. Candid, but never voyeuristic, the 150 black-and-white photographs reveal a moody, modest man who considered art more a religion than a vocation.

Earl Wild/Bishopsgate Hall

David Murray

Recent City of London Festivals have offered a special treat for piano lovers: a working week's worth of lunchtime recitals by a notable pianist — Cécile Ousset, Jorge Bolet, Mitsuko Uchida — and generally with a linking theme. This week we have the American virtuoso Earl Wild, celebrating Liszt and some other favourites daily.

concert, all of them authentically Wild-ish. His dry pianissimo in "Gnomesreigen" was sensational, as it was in the angry F minor Study; each would have gained, I thought, by less skilful tempo changes (Wild is oddly casual about such matters), but neither gnomic earnestness nor cumulative drama is the sort of thing Wild seems to aim at. Immediate gratification is what's to be admired, and we admired it. "La Ricordanza" and "La Leggerezza" flowed elegantly. So did Chopin's Andante Spianato, and its following Grand Polonaise found Wild again in his element: sparkling thirds, super-lucid chromatics. No new tone was marked at the arrival of the middle section — Wild rarely makes much of expressive modulations. He concluded with Ravel's "Alborada del gracioso," in which amid the crackling guitar effects he placed Ravel's succulent chords as beautifully as he shaped the flamenco recitative. There was a sharp appreciation of style in that; only a properly tough pulse was still needed to lead up to the final explosion.

Boulez out of Proms

Pierre Boulez has hurt his knee and has had to withdraw from conducting the Promenade Concert on July 26: the UK premiere of Figueras-Dubouché's Primes will not now be performed.

He will be replaced by Belgian conductor Ronald Zollman, and the revised programme will be: Jaws, by Debussy; 4 Pieces, Op. 15, by Bartok; and The Nightingale by Stravinsky.

Saleroom/Antony Thorncroft

Keeping our marbles

Christie's scored a big success yesterday with its sale of English and European sculpture. It totalled £1,994,328, with a just one per cent unsold. It was the best sale of marble statues to be held for many years and included some choice items from Wentworth Woodhouse, around 1760 by James West and sold by a descendant of the same name who is using the money to indulge his passion for contemporary art. The combination of a great national sculptor — if only by adoption — should ensure a stop on an export licence, if one is requested. Also from Wentworth Woodhouse were four statues by the late 18th century artist Joseph Knollekens of Venus (which made £118,800); Juno (£113,400); Minerva (£108,000) and Diana (£81,800). All sold well above forecast to private buyers. It has been suggested that three of the group — minus the Diana — were made for the Judgment of Paris, for a statue of the chooser of the greatest beauty was also in the house; because it contains some original Roman work it is being disposed of tomorrow by museums to view the best of British heritage. However the Foggitt was known to be on the market. Following the death of Olive, Countess Fitzwilliam, the family has abandoned Wentworth Woodhouse and sold of the contents, leaving the grand 18th century mansion to the local authority. Even so if the private buyer turns out to be a foreigner there may well be attempts to keep this group, dating from 1749, in the UK. After all it was commissioned

for a place of honour in the house. Another lot in the sale which should stay in the country is a bust of Shakespeare by Michael Rysbrack. It sold for £291,600 to a private collector. The bust was commissioned around 1760 by James West and sold by a descendant of the same name who is using the money to indulge his passion for contemporary art. The combination of a great national sculptor — if only by adoption — should ensure a stop on an export licence, if one is requested. Also from Wentworth Woodhouse were four statues by the late 18th century artist Joseph Knollekens of Venus (which made £118,800); Juno (£113,400); Minerva (£108,000) and Diana (£81,800). All sold well above forecast to private buyers. It has been suggested that three of the group — minus the Diana — were made for the Judgment of Paris, for a statue of the chooser of the greatest beauty was also in the house; because it contains some original Roman work it is being disposed of tomorrow by museums to view the best of British heritage. However the Foggitt was known to be on the market. Following the death of Olive, Countess Fitzwilliam, the family has abandoned Wentworth Woodhouse and sold of the contents, leaving the grand 18th century mansion to the local authority. Even so if the private buyer turns out to be a foreigner there may well be attempts to keep this group, dating from 1749, in the UK. After all it was commissioned

Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Theatre

LONDON The Normal Heart (Albany): Tom "Amadeus" Hulce is playing the crusading hero of Larry Kramer's hysterical musical as public concern over the AIDS epidemic increases. (836 3878 credit cards (CC) 219 8565).

La Cage Aux Folles (Follies): George Hearn a welcome star alongside Denis Quilley in the transvestite show for all the family. Weak second act, less than average Jerry Herman music. The show has not travelled well from Broadway. (437 7373 (CC) 724 8861).

TOKYO Kabuki (Kabuki-za): a dance piece, Takko Dojojo, based on story of a Japanese girl performing a temple ceremony, with popular male comic actor Ennosaka playing the girl. He also stars in Dete no Ju Yakui with stylized fights, acrobatics and quick changes. Kabuki-za, Higashi Ginza (641 3131).

Pool for Love (in Japanese), the final of the Sam Shepard trilogy presented by Parco company, directed by a visitor, Paul Joyce. Parco Space Part 3 Shibuya (477 5869/5838).

Midsummer Night's Dream by Lindsay Kemp and Company, Kani Hoken Hall, U-Port, Gotanda (Mon). (489 7538).

NEW YORK Japan House: Bughley House, with the earliest known record of Japanese porcelain in Europe, provides a touring exhibit that will visit the High Museum in Atlanta and then return to the 18th to the 18th centuries. Ends July 27.

Cats (Winter Garden): Still a sellout. Trevor Nunn's production of T.S. Eliot's children's poetry set to trendy music is visually striking and choreographically sublime, but classic only in the sense of a rather staid and overblown idea of theatricality. (233 0262).

Big River (O'Neill): Roger Miller's music rescues this sedate version of Mark Twain's adventures in the Mississippi, which walked off with many 1985 Tony awards almost by default. (345 0220).

CHICAGO Pump Boys and Dinettes (Apollo Center): Fascious look at country music and down-home country life with a good beat and some memorable songs, especially one played on kitchen utensils has proved to be a durable Chicago hit. (833 6100).

NETHERLANDS Amsterdam, Rijksmuseum: Impressionists and their contemporaries in an exhibition of 150 French prints spanning the period 1860-1900, including foreign artists who made Paris their spiritual home. Ends Sept 7.

Amsterdam, Stadschouburg: English Speaking Theatre at Amsterdam repeats its successful run of Orton's Entertaining Mr Sloane, directed by Grant Coburn. (24 23 11).

Amsterdam, Stadschouburg: De Geleiden, puppet theatre by Jozef van de Berg (Fri, Sat). (24 23 11).

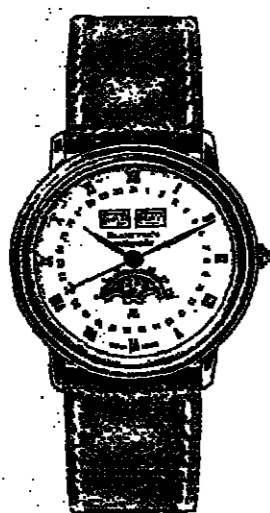
ITALY Spoleto (festival), Teatro Carlo Melloni: Eugene Ionesco's The Lesson, directed by Egidio Marcucci (in Italian). (412 51).

Sala Franca: the Théâtre de l'Europe in Joux de Femme, by Krzysztof Zanussi and Edward Zebrowski, directed by Henning Brockhaus (with Leslie Caron). (Fri, Sat). (42 65).



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FINANCIAL TIMES

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Wednesday July 16 1986

Dangers of a weak dollar

THE UK authorities may well have felt some relief yesterday as a weak dollar took the downward pressure off sterling in the currency markets. The pound is bound to be hard to defend when oil prices are as soft as they are at present, and for the moment at least the underlying dilemma has been avoided: can a rise in interest rates, the last thing the Government wants in view of the poor output figures, be avoided? And would a modest rise in any case have any effect in stabilising the currency, or would it be read as a sign of weakness? The dilemma is unpleasant, and the feeling of helplessness about the situation which has posed it; Britain is probably unable and rightly unwilling to help stabilise oil prices, and is condemned to a passive role.

However, it is only in Britain's peculiar circumstances that there is any reason at all to welcome the weakness of the dollar, and even in the UK the cause of this weakness—the disappointing US trade and growth performance—is a matter for concern, not relief. Indeed, the dilemma facing the US authorities can be stated in almost exactly the same terms in which we have described the British situation. The economic indicators suggest that economic policy is too tight, but the currency is weak enough to cause concern.

Temporary damage

A speculative run on sterling, which could still be dented if the most bearish forecasts for oil are borne out, would be an acute embarrassment for the British Government, but probably a temporary one. The markets generally believe that the oil price is being driven down deliberately by the Gulf states, in accordance with their stated policies, and that the resulting marginal producers out of the market and make the rest more amenable to cartel discipline, and the market as reflected in oil shares as well as the modest overall fall in sterling, is betting on a limited victory for the Gulf states, though not in the near future.

The damage to the British current account will therefore be temporary, if the markets are right, and sterling will also trade more like other currencies

once the oil market is thought to have stabilised. Meanwhile, some fall in the real sterling exchange rate is appropriate, as the Prime Minister herself has argued; and given the recent movement in British costs, there is no reason to suppose that the fall has been overdone.

The US dilemma, on the other hand, is far more intractable and the dangers are not limited to the US economy. There is a clear, though not yet a pressing risk that the dollar could come under strong speculative pressure if the growth—especially the trade performance of the US does not show some signs of improvement in the coming months. This could pose the adjustment crisis which some analysts, notably Mr Stephen Marris, a senior veteran of OECD forecasting—have been expecting for a long time. The danger is that a dollar collapse could push the US into a downturn recession, and tip US policy towards protectionism.

Increasing urgency

This danger has arisen because the markets are digesting a double disappointment. Investors believed the most bullish forecasts of the impact of low oil prices on world growth, and are now waking up to the fact that the initial impact was quite sharply deflationary, through a sharp worldwide fall in energy-related investment. They also believed that the US current account would respond promptly to the devaluation of the dollar, reducing the trade and incidentally the fiscal deficit in the US.

The US is arguing, with increasing urgency, that policy in other countries, notably in Japan and West Germany, should respond more readily to these disappointments, and that some fiscal/moreyary stimulus should be applied to help both world growth and the US deficit, and it seems clear that the dollar will dominate international economic discussion. Events seem to be arguing the US case. It would also be useful if expectations could be re-established on a more realistic basis, and that a two-tier industrial world and a more competitive dollar will have some effect in due course; we also need an authoritative reassessment of the time scale involved.

Job security and profits

THE BRITISH Government's new consultative document on profit-related pay is one more example of the retreat from radicalism. In this case, however, the backtracking owes less to the demands of the electoral timetable than to the hostile response elicited by the Chancellor's original budget statements on profit sharing.

In place of a bold plan in which 20 per cent of pay would have had to be profit-related in order to qualify for tax relief, we have gradualism: a minimum figure of 5 per cent of pay, together with the hope that companies would build up over time to a maximum of 20 per cent. There is also a marked reduction in the potential amount of tax relief for individual workers, although the Government is no longer talking of limiting the relief to a period of three years; the arrangement would simply be reviewed in the light of events. The relief would also be available to profit sharing schemes that operated for as little as one year, instead of earlier proposals for a three-year minimum qualifying period.

The likely outcome of all this is that a larger number of people would each gain a smaller amount of relief. The question is whether, in this diluted form, profit sharing would really commend itself to employers and employees and meet the twin objectives of moderating real wages and increasing employment.

Successful schemes

By opting for a gradualist approach, Mr Nigel Lawson has undoubtedly made his genuflection to conservatives in British industry. Employees, on the other hand, are unlikely to believe popular press headlines that are already misleadingly heralding the arrival of tax-free pay rises. In practice they would have to decide whether any tax relief that the Chancellor may ultimately hand out justifies a trade-off that involves less secure income in exchange for more secure employment. That decision, which involves a judgment about the future profitability of the company, is

not easy. And it is interesting that a majority of companies chosen by the Government to illustrate successful existing profit-sharing schemes, comprises banks and retailers—both areas where a trade-off between job security and security of income has, until recently, been largely academic.

Where the Chancellor has met the critics head-on is in addressing the problem of the conflict of interest between the union and the company when any increase in employment means a dilution in profits per head, and so-called "outsiders" — the unemployed. The green paper now proposes a two-tier pay system in which recruits to the workforce would not initially be eligible for a share of profits.

Deserved welcome

Mr Lawson also made it clear yesterday that he saw it as management's responsibility to ensure that the existing workforce did not discriminate against outsiders or oppose capital investment on the ground that profits would be depressed in the short term. Whether British managers who are now conceding large increases in real pay will be any more inclined to perform robustly on this score is a moot point. And the tenor of the Chancellor's remarks seems at odds with those of Professor Martin Weitzman, the chief academic proponent of profit sharing, who declared in Britain earlier this month that profit sharing opened up a new and potentially constructive role for trade unions.

Any scheme that brings greater employee identification with the company and adds flexibility to the process of pay determination deserves a welcome. But as Mr Lawson himself acknowledges, his scheme is no panacea. In its scaled-down form it leaves him open to the accusation of tinkering. Yet he is scarcely tinking in the present state of the labour market the case for all forms of experimentation involving co-operation between labour and capital to promote employment deserve a fair wind.

UK machine tool industry

Clouds behind the silver lining

By Nick Garnett

IN LONDON's sweltering glass-covered Olympia hall, some of the world's biggest machine tool companies rubbed shoulders earlier this month at one of the many exhibitions of metal cutting machinery that pepper the calendar.

Japanese salesmen with tinted spectacles, regulation blue short-sleeved shirts and black ties circulated around their stands as kimono-clad hostesses served potted meat sandwiches to potential customers.

The West Germans, up from Baden-Württemberg and Northrhine Westphalia, handed out glossy brochures and earnestly demonstrated the latest tool changes.

The hall was liberally sprinkled, too, with many of Britain's machine tool makers. Small, still vulnerable and 50 per cent US-owned, the British machine tool industry has foundered during the gruesome years of shrinkage and decline not so long ago as a patient too sick for rehabilitation, the industry has begun to staze a comeback.

Sales of UK manufactured and assembled machine tools jumped 20 per cent last year to £603m, the second successive substantial increase, according to figures published last month by the Machine Tool Trades Association.

But the near euphoria experienced by many UK tool-makers during the past 18 months has now been tempered by a hint of self-doubt. Looking over their shoulders, some companies have begun to ask whether the historical frailties of the UK machine tool industry will plague them again. Will lack of investment and technical development, shortages of apprentices and skilled design engineers, the ever-weakening condition of its home customer base and the sheer size and innovative aggression of its competitors return to haunt the industry?

The recent phasing out of capital allowances is already beginning to hit the domestic market. And a hundred miles north of London, another potential headache for Britain's machine tool industry is rising from a 15 acre site in the picturesque town of Worcester.

Having been thwarted by the powerful domestic machine tool lobby from setting up in West Germany, Yamazaki, one of the world's biggest producers, is putting the finishing touches to an assembly plant capable of producing 1,200 machining centres and lathes a year with a workforce of little more than 200.

Though most observers

expect that the Yamazaki operation will hurt importers first, there is much cause to think that its products will cut right across the ranges of some of the best-known names in the UK. News of the £5.2m assistance which Yamazaki is receiving from the Government went down in the industry like a lead balloon.

For the moment, however, anyone seeking positive symptoms of the industry's revival need not look too far. Employment, which had fallen by a third to 30,000 during the depths of recession, has begun to climb, with another 2,000 now working in the sector.

Imports, which rose to an uncomfortable 58 per cent of UK consumption six years ago, have been held at 10 percentage points less than that for three years running. British companies are typically exporting between 40 and 70 per cent of output now, escaping the trap of dependence or a fragile home manufacturing base.

All this is helped by the steep rise in the value of the yen, which is sending a chill through the big Japanese manufacturers. The Japanese are used to flourishing with margins of just 1.5 to 2.5 per cent on the back of colossal volume. But prices of Japanese

equipment in the UK have been forced up by almost 30 per cent in eight months, more than wiping out their cost advantages. Britain's machine tool industry is familiar with this syndrome—six years ago, with a very different yen and a 34 per cent inflation rate in the UK, the industry suffered an increase in costs of 50 per cent against the Japanese in just 12 months.

But there are many examples of progress in the industry which have little to do with the foreign exchanges. UK makers of machining centres, the increasingly popular all-purpose tool typically selling at £85,000 to £200,000, are engaged in a remarkable fight back against foreign competitors.

Mainly due to three companies—Bridgeport, Wadkin and the Norwich-based family firm of Beaver and to a lesser extent TT's Matrix machines—output of machine tools in the UK is up 40 per cent since 1980.

Mr Mike Goddard of Wadkin, which has carved out a market for itself in selling engineering solutions to customers, says: "Out of the pain has come the opportunity. I think the optimism is justified." He adds

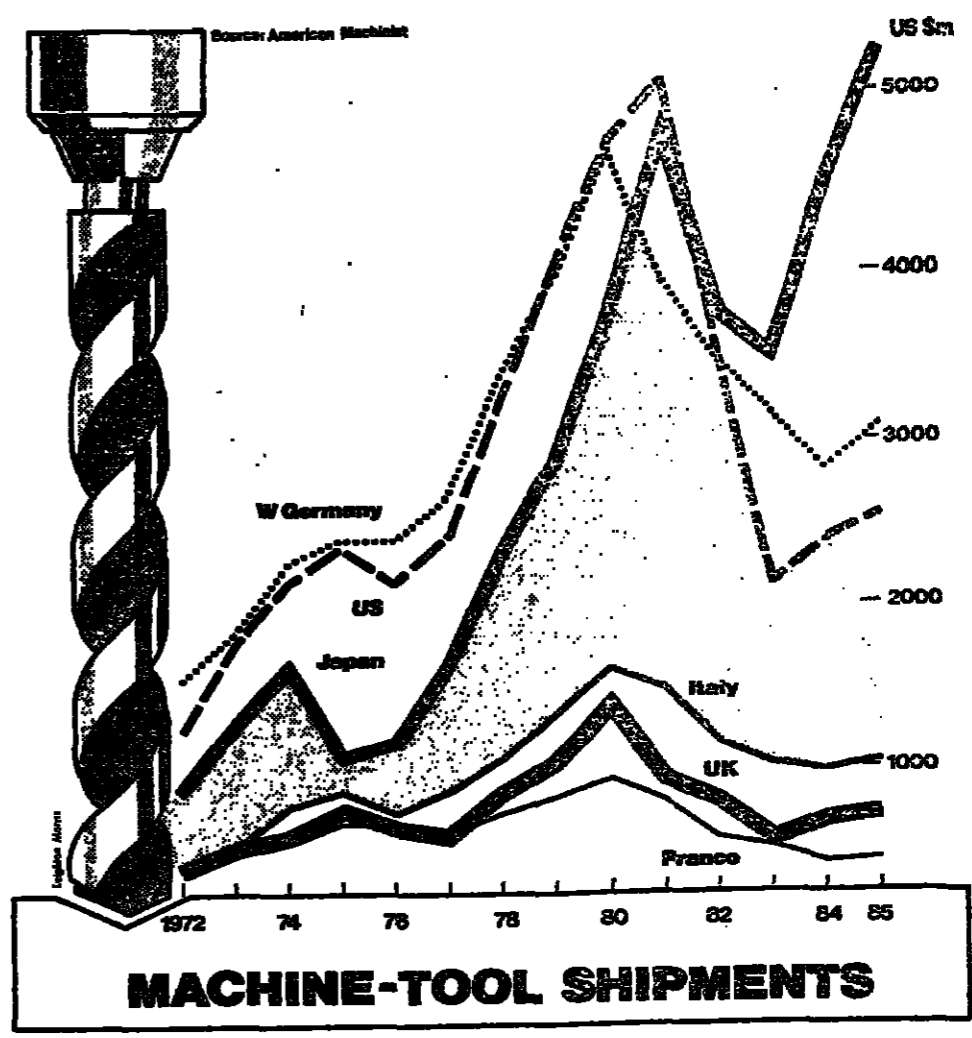
'Out of the pain has come the opportunity. Size isn't everything'

that "size isn't everything." Mr Ron Ball, president of the MTIA, shares this view, pointing out that while the industry is smaller than it used to be, it is "dynamic, more customer-oriented and with the will to become stronger." UK industry's competitors, however, would not agree. "There are some good companies in the UK but some others are very sick," says a senior manager at Frank, the big West German turning machine maker.

The UK machine tool sector is, on the face of it, the world's eighth biggest producer. In Western Europe it is behind Italy and Switzerland and is only a quarter the size of the powerful West German machine tool industry, the world's biggest exporter and number two in total production to Japan.

Some critics believe that one of the long-term consequences of the assembly and manufacturing agreements between British companies and the Japanese—including those between Bridgeport and Yasuda, DeVlieg and Okuma, KTM with Mitsubishi, Pollard with Mori Seiki and TT with Takahama—could be to ease into what is left of the industry's engineering skills.

At one end of the spectrum, Bridgeport has completely outsourced its Yasuda-originated machines, manufacturing everything in-house or using local components except for the controls, and in the process learning much from British companies and their manufacturing techniques. But at the other end, Pollard simply assembles Mori machines that arrive in crates (though the company makes pallet changers and other associated equipment as well as its own drilling and special purpose machines).



more Japanese industry is forced to manufacture abroad. German machine tool companies, which are supported by a rigorous system of industrial standards that foreign competitors must also meet, and which serve powerful and nationalistic domestic vehicle and engineering industries, are rushing back into profits. They are reported to be loaded with orders—up to 25 per cent above predictions made last year. The Italians have carved out an industry for themselves as kings of the flashy, flexible manufacturing system and the equipment that goes into it.

A new threat from the Far East is also in prospect. Taiwanese producers like Dah Lih have been hit by the yen price of many of their Japanese-made components, but the number of machining centre manufacturers in Taiwan jumped last year from 24 to 36. Significantly, many UK importers of Japanese equipment have been turning to the big and fast rising Koreans like Kia, whose dollar-based output gives them new cost advantages. Another big Korean producer, Daewoo, committed to overtaking the Japanese in both cost and sophistication, has been clearing out its secondhand Japanese production equipment and installing the latest German-made production lines.

A few years ago the British machine tool industry was in its knees. Now factories are reasonably full and their managers reasonably confident. Having survived fire and brimstone they are back to fighting the rest of Britain's engineering industries: trying to find a place for themselves and then protecting it in a hostile world market.

No Land of promise

The sudden departure of David Davies, aged 46, as chief executive of Hongkong Land puts one of the international financial community's most stylish operators back on the job market.

"It's always a question of timing. When does one do anything?" said Davies on the phone from Hong Kong. He seems to be adopting an Oriental philosophical attitude to his resignation after only 2 1/2 years.

Davies leaves his executive suite in Land's spectacular Dairy Farm subsidiary where after taking on the biggest corporate challenge of his life. The task was the rescue of a property group that was perilously close to collapse as the result of a slump in the colony's property market, and a series of unfortunate local partnerships.

While some thought at the time that his decision to leave the safety of MEPC, the Park Lane, London, investment and development group, where he

was finance director and vice-chairman, Davies judged otherwise. He saw the job of restructuring Hongkong Land as a once-in-a-lifetime chance to prove his financial prowess.

After three years in the hot seat his efforts have been bearing fruit recently with the group's debt burden resuming manageable proportions, and profits back in fashion. But the latest outline plan to sell off Hongkong Land's successful Dairy Farm subsidiary was clearly not to his liking.

A Winchester and Oxford man whose society lifestyle has made him a gossip column favourite, Davies is uncharacteristically reluctant to say too much about his departure from a job which, initially, he predicted would take five years to complete.

He says he has no job lined up. He plans to take a short break in Ireland before going in search of something new. Any property group needing fresh blood at the top?

Men and Matters

Charterhouse's Swifth's Lane premises in the City were bombed. Clifford Turner took the company in at Old Jewry.

Later Bill Ram, a former Clifford Turner partner became chairman of Charterhouse in the 1980s. Last but not least Victor Blank, before going into the banking world, was a Clifford Turner partner.

Peeping banks

Banks in West Berlin are attempting without much success to stop their customers from ogling the cheque-books and cash of the person being served by the teller.

This practice is as time-honoured in Germany as that of not queuing for buses, taxis or anything else. One Berlin bank installed velvet ropes in a bid to get its patrons to wait, as in Britain, the US and other countries, the several metres behind the customer being served.

But the Berliners barged through the roped-in area because, one Berlin banker said, anything like a queue reminded them too much of the post-war era and shortages.

Before the airlines introduced reserved seats in Germany in the 1970s, planes were invariably stormed by elderly ladies with sharp elbows who were afraid of not getting seats.

Spokesmen for several Berlin banks suggested it was a question of "different mentality" in explaining why bank customers were so curious about other people's cheques, cash and savings books. The city-owned Sparkasse (savings bank) was ordered by the Berlin office to protect personal data and advise its customers to keep a "discretionary distance" behind the person being served.

The bank has introduced diagrams showing the distance

Capital sound

The London commercial radio station Capital Radio has just demonstrated it can handle the competition, as well as beating the BBC in an international comedy contest for a cup presented by Monaco Radio.

The BBC submitted a programme called The French Connection, a Victoria-type entertainment about the Channel tunnel.

Capital's prize-winning programme was La Non-Encyclopedie du Rock—a parody of rock music programmes in which the station recklessly sent itself up.

Afterwards the BBC rang Capital to ask who had been the translator into French of the rock programme.

"Phillippe Bertrand, the programme's engineer," came the reply.

"You misunderstand, my dear lady," said the BBC man. "I am required to inquire about the transference of the language wordage from the initial English, as spoken in this country, to the subsequent French as spoken in the country of France."

But it had been the engineer—a Belgian by birth. Capital says his English is good too—rather better perhaps than that of the man who rang from the BBC.

Men and Matters

Clifford Turner chief executive of Charterhouse, has brought in two new senior men—Tony Best as head of banking from Royal Trust of Canada, and Michael Ordish, who joins from City solicitors Clifford Turner as director responsible for compliance.

Ordish's transfer reaffirms a strong link between Clifford Turner and Charterhouse going back to the very origins of the investment house.

Nutcombe Hume started Charterhouse Investment Trust in 1894 under the guiding hand of Harry Clifford Turner, the founder of Clifford Turner.

Clifford Turner was again helpful to Charterhouse during the Second World War when

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Observer

ECONOMIC VIEWPOINT

UK industrial relations

Profit-related pay comes of age

Why Labour may take a leaf from the Tories

By Samuel Brittan

By B. C. Roberts

THE INITIAL reactions to the Chancellor's Budget...



Prof. Martin Weitzman

Some said that hardly any firm would take it up...

The fact that a Conservative Chancellor had picked up the idea was enough to damn it for many.

The green paper published yesterday Mr Lawson has shown himself in the perhaps unlikely guise of the "listening Chancellor,"

This makes it much more like profit-sharing as employers already know it...

come from a "PRP pool." This could be related either to profits or to the yearly change in profits...

The arrangement could apply to a whole company or any section for which audited profits are available...

Table with columns: (Annual cost), % of Pay, Employees Involved, Exchequer Cost (£m)

It is assumed that the average worker is on £10,000 p.a.

As the table shows, the Revenue costs of the reliefs are minimal. Most such tables are in billions of pounds.

Unincorporated businesses are eligible, but the public sector is excluded...

If 1m workers had 5 per cent of their pay profit-related, the cost would be £36m.

Even then, the gross cost would be much less than the £1.2bn cost of a 1 per cent reduction in the basic rate.

Nevertheless, the Treasury, which has never liked PRP, seems to have thought that softening the conditions compared to the original NEDC paper would mean a greater take-up...

It was also too influenced by the supposed unavailability to ineligible workers.

nesses are suffered by the unemployed, not ineligible workers. The main hope now must be that the interest and controversy generated will stimulate employers to investigate profit-sharing...

In view of the great potential benefits which accrue not to already employed workers, but to workers who might be priced into jobs...

Critics would be better employed in campaigning for a larger incentive than in negative carping.

Nevertheless, it is easier to campaign for increased fiscal incentives if the design is basically right, that is to put right a faulty structure.

Indeed, the green paper contains a table of companies already adopting PRP including Boots, British Airways, Sainsbury's, Marks and Spencer and the clearing banks.

There is no guarantee that they will qualify for tax relief. But there is at least a hint that they are on the right lines and a hint not need more than a few adaptations to do so.

The green paper tackles three main arguments against PRP. First there is the greater uncertainty of pay levels under PRP.

The second objection is that if pay is more closely linked to profits, employees will want to involve themselves more closely in corporate decisions.

involvement will be "a benefit, not a drawback."

The third and most interesting criticism is that the existing "inside" try to defend the logic of the scheme by restating the recruitment of new workers...

The Government here goes beyond Weitzman, who emphasises the responsibility of management for recruitment and the economy-wide benefits of PRP.

The way is thus open for a relatively non-provocative form of two-tier pay system. Prof. James Meade will try to defend the logic of the scheme by restating the recruitment of new workers...

Prof Meade himself went out of his way at a conference last week to say that he was being misinterpreted as being opposed to profit-sharing.

More fundamentally, if widespread adoption of PRP takes the economy nearer full employment, the beneficial effects on investment will dwarf any mechanical drawbacks.

There is only one argument against PRP that is mentioned in the green paper, and is the case for a "neutral tax system, with a broad base, low rates and few specific reliefs."

As this case is for the birds as far as the Prime Minister and the Cabinet politicians are concerned we might as well have some reliefs which can help overcome stagnation, and not just special interest reliefs which do nothing but harm to the wider economy.

INDUSTRIAL RELATIONS were not a major issue in recent by-elections, but what kind of industrial relations systems we are likely to have in the future will be a factor of central importance in the next general election.

The can be little doubt that the radical changes made in the law by the Conservatives relating to the rights of individual employees and employers have made a significant contribution to raising the levels of efficiency of the British economy.

Although union leaders have bitterly criticised these amendments to the law, many increasingly recognise that they have been popular with their members, and that some of the changes may have been to the advantage of the unions.

There is little evidence to support this contention. Most managers, unlike in 1971, believe that the 1980s legislation has brought a better balanced legal framework which they welcome.

They believe that they have done no more than necessary to secure changes essential to the survival of their business that have been understood by their employees and have not, with isolated exceptions, stirred industrial relations.

The public sector has become the main problem area of industrial relations, largely because it is organised in large units, tends to be bureaucratic and is highly unionised.

the public by unions with power and determination to advance the interest of their members whatever the cost to the public purse.

The TUC and Labour Party committed themselves to the repeal of the 1980s legislation, lock, stock and barrel, but have become aware that a great many union members welcome the democratising of union governments and decisions on strike action.

The strategy the TUC and the Labour Party seem likely to follow will be to amend existing legislation on individual employee rights in relation to picketing, union recognition, closed shop enforcement and internal union decisions and elections.

The parties may not be as far apart as some members suggest

There are important differences between the parties on the issue of industrial relations law reform, but they may not be as far apart as utterances from some members suggest.

Since the Alliance is closer to the Conservatives in its policy in this area, only an outright victory by Labour would provide an opportunity for a wholesale reversal of the changes introduced since 1979.

There are important differences between the parties on the issue of industrial relations law reform, but they may not be as far apart as utterances from some members suggest.

The author is Emeritus Professor of Industrial Relations, London School of Economics.

Accounting standards

From the President, Institute of Chartered Accountants in England and Wales

Sir—Your leader of July 10 (the role of auditors) contains four misconceptions about issues facing the accountancy profession.

The latest annual survey of financial reporting published by this institute does not state that "standards are being widely ignored and companies are failing fully to disclose their results."

The institute is not proposing to include in its disciplinary powers firms as well as individuals because conflicts of interest are intensifying.

Your leader overlooks the fact that the profession is already supervised by the Secretary of State for Trade and Industry under a 1985 of the Companies Act.

Muddle over pensions

From Mr I. Walker

Sir—Of course you are right in your editorial (July 2) to say that the Government is in a

Letters to the Editor

middle over pensions. The Government should not be involved in the design by legislation of pension funds, as is now becoming the case, but should provide a minimum state subsistence pension and incentives and encouragement to people to save for their retirement.

The state earnings related pension scheme which is a major part of the middle, owes its existence to the failure of the pensioners industry to take enough interest in 50 per cent of the working population to encourage them to make provision for their retirement whether on a personal or a company-sponsored basis.

A further reason for the muddle is again the failure of a major part of the pensions industry to provide pension schemes that are reasonable in the eyes of the members.

The Government has been forced to legislate to ensure that members who leave pension schemes have any real rights at all, and more recently that their pensions are not left completely unprotected against the ravages of inflation.

The proposed legislation on the over funding of schemes is an attempt to curb the excesses of some companies who to treat their pension funds as a safe haven for profits to be drawn upon at their convenience.

I deplore the plethora of legislation that has engulfed pensions in recent years. I believe the situation will only be salvaged if more advisors and actuaries design pension schemes that don't require legislation to make them equitable to all members.

Jain B. Walker, 89, High Road, South Woodford E18.

Realising profits

From Mr J. Workman

Sir—Alice Rawsthorn's article (July 5) on the business expense scheme concentrates on the performance of a number of BES funds seen in the light of the number of failures they have experienced.

While everyone seems to be concerned about the inflationary implications of rapid monetary growth, debt being the other side of the coin of money or liquidity can be deflationary as witnessed by the LDC situation where larger quantities are being exported at depressed prices in order for interest to be paid on the loans.

Rapid monetary growth is inflationary if used to finance increasing government deficits (ie, reflation), something that is clearly not the case in the

policy of most fund managers, a policy endorsed by the Peats report on the BES, is to invest in companies with real assets. These companies have a higher risk profile: they are more likely to go bust, but if successfully selected the rate of growth achieved by the winners should more than compensate for the failures.

D. B. Workman, Gasforth Fund Managers, 26 St Andrew Square, Edinburgh.

Monetary policy

From Mr J. Derpanopoulos

Sir—The incredulity with which central banks are reacting to increasing signs of world economic recession is cause for alarm.

While the official justification for monetary orthodoxy remains the rapid rate of money growth, nothing demonstrates better the pitfalls of this argument than a breakdown of the last batch of monetary statistics in this country.

While everyone seems to be concerned about the inflationary implications of rapid monetary growth, debt being the other side of the coin of money or liquidity can be deflationary as witnessed by the LDC situation where larger quantities are being exported at depressed prices in order for interest to be paid on the loans.

Rapid monetary growth is inflationary if used to finance increasing government deficits (ie, reflation), something that is clearly not the case in the

developed world today. Meanwhile one should not be surprised to see UK, US and other heavily indebted consumers suffer declining living standards.

It is about time that policy makers paid more attention to the real economy (including the housing market) and less to the money supply for which expertise shows they have insufficient knowledge.

The issue is complex and sensitive and a wide range of views are held by doctors and outside the monetary world. If the opportunity to make my own views clear.

The removal of the right would not be consistent with the spirit and intent of the Act, or the Council of Europe Convention the Act seek to ratify.

The modification of the right in particular circumstances, where to give an individual medical information would seriously damage him or her, could be consistent with the Act and the convention, both of which seek to benefit the individual.

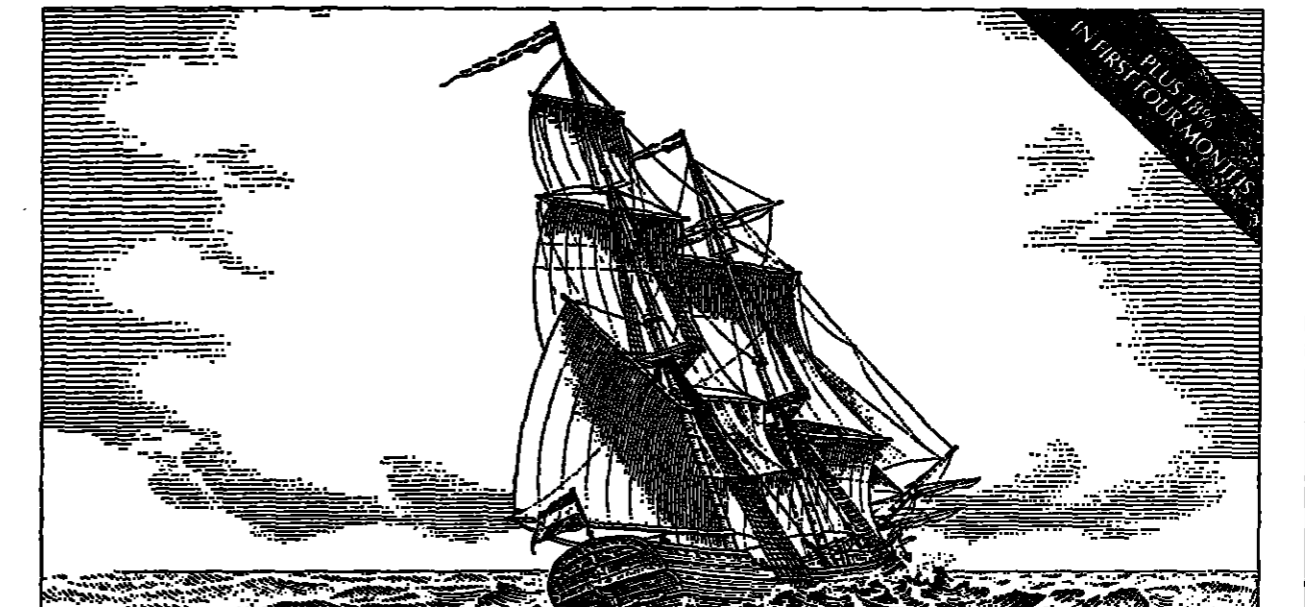
The right of access might perhaps be delayed in order to give doctor time to counsel his or her patient.

The mechanism by which a modification could be implemented would need careful consideration. There should be a right of appeal by the individual to the registrar or the courts—this would be consistent with other "tests of prejudice" in the Act.

Overall, as stated in my annual report, I believe that any order which changes the rights conferred by the Act as little as possible. Whether an order will be made and its eventual form are ultimately matters for the Secretary of State and Parliament.

E. J. Howe, Springhouse House, Water Lane, Wilmslow, Cheshire.

THE FIRST DUTCH UNIT TRUST IS LAUNCHED

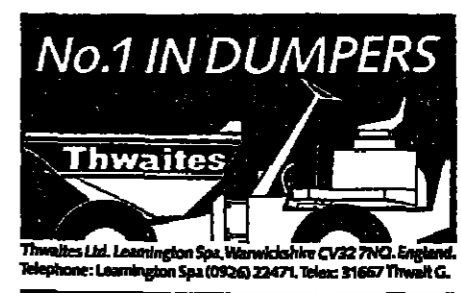


THE EBC AMRO DUTCH GROWTH TRUST

The results of the Dutch Elections on 21st May 1986 created more favourable conditions than ever for investment in the Dutch stock market. Enterprise, energy and entrepreneurial flair—that's how the Dutch built their great trading and commercial empires in the past. And that's how they're building them today.

EBC AMRO DUTCH GROWTH TRUST

Application form for EBC AMRO Dutch Growth Trust with fields for name, address, investment amount, and contact information.



Lovell BICENTENARY Two centuries strong and building 1786 1986

Meggitt in £89m bid for Bestobell

By Charles Batchelor in London. MEGGITT Holdings, the UK specialist engineering group, yesterday launched an £89m (£134m) takeover bid for Bestobell, a supplier of electronic and mechanical components...

BIGGEST US BANK MOVES TO BOLSTER LOAN LOSS RESERVES AND CAPITAL

Citicorp earnings slide 6%

BY WILLIAM HALL IN NEW YORK

CITICORP, the biggest US banking group, yesterday reported a 6 per cent drop in second quarter net income to \$235m partly as a result of steps it is taking to strengthen its loan loss reserves and capital position.

quarter compared with the end of the first quarter. The allowance now equals 1.22 per cent of loans compared with 0.86 per cent a year ago.

one of the leading Texas banks, yesterday reported a 68 per cent drop in its second quarter net income to \$10.5m, reflecting the continuing problems in the south-western economy caused by the slump in the oil and gas industry...

Oil price fall lifts Gotaas Larsen

By Our Financial Staff

GOTAAAS-LARSEN Shipping of the US has benefited from both the sharp drop in crude oil prices, which has boosted demand for oil tankers, and substantially lower net interest costs.

GTE income rises by 8% in second quarter to \$309m

BY OUR NEW YORK STAFF

GTE, the US telecommunications and electrical equipment group, has announced a rise of 8 per cent in second quarter net income to \$309m from \$285m during the same period a year earlier.

7.8 per cent - a slower rate of growth than the 8.9 per cent registered a year earlier.

Time and McGraw-Hill profits edge ahead in second quarter

BY ADRIAN DICKS IN NEW YORK

TIME and McGraw Hill, two of the biggest US publishing and information groups, yesterday reported modest second quarter gains.

Mr Joseph Dionne, McGraw's president, said there had been gains in all divisions' sales during the period, with financial and business information and broadcasting producing "particularly noteworthy" increases.

marginally to \$62m (98 cents a share) from \$60m (94 cents a share) a year earlier. Sales rose 8.57 per cent to \$945m from \$866m.

Underlying growth for Boise Cascade

By Our Financial Staff

UNDERLYING net earnings at Boise Cascade, a leading US forest-products company, showed growth in the second quarter. Reported net earnings were \$31.5m, against \$31.7m, for an unchanged \$1.07 a share.

Revenue for the quarter was down at \$945m, compared with \$953m, for an unchanged six-month total of \$1.9bn.

Honeywell hit by computer market slump

By Our Financial Staff

HONEYWELL, one of the leading US computer groups, was hit by the continuing weakness in its domestic computer markets in the second quarter. Net earnings fell 31 per cent to \$36.1m or 80 cents a share from \$52.5m or \$1.14, as reported in later editions yesterday.

Surprise \$29.6m loss for Kaiser Aluminum

BY OUR FINANCIAL STAFF

KAISER Aluminum & Chemical, the third biggest US aluminum producer, has reported a surprise \$29.6m or 89 cents a share loss in the 1986 second quarter, a sharp reverse from profits of 14 cents a share in the first three months of the year.

DeKalb, the Illinois-based seed company which has been expanding its energy-related activities, has reported a \$51.2m third-quarter loss following a \$49.1m writedown on its energy activities.

USX planning debt issues of up to \$1.5bn

USX, formerly known as US Steel, has filed with the Securities and Exchange Commission for an offering of up to \$1.5bn of debt securities and warrants to purchase debt securities, Reuters reports from Pittsburgh.

USX also filed a prospectus supplement relating to \$250m of debt units. It will issue 31,250 oil-indexed units, comprising \$156.25m of debentures, due July 15, 1995, and \$93.75m of detachable 3 per cent coupon oil-indexed notes due July 15, 1991.

Eni International Bank Limited ECU 135,000,000 Guaranteed Floating Rate Notes due 1992

Hudson's Bay Company U.S. \$50,000,000 FLOATING RATE NOTES DUE JULY 1989

Rohm & Haas confident for full year By Our Financial Staff

Owens-Corning surplus rises OWENS-CORNING Fiberglass, a leading US producer of glass fibre products, lifted net profits in the second quarter to \$34.9m, or \$1.16 a share, from \$20.2m, or 68 cents.

Metal Box p.l.c. U.S. \$50,000,000 5 1/2 per cent. Bonds Due 1993 with 4,150,000 Warrants to procure the subscription of Ordinary Shares of Metal Box p.l.c.

INTL. COMPANIES & FINANCE

NANKAI ELECTRIC RAILWAY CO., LTD. OSAKA, JAPAN. SFrs. 50,000,000. 5% Guaranteed Notes 1986-1991. BSI 1973 logo.

SOKKISHA CO., LTD., TOKYO, JAPAN. SFrs. 20,000,000. 1% Guaranteed Notes with Warrants 1986-1991. BSI 1973 logo.

Canon CANON SALES CO., INC. - TOKYO. SFrs. 150,000,000. 1% Convertible Notes 1986-1991. BSI 1973 logo.

BANK OF GREECE. Head Office: Athens. SFrs. 100,000,000. 5% Public Bond Issue. BSI 1973 logo.

United Technologies hit by second quarter provision

BY OUR NEW YORK STAFF UNITED Technologies (UT), the US manufacturer of Pratt & Whitney aircraft engines and Sikorsky helicopters, showed a sharp drop in earnings on continuing operations for the second quarter of this year after taking a \$155m pre-tax provision for estimated contract losses on its Norden Systems radar subsidiary.

MCorp launches novel \$425m credit deal

BY OUR NEW YORK STAFF MCorp, the second biggest banking group in Texas, has arranged a novel \$425m three-year syndicated credit facility under which its MBank USA credit-card operation can raise funds by selling its credit-card loans to a group of 21 US and foreign banks.

US cable TV group in \$390m expansion

By Terry Dodsworth in New York TELE-COMMUNICATIONS, the US's largest cable-television operator, is spending \$390m on a controlling interest in United Artists Communications, a long-established cinema group that also owns cable TV interests in the New York area.

Elf expected to break off merger talks with Saga

BY FAY GJETER IN OSLO ELF AQUITAINNE Norge, Norwegian offshoot of the French petroleum and industrial group, and Saga Petroleum, the debt-burdened Norwegian independent oil company, look to have broken off talks about a merger.

JAL shows net deficit

BY OUR FINANCIAL STAFF JAPAN AIR LINES (JAL), the national flag carrier, has drawn on contributions from its consolidated subsidiaries in order to keep its group pre-tax result in the black for the year to March.

N. AMERICAN QUARTERLIES

Table with 4 columns: Company Name, Second quarter 1986, Second quarter 1985, and % change. Rows include ANSBITS, MID BANCORP, GAF CORP, HCBM, WESTNET, PACIFIC LIGHTING CORP, KROGER, and PNC FINANCIAL.

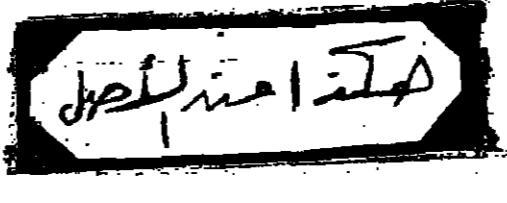
BARCLAYS BARCLAYS OVERSEAS INVESTMENT COMPANY B.V. \$40,000,000. 6 per cent. Guaranteed Bonds due 1996. BSI 1973 logo.

Issue of up to £250,000,000 Floating Rate Notes 2000. ABBEY NATIONAL BUILDING SOCIETY logo.

Isvaimer U.S. \$100,000,000 Floating Rate Participation Certificates Due 1992. Morgan Guaranty logo.

HAMBURGISCHE LANDESBANK Australian Dollar 30,000,000 13% Bearer Notes due 1991. Deutsche Bank Capital Markets logo.

Perstorp PERSTORP AB U.S. \$50,000,000 Euro-Commercial Paper Programme. Enskilda Securities logo.



INTL. COMPANIES and FINANCE

Puma seeking to raise \$39.8m by public issue

BY DAVID BROWN IN FRANKFURT

PUMA, West Germany's second largest producer of sports shoes and a growing competitor in the international sports and leisure clothing markets, is seeking to raise DM 86.8m (\$39.8m) through its forthcoming flotation on the Frankfurt stock market.

The company plans to offer 250,000 non-voting preference shares today and tomorrow at DM 310 per share, in an issue which is being led by Deutsche Bank.

The group, which had a 1985 world turnover of about DM 1.5bn, increased its pre-tax profit last year from DM 18.8m to DM 19m.

Honda in 31% first quarter decline

By Chris Rapoport in Tokyo HONDA MOTOR, the world's largest motorcycle producer, yesterday announced a 31.3 per cent drop in pre-tax profits for the first quarter, largely because of the effects of the yen's sharp appreciation against the US dollar.

Go-ahead for acquisition by Elders IXL

NEW ZEALAND'S Commerce Commission has granted Elders IXL, Mr John Elliott's Australia company, permission to acquire all or part of Dalgety Crown, the farm services agency, Hunter reports from Wellington.

'Johnnies' and Anglovaal show higher earnings

INCREASED profits have been earned in the June quarter by the South African gold mines in the Johannesburg Consolidated Investment ('Johnnies') and Anglovaal groups.

Higher capital expenditure has reduced tax liability at Hartbeestfontein, boosting net profits. Village Main Reef and Eastern Transvaal Consolidated have benefited from tax reductions while Loraine has increased production and held costs in check.

NET PROFITS

Table with columns for June, Mar, Dec and rows for Consolidated, Murchison, Barren, Transvaal, Hartbeest, Louisa, Priests, Randfontein, Western Area.

BIB up 44% in first half

BAHRAIN International Bank (BIB) has achieved a 44 per cent jump in first-half net income to \$11.2m from \$7.8m, AP-FJ reports from Bahrain.

\$148m was in the form of marketable securities, up from \$105m at the year-end. Loans were \$22m down from \$32m.

July 1986 New Issue These Notes having been sold, this announcement appears as a matter of record only.



A/S JYSKE BANK

(Incorporated in the Kingdom of Denmark with limited liability)

U.S. \$100,000,000 Subordinated Floating Rate Notes due 1995

Lloyds Merchant Bank Limited

- BankAmerica Capital Markets Group, Barclays de Zoete Wedd Limited, Daiwa Europe Limited, Hessische Landesbank - Girozentrale - London Branch, Mitsubishi Finance International Limited, Sanwa International Limited, Banque Nationale de Paris, County NatWest Capital Markets, Dresdner Bank Aktiengesellschaft, Merrill Lynch Capital Markets, Morgan Guaranty Ltd, Sumitomo Finance International, Tokai International Limited

Citicorp Overseas Finance Corporation N.V. Unconditionally guaranteed by CITICORP. Notice is hereby given that the Rate of Interest has been fixed at 6 1/2% and that the interest payable on the relevant Interest Payment Date, October 15, 1986 against Coupon No. 26 in respect of US\$10,000 nominal of the Notes will be US\$167.71.

Ente Nazionale per l'Energia Elettrica U.S. \$400,000,000 Multiple Facility. The Republic of Italy. Arranged by Citicorp Investment Bank Limited. Lead Managers: Banca Commerciale Italiana, Banca Nazionale dell'Agricoltura, Banco di Napoli, Banco di Sicilia, Banque Indosuez, CIBC Limited, Citicorp Investment Bank Limited, Credit Lyonnais, Credit Suisse, The Dai-ichi Kangyo Bank, Limited, Deutsche Bank, The Fuji Bank, Limited, The Industrial Bank of Japan, Limited, Industrial Multinational Investments Limited, Istituto Bancario San Paolo di Torino, The Mitsui Bank, Limited, The Sumitomo Bank, Limited, The Sumitomo Trust & Banking Co., Ltd.

IRI Istituto per la Ricostruzione Industriale U.S. \$600,000,000 Multicurrency Revolving Loan Facility. Arranger: Citicorp Investment Bank Limited. Lead Managers: Banca Nazionale del Lavoro, Banco di Napoli International S.A., Banco di Roma, Bank of Tokyo International Limited, Banque Nationale de Paris, Canadian Imperial Bank of Commerce (International) S.A., Credit Agricole, Credito Italiano, The Dai-ichi Kangyo Bank, Limited, Deutsche Bank, The First National Bank of Boston, The Fuji Bank, Limited, Gulf International Bank B.S.C., IBI International Limited, The Kyowa Bank, Ltd., The Mitsubishi Bank, Limited, The Mitsui Bank, Limited, Sanwa International Limited, The Sumitomo Trust & Banking Co., Ltd., The Taiyo Kobe Bank, Limited, The Tokai Bank, Limited.

This announcement appears as a matter of record only.



FF 350,000,000

SOCIÉTÉ DES CIMENTS FRANÇAIS

6 1/2% Equity Notes due 1996

principal payable in ordinary shares of

SOCIÉTÉ DES CIMENTS FRANÇAIS

Issue Price 100%

BANQUE PARIBAS CAPITAL MARKETS

SOCIETE GENERALE

BARCLAYS DE ZOETE WEDD LIMITED

CITICORP INVESTMENT BANK LIMITED

CREDIT COMMERCIAL DE FRANCE

CREDIT LYONNAIS

CREDIT SUISSE FIRST BOSTON LIMITED

DRESDNER BANK AKTIENGESELLSCHAFT

MORGAN GUARANTY LTD

MORGAN STANLEY INTERNATIONAL

ÖSTERREICHISCHE LÄNDERBANK AKTIENGESELLSCHAFT

SWISS BANK CORPORATION INTERNATIONAL LIMITED

YAMAICHI INTERNATIONAL (EUROPE) LIMITED

NEW ISSUE

These Bonds having been sold, this announcement appears as a matter of record only.

JULY 1986



DM 150,000,000

Norsk Data A.S

(Incorporated in the Kingdom of Norway)

3 % Bearer Bonds 1986/1993

and

Warrants

issued by ND Securities AS to acquire Registered B-Shares of

Norsk Data A.S

offered in Units each consisting of one Bearer Bond of DM 1,000 Principal Amount together with one Warrant and one Certificate for eight Warrants

CSFB-Effektenbank

Deutsche Bank Aktiengesellschaft

Morgan Stanley International

Banque Paribas Capital Markets Limited

Bayerische Vereinsbank Aktiengesellschaft

Bergan Bank A/S

County Natwest Capital Markets

Enskilda Securities Stockholm Enskilda Limited

Lombard, Odier International Underwriters S.A.

Morgan Guaranty GmbH

Swiss Bank Corporation International Limited

Westdeutsche Landesbank Girozentrale

INTL. COMPANIES and FINANCE

Hoechst unit in DM 81m rights issue

By Our Financial Staff

A RIGHTS issue to raise around DM 81m (\$48m) is planned by Orenstein and Koppel, the earth moving equipment group which is part of the Hoechst steel company of West Germany. The financing stems from the takeover of the Fuzen earth-moving equipment group, a German rival of Orenstein, which took a controlling 51 per cent interest in Fuzen late last year. Fuzen sales for 1985 totalled DM 665m.

The rights issue is to be a one-for-three at DM 125 a share, which compares with the DM 177 at which Orenstein shares have recently changed hands. Orenstein, which ran up sales of DM 1.5bn and net profits of DM 10.2m for 1985, specialises in large bucket wheel excavators. Its lesser lines included wheeled loaders, scrapers and fork-lift trucks.

Fuzen concentrates on scrapers but also produces a variety of earthmoving machines and commercial vehicles. Both groups export more than 50 per cent of total output. Subscription to the rights issue—some 25 per cent of Orenstein shares are held outside the Hoechst group—will be open from 22. Orenstein's plans for a rights issue were first announced at the start of the year.

Europaper programme for Coleman

By Peter Montagna, Eurocoment

COLEMAN, the US manufacturer of outdoor lamps and camping equipment, is to tap the Eurocommercial paper market. It has appointed CIBC Ltd, the merchant bank of Canada, Hongkong and Bank of Commerce, to act as dealer in a \$75m programme. The programme will act as an alternative borrowing vehicle to the US market where Coleman is rated A-2-P2 by the leading rating agencies Moody's and Standard & Poor's.

Fannie Mae president resigns

By Peter Montagna, Eurocoment

MR MARK RIEDY, president and chief officer of the Federal National Mortgage Association (Fannie Mae) has resigned in order to explore other career opportunities. AF-DJ reports from Washington. In accepting the resignation, Mr David Maxwell, chairman and chief executive officer, said, "we are grateful for the significant contributions made by Mark Riedy to Fannie Mae's improvement in operating results. All of us wish him good luck and great success in his future endeavours." Mr Maxwell said: "From time to time he has told me of inquiries he has received about his availability for other business opportunities. I respect his reluctance to pursue these opportunities while still employed at Fannie Mae and his decision to resign at this time in order to do so. The company will choose a successor to Mr Riedy as soon as possible." Before joining Fannie Mae in January 1985, Mr Riedy served as executive vice president of the Mortgage Bankers Association of America.

Downturn in earnings for Toray

By Our Financial Staff

TORAY INDUSTRIES, Japan's leading synthetic fibre maker, suffered a 26 per cent slide in group net profits to ¥10,899m (€2,900m) in the year to March and expects a flat result for the current 12 months. The 1986-87 consolidated outcome is forecast at ¥10bn. Sales, which slipped 0.5 per cent to ¥766.9bn, are expected to show a far steeper decline to some ¥740bn in the year to next March. At the pre-tax level, profits were 6.35 per cent ahead at ¥28.57bn. Toray last July put in motion joint ventures with Elf Aquitaine and Pechiney of France for making carbon fibre. Net earnings per share emerged at ¥8.35, down from ¥11.44.

Convertible Eurobond for TV soap opera group

By Alexander Nicoll

JR EWING drafted his station to the Eurobond market for the first time yesterday. Lorimar Telepictures, maker of the television series Dallas, Falcon Crest and Knot's Landing, raised \$100m with a convertible bond. The issue is not designed to pay the salaries of Dallas stars whose characters return from the dead, but to finance Lorimar's acquisition of a Los Angeles film production facility from MGM. Lorimar also plans to buy seven television stations in a \$1.95bn deal yet to be finalised.

Bond refinances A\$1.3bn debt in seven-year facility

By Mark Westfield in Sydney

WESTPAC Banking has culminated eight months of exhaustive negotiations by completing arrangements for the A\$1.3bn refinancing of Bond Corporation's various debts through a seven-year facility spread among a syndicate of local and international banks. The move marks a turning point in the financial market's views of the Bond group, which had been regarded by the large domestic trading banks as too risky for such large-scale financing. The banks, each providing A\$200m, are Westpac, National Australia Bank, Standard Chartered Bank, Hongkong and Shanghai Banking Corporation, First Bank of Boston, and Industrial Bank of Japan. State Bank of NSW, which together with Wardley's, the merchant banks arranged the original A\$1.1bn financing of Bond's takeover of brewing group Castlemaine Tookeys, is providing A\$100m. Syndicate banks are expected to "sell down" their exposures soon in a wider syndication. Security for the A\$1.3bn facility will be Bond's Castlemaine and Swan brewing operations. Drexel Burnham Lambert, the US investment bank which arranged a \$135m subordinated debt financing for the 1981 Swire takeover, is believed to be slightly increasing credit lines to Bond.

rated, relied heavily on the same of its products in selling the new offering, but appeared to meet a welcoming reception. The issue injected glamour into an otherwise dull day which saw dollar Eurobond prices little changed. North East Savings, a US savings and loan institution, issued \$150m of 10-year floating-rate notes with a margin of 10 basis points over London interbank offered rates. Credit Suisse First Boston led the deal. A so-called "Bear" straight was launched by Salomon Brothers International for Danish Export Finance. The \$100m deal, which will not be listed and is in large \$250,000 denominations, is for three years and has a high pre-emptive maturity with an investor option to sell the bonds back after seven years. The coupon is 5 1/2 per cent, and the indicated conversion premium is 25 to 28 per cent. The issuer, which is not

raised \$30m with a five-year bonds-with-warrants issue guaranteed by Mitsubishi Bank. Led by Nikko Securities (Europe), the issue has an indicated coupon of 2 1/2 per cent. In the Netherlands, Algemeene Bank Nederland brought a DFI 300m 10-year Bullet issue for the World Bank on the domestic market. It has a coupon of 4 1/2 per cent and a 95 1/2 per cent pricing. In West Germany, prices were unchanged in dull business, and no new issues were seen. Yesterday's equity-linked issue for Hoechst was bid at around par, below levels seen immediately after its launch, as the equity market weakened. The new Federal bond was offered at around 1 1/2 below the issue price. In Switzerland, the Astnag SF 130m issue ended its first day's trading at 95 1/2 per cent against a par issue price, and Japan Development Bank fell to 98 1/2.

Shanghai banks form interbank paper market

A TOTAL of 25 banks in the Shanghai economic region are to set up an interbank market for the short-term discount of commercial paper and the long-term issue of transfer of stocks and shares, according to the People's Daily.

Funds circulating among the banks have exceeded 1.5bn yuan (¥405m) since the establishment two years ago of the region, which group Shanghai and four neighbouring provinces. Reuter reports from Peking. A foreign banker in Peking said the proposed interbank market for stocks and commercial paper in the Shanghai region is the first of its kind in China.

FT INTERNATIONAL BOND SERVICE

Listed are the 200 latest international bonds for which there is an adequate secondary market. Closing prices on July 15

Table with columns for Bond Name, Issued, Maturity, Coupon, Price, and Change. Includes sections for US DOLLAR, OTHER CURRENCIES, CONVERTIBLE, and YIELD TABLE.

FINANCIAL TIMES SURVEY

Wednesday July 16 1986

The Netherlands Banking, Finance and Investment

The Dutch are determined to maintain and promote Amsterdam as a major financial centre in the face of growing competition but are reluctant to move too quickly. Some tough choices lie ahead

Caution prevails over liberalisation

By Laura Raum, Amsterdam Correspondent

CHANGE IS slow but sure across the landscape of Dutch banking and finance. The fashionable trends of liberalisation, securitisation and globalisation are viewed with healthy scepticism. Bankers recognise the fresh opportunities for new markets but they are more concerned with preserving the good name of Dutch finance than with jumping on the bandwagon.

The Dutch are taking a two-pronged approach. On the one hand, they are forging ahead with deregulation of the capital markets and international link ups of securities exchanges. Competitive pressures from other financial centres, notably London and Frankfurt, have forced Amsterdam to polish up its image.

On the other hand, banks have been slow to use the new freedoms allowed under liberalisation and globalisation. Only a modest number of innovative capital markets issues have come out since the January 1 deregulation and international-linked securities trading has yet to take off actively.

Mr Reinier D. Fuchs, executive secretary of the Amsterdam Stock Exchange, explains why change is so slow. "The merchant bank tradition is much less developed here than in Britain," he says. "The big banks' branch networks would prefer to make a loan than to

bring a company to the parallel market."

The Dutch Central bank, like its counterparts around the world, has put banks on notice that it is watching closely the effects of securitisation — borrowing through the issue of tradable securities. Off-balance-sheet credit facilities will be counted in solvency requirements, according to the Nederlandsche Bank, the Central Bank.

Nevertheless, some landscape contours probably have changed forever. Borrowers have found cheaper ways of getting money while lenders have discovered more lucrative ways of lending money. Interest-rate margins may never again be as wide as in the past. New players in the market such as near banks and financial conglomerates resulting from deregulation have intensified competition.

The most dramatic development in the Netherlands during the past year was the sweeping liberalisation of the capital markets that took effect on January 1. An array of new financial instruments was allowed and issuing procedures and borrowing limits were relaxed. As the Dutch capital markets already were among the freest and most international in the world, the liberalisation amounted to a loose competitive bid to recoup business lost to

others and to draw fresh investors.

The capital markets deregulation is among the most important steps in a rolling "Big Bang" that is seen as girding Amsterdam for London's Big Bang in October. The city's new freedoms on top of the considerable business already siphoned off from Amsterdam were convincing reasons for a series of moves aimed at improving the Dutch financial market's attractiveness. Two big problems of the Amsterdam Stock Exchange were very high commissions and lack of liquidity for block trades.

The bourse began with a commission cut in late 1984, followed by longer trading hours, another round of commission cuts, plans for Japanese stock listings and an experimental professional market for block trading. Baron B. F. Van Ietersum, chairman of the stock exchange, has been a driving force behind the modernisation moves.

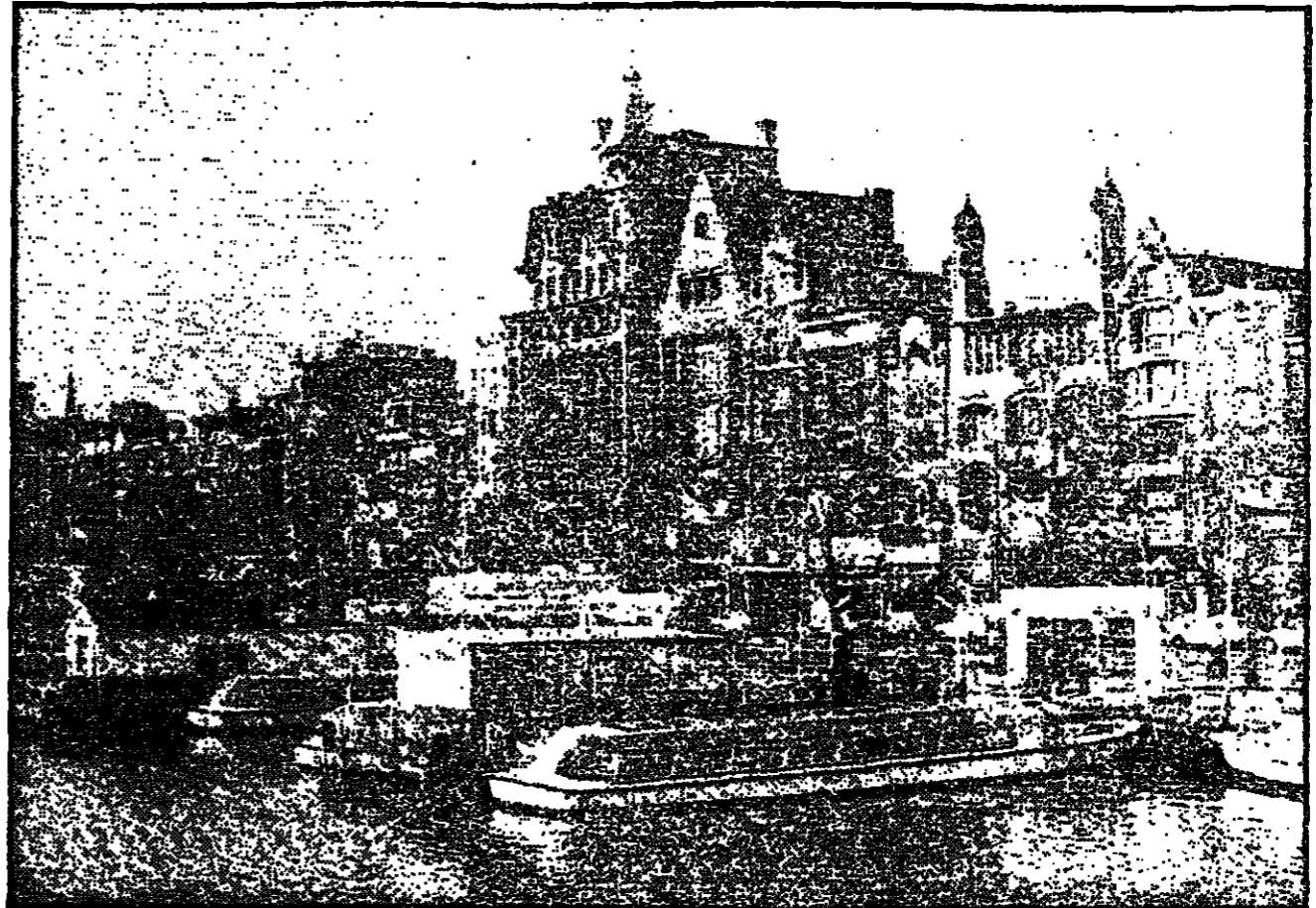
"It must be possible to pursue a successful, more offensive strategy alongside a defensive strategy that is directed at maintaining the Guilder market in Amsterdam," he has said. "Thus we must strive for a link in the trade between the time zones of America, Japan and Europe."

The European Options Exchange (EOE) has eagerly pur-

sued global link ups, joining with Montreal, Vancouver and Sydney in establishing the world's first nearly round-the-clock gold and silver options. These fungible options — identical contracts which can be traded on all four exchanges — have yet to stimulate much extra activity but they are necessary to prepare for the future, according to Mr Tjerk Westertep, general director of the EOE.

Dutch banks, many of which already have sizeable overseas operations, have continued to expand abroad. Amsterdam-Rotterdam Bank (Amro), the second largest commercial bank after Algemeene Bank Nederland (ABN), last year brought out its partners in the EBIC consortium to take complete control of European Banking Company, a London merchant bank. The buy-out was aimed at securing a foothold in the City in preparation for the Big Bang.

ABN, which has by far the biggest overseas network, has been actively looking for an American bank and recently purchased a small one in Illinois, the Bank of Lisle. Rabobank, the co-operative bank that is the second largest in balance sheet terms, recently opened three branches and representative offices in the Far East.



Amsterdam: financial centre of the Netherlands

At home, Amro has consolidated into one Treasury department its money market, capital market and foreign exchange activities to facilitate the issue of new instruments such as currency swaps and floating-rate notes. ABN is turning its attention to the domestic retail market with a big automation project aimed at improving service for customers with video terminals in all branches.

Foreign financial institutions, which have been growing in number for some years, have responded enthusiastically to the liberalisation drive, which gives them new privileges. Credit Suisse First Boston has just bought Bank Jones & Kruseman, a small Dutch commission house, in an attempt to exploit the fresh freedoms in the guilder capital market. Citibank of the US, among the biggest banks in the world, became the first American member of the Amsterdam Stock Exchange earlier

this year.

Three of the top four Japanese securities houses — Daiwa, Yamaichi and Nomura — joined the Amsterdam Stock Exchange this year and are expected to promote dealings in the Japanese shares to be listed later this year.

On the Amsterdam Stock Exchange, volume surged 66 per cent to Fl 140.4bn in the first six months of 1986 compared with the year-earlier period. Some 20 new securities were listed. Daily turnover on the Amsterdam Interprofessional Market (AIM), the blocktrading sector, have averaged recently about 10 per cent of that on the main bourse.

Much has remained the same, however. A majority of corporate borrowing still is done through traditional loans instead of the issue of securities. Interest income on accounts for an average of 70 per cent of total income for the top six

banks in the Netherlands, including two foreign ones. Income from fees and commissions has grown in recent years but still accounts for only 20 per cent.

Several reasons are cited for the relative scarcity of more innovative products such as currency swaps and commercial paper. One is that Dutch concerns are relatively flush with cash and need little from outside sources. Another is that Dutch banks still would prefer to give an old-fashioned straight loan than arrange a note issuance facility, for example.

Lack of expertise may be a problem but so is the worry over a sufficient secondary market. The absence of a Dutch rating agency for a borrower's quality also has been cited.

Wholesale banking activities

CONTENTS

Capital Markets	2
European Options Market	2
Commercial Banks	3
Profile: Robertu Hazelhoff, chairman of ABN	3
Savings Banks	4
Postbank	4
Amsterdam Stock Exchange	5
Guilder and the Ecu	5

CONTINUED ON NEXT PAGE

FROM THE ANNUAL REPORT OF NATIONALE-NEDERLANDEN

1985: FAVOURABLE RESULTS DESPITE CURRENCY SETBACKS.

Nationale-Nederlanden is the largest insurance group in the Netherlands. We are also a major force in world-wide insurance and institutional investment.

With a total staff in excess of 22,000 Nationale-Nederlanden operates in 24 countries, providing services in the field of life and non-life insurance including reinsurance, and in other related fields.

GROWTH IN PROFITS AND NET ASSETS

The group's performance in 1985 was influenced by sharp falls in the exchange rates of certain currencies, particularly the U.S. and Australian dollars. Despite this the results were favourable, with profits improving by 4.2% to Dfl. 603.4 million. Net assets increased by 36.5% to reach the record level of Dfl. 7.3 billion.

Primary contributors to profit were the life insurance and investment sectors. The group's life insurance operations continued to develop favourably in all areas. Results for non-life insurance were positive in the Netherlands but unsatisfactory in other major markets.

EXPANSION IN THE FAR EAST

One of the areas where Nationale-Nederlanden is

seeking expansion is the Far East where the growth in the level of economic activity is expected to create an increasing demand for insurance services.

In fact Nationale-Nederlanden became the first European life insurance company to receive permission from the Japanese Ministry of Finance to establish a life branch office in Japan. This office became fully operational on 1st April of this year.

PROSPECTS

The future development of the life insurance and investment sectors worldwide is expected to remain favourable, thereby providing a sound ongoing source of profit. Improvement of non-life insurance results will be given high priority.

We are confident that 1986 will bring growth in revenue for Nationale-Nederlanden and that we will be able to maintain at least the current level of earnings per share.

For a copy of our English language Annual Report, apply to any of our affiliated companies or Nationale-Nederlanden NV, International Division, Prinses Beatrixlaan 15, 2595 AK The Hague, the Netherlands.



Nationale-Nederlanden
a major force in world insurance.

RESULTS OVERVIEW				
1985		1985	1984	%
£ M.		Dfl. M.	Dfl. M.	
2,965	Premium income	11,855	12,158	-2
1,354	Investment and other income	5,414	5,461	-1
4,319	Revenue	17,269	17,619	-2
1,818	Net assets	7,270	5,325	37
151	Net profit	603	579	4
Per share of Dfls. 2.50:				
£		Dfls.	Dfls.	%
1.43	Net profit*	5.75	6.30	-9
0.60	Dividend*	2.40	2.27	6
0.60	Dividend as declared	2.40	2.30	
16.56	Shareholders' funds*	66.19	54.52	21

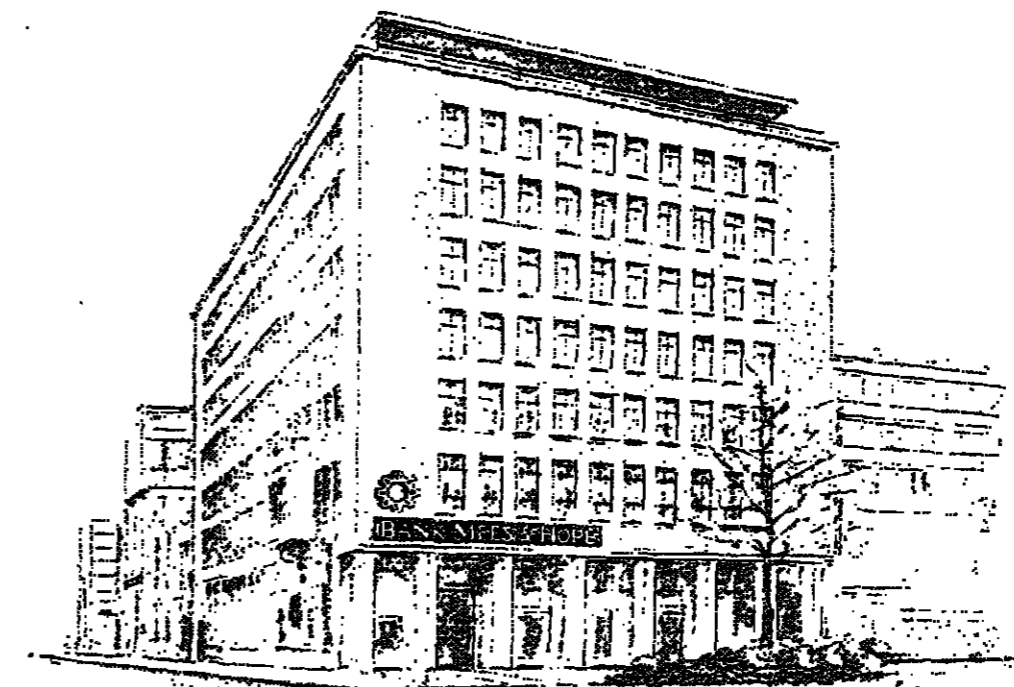
* Adjusted for capital movements

Exchange rate: £ 1 = Dfl. 3.9980

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NETHERLANDS BANKING 2



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Paid-up capital & reserves	Dfl 114.938.464
Subordinated loan	Dfl 52.260.000
Shareholders' equity & subordinated loan	Dfl 167.198.464
Gross profit 1985/86	Dfl 17.030.335
Net profit 1985/86	Dfl 7.745.090

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Capital Markets

Slow response to new financial instruments

HIT BY currency volatility, political uncertainty and a steep fall in government revenues as a result of tumbling gas prices, the Dutch capital market has not lived up to the excitement promised late last year as a result of the introduction of a broad measure of trading deregulation.

Activity has been heavier than in 1985 with bond turnover for the first five months running more than a third higher. But almost all the gains in volume were concentrated into March and April—before and immediately after the European Monetary System realignment which revalued the guilder in line with the West German D-mark.

Subsequently, dealing levels have been very flat, with trading volume in May reverting to the pattern of January and February. Dealers in Amsterdam even found it hard to get much mileage out of the recent Dutch election—absolute cliff-hanger right up to polling day—and new issue business still shows no signs of reviving.

Lacklustre markets are always a disappointment, but by far the biggest anti-climax in many ways has been the almost complete absence of follow through to the deregulation measures unveiled by the central bank last November. This was in have been Amsterdam's version of the Big Bang. It looks to have come and gone with minimal impact.

The borrower response to the range of new financial instruments on offer from the turn of the year has been very slow with a market in some categories of short-term paper simply not getting off the ground. The number of new issues of non-bank commercial paper can be counted on the fingers of one hand. Offerings in Certificates of Deposit (CDs) and Floating Rate Notes (FRNs) have been equally subdued.

In retrospect of course the Dutch authorities could not have chosen a more inhospitable time to attempt to widen their capital markets. Gas price softness had already begun to cast shadows over the Dutch economy, but the EMS moves—which have forced up local short interest rates—could not have been foreseen.

Yet critics of Dutch deregulation say that the central bank's measures do not go far enough in helping to push Amsterdam back into the world market place for capital. Fixed trading commissions and a penalising stamp duty continue to chase investment funds away, they claim.

However, the stock market's difficulties with commissions and stamp duty are continually being reviewed and many observers are confident that a more equitable situation may shortly be implemented. In the meantime, the main constraint to business levels is the acute tightness of the Dutch money market which is being held firmly in check by the central bank.

When the EMS reshuffled its currency levels in April in order to take the strains off the French franc, the guilder found itself caught up in the cross-fire. This led to a sharp rise in local money markets as the guilder slumped to the bottom of its parity grid and the central bank fought to keep the situation under control.

There are clear hopes for lower Dutch money costs as the year wears on, but for the moment with short rates holding very high the yield curve in Amsterdam remains as flat as the surrounding landscape.

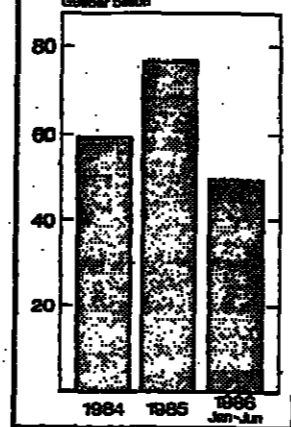
With interest rates in West Germany showing no signs of wanting to move lower there is thus a very firm floor under Dutch bond yields at a time when the main competition for investment funds—equities—continue to perform strongly.

According to the ANP-CBS General Index, Dutch share prices are pressing up against their recent peaks for a gain this year of more than a fifth. The uncertainty in the bond market has kept new issue business at a low ebb. Part of the problem is that the corporate sector is bolstered by strong cash-flows. Even the Government—despite falling gas revenues—has been able to curb its appetite for new funds.

As a result, new issues of debt have been struggling to hold on to their levels of 1985 with issues of listed bonds raising Fl 14.5bn of new money over the first half of this year, and Euroguilder bonds Fl 800.000m. For the whole of 1985 the comparable figures were Fl 30.5bn and Fl 2bn.

Evidence suggests that the new issue market in placements

Bond Market Turnover



has also been subdued in contrast to the frenzied activity of 1985. The market in Amsterdam for unlisted bonds probably accounts for more than a third of total net supply and demand for Dutch capital. The pension funds, which did so much to swell borrowing activity last year, have had a quieter start to 1986.

The changes in financial market regulations that came into force at the turn of the year were relatively far-ranging in their attempts to widen the market.

The minimum maturity on listed bonds was reduced from seven years to just two years, and buller repayment was inaugurated. Lead management of issues was opened up to foreign banks, and non-Dutch co-managers were given the chance to underwrite up to a third of any issue in contrast to the limitations of 20 per cent under the former regime.

Before 1986, the central bank maintained a strict new issue calendar, forcing borrowers into a rigid system of queuing. There were also prohibitions on prospectuses. Today the new issue calendar has been scrapped, although new borrowings are being limited to no more than one a day.

Domestic bonds as well as Euroguilder notes have been made much more receptive to foreign borrowers. The former ceilings of Fl 400m and Fl 150m per domestic and Eurobond issue have been abandoned. The central bank has also eased up significantly on the currency restrictions that once hampered foreign borrowers in the domestic bond market.

But the package of new regulations still leaves a number of gaps. Zero coupon and indexed bonds remain of limited, although the Government is understood to be working on a tax treatment that would allow limited use of zero coupon paper.

Jeffrey Brown

European Options Market

A bevy of projects waiting in the wings

MIDDLE AGE has gripped the European Options Exchange. After achieving a certain amount of success, the EOE now is searching for the next step. Must the Amsterdam Options Exchange admit its limitations and scale back its aspirations or throw caution to the wind and forge ahead? Both, says Mr Tjerk Westertep, the ebullient director general of the EOE, never admits defeat. The former Dutch transport minister and European Parliament MP has guided the options exchange since it was spun off from the Amsterdam Stock Exchange in 1978.

It is the effervescent Mr Westertep who made options a household word in the Netherlands by sponsoring a soccer team, show horse and music concerts.

Even the perennially optimistic Mr Westertep, however, has to concede that the original plan to trade options on a cross section of European stocks with international support failed. The last foreign stock option, Petrofina of Belgium, was ended recently and now only Dutch equity options are listed. Instead of EOE, the simple name options exchange now is used.

Mr Westertep refuses to give up entirely and plans for more international link-ups. His thoughts are running to London, New York and Tokyo.

It is indeed Dutch stock options that are clearly the most successful products on the EOE, accounting for an overwhelming 85 per cent of all turnover. Royal Dutch/Shell, Philips and Akzo have consistently been the most popular contracts for years.

Mr Westertep, however, is not content to rest on his laurels, which include a doubling of earnings to Fl 18.4m last year from 1984. A bevy of projects are in the wings, waiting to be launched this year.

Introduction of an option on the US major market index (MMI). A basket of blue chip stocks created by the Amsterdam Stock Exchange already lists an option on the MMI so trading would be feasible, that is completely interchangeable, so that a position opened in one market could be closed in the other.

Reintroduction of an option on the EOE stock index, an index that covers the 15 Dutch stocks upon which EOE contracts are listed. The EOE index option was suspended two years ago pending parliamentary approval of cash payment as a means of settling the contract. Approval is expected this year.

Launch of options on crude oil or petroleum product futures in conjunction with businessmen in Rotterdam, one of the leading spot oil markets in the world. Under consideration are futures contracts traded in New York and Chicago.

An Amsterdam financial futures market, backed by the EOE, is due to be launched later this year. The introductory contract is expected to cover an index of five Dutch Government bonds. About one-quarter of all buyers of Dutch Government bonds these days are foreigners, so a futures contract presumably could count on a measure of international demand.

In the thinking stage are options on a handful of the 30 Japanese stocks that are to be listed on the Amsterdam Stock Exchange later this year. A yen/guilder currency option also has been suggested.

Mr Westertep has also floated a trial balloon to the London Stock Exchange on being jointly an option on a European stock index that would cover a basket of shares from various European countries. The index option could be traded in European Currency units (Ecu).

European stocks—Dutch, British, West German, French, Belgian—as well as American. But that was soon pared back for lack of demand. Financial losses during the first few years exceeded Fl 5m.

The turning point was 1981 when the options exchange moved out of the red and into the black. Trading volume, membership and product range have grown steadily since then. But problems clearly remain.

International trading link-ups, despite their glamour, have done relatively little to stimulate trading. Mr Westertep admits. Other securities exchanges also have conceded, only under pressure, that their globe-straddling computer link-ups provide more image than investors. But many bourse executives probably agree with Mr Westertep: "I'm convinced that in five to 10 years global trading will be more and more important."


The EOE has been among the leaders in international link-ups, combining with the Montreal, Vancouver and Sydney stock exchanges to provide round-the-clock trade in gold and silver options. A sterling/dollar options contract is fungible between Amsterdam and Montreal.

Volume in some products is low. Dealings in the currency options except for the Dutch guilder are especially meagre. The modest turnover in some contracts present a liquidity problem in an especially big order comes in. Foreign investors remain a small minority. The EOE is trying to drum up interest from abroad but it is slow going.

Volume overload can create a problem. Turnover surged to unmanageable levels on May 22, the day after the Dutch general elections, and pricing was badly out of kilter. After an internal audit, the EOE agreed to reimburse investors to the tune of Fl 300,000 for faulty executions.

The EOE, however, is determined to keep up with the still nascent degree in social and political science. "I felt that decision-making should be swift,"

Laura Raun



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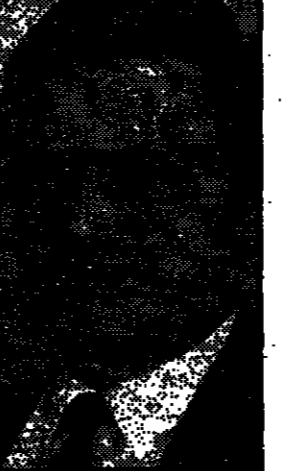
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A scale model of a Dutch passenger train rolls along in a clear plastic case outside the office of Mr Tjerk Westertep (left). It is a reminder of the lower costs arising from the country's sophisticated train system as Minister of Transport.

It was not until 1978, after 25 years in politics, that Mr Westertep completely switched careers and became general director of the EOE (a model of its new home in the autumn is shown right). He had also served as assistant minister for foreign affairs and member of the European Parliament.

A head-hunter service retained by the Amsterdam Stock Exchange found Mr Westertep. Mr Wim Duisenberg, now the president of



The exchange floor of the Amsterdam Stock Exchange

investors occasionally have difficulty finding any bank or broker to quote a bid on a blue deal, even in blue chip Dutch stocks. It is this alleged insufficiency that has led to the

Caution prevails over liberalisation

CONTINUED FROM PREVIOUS PAGE

now subsidise retail operations, with corporate clients paying very steep fees compared with West Germany, for example, while private individuals pay nothing for a current account. The individual customer has been coming for so long that any one bank is reluctant to be the first to start imposing charges.

Automation is one way to cut operating costs, and lessen the need for higher fees but Dutch commercial banks have lagged embarrassingly behind most others in Europe and the US in electronic banking. The highly efficient and cheap giro system plus Eurocheques mean that customers do not need automated teller machines, bankers argue paternalistically. Fear of labour union strife has also slowed computerisation.

Universal banks are beginning finally to try to catch up in electronic banking but are finding a dearth of skilled employees, who can manage a video terminal for so long with the public at the same time. Mr J. C. Van Kessel, director of the Netherlands Institute for Banking and Securities explains: "An underlying competition (between banks) will be in the quality of personnel," he says. "What is needed—and there is a shortage—is someone who can be the friendly girl behind the counter and who also is good with a keyboard."

Dutch banks' tendency to react instead of act risks losing

more market share to foreign financial institutions and near-banks, such as Robeco's money-market fund called Roparco and Nederlandsche Credietbank's Direktbank, which offers attractive interest rates by passing along the lower costs arising from the absence of branch outlets.

Foreign banks have already lifted their market share of all balance sheet totals to 23 per cent from 14 per cent in 1980. Dutch banks' profitability — net income as a percentage of balance sheet total — has remained unchanged at a modest 0.3 per cent for three years.

In the equity market, risk-taking is sometimes lacking. It has been said that institutional

client liquidity, as much or more than fixed commitments, that has driven business to London. The Amsterdam interprofessional market is designed precisely to solve that problem.

The parallel market, another gauge of risk taking is doing well but still lagging behind the growth pace of London's unlisted securities market and Paris's Second Marché, according to Mr Fuchs of the Amsterdam Stock Exchange. Lack of familiarity and less favourable fiscal measures explain the Dutch parallel market's slower growth, he says. But he adds, "when a little company in Zwolle goes to talk to its bank manager, he won't say go to the parallel market."

Mr Van Kessel of the Netherlands Institute for Banking and Securities concludes, "Actually, not much has changed. There is no big breakthrough. Securitisation and liberalisation are nice but the income still is coming from loans."

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NETHERLANDS BANKING 3

Commercial Banks

Slowdown ahead in growth of net income

HEALTHY SCEPTICISM—may be even a touch of fear—is the best way to describe Dutch banks' reaction to the fashionable trends of the day: liberalisation, securitisation and globalisation. Some trends are here to stay, they realise, but it is a matter of picking the right ones.

The dramatic liberalisation of the capital markets that took effect on January 1 is virtually certain to remain, permanently changing the landscape. Still, the response has been rather slow. Of the new kinds of paper permitted—bullet bonds, floating rate notes, certificates of deposit and commercial paper—only a modest pile has come out. Much of this, however, is bullet bonds, which are quite traditional by international standards but previously forbidden in the Netherlands because of inflation fears.

Bankers along Amsterdam's Herengracht canal cite a number of reasons for the slow response to the liberalisation: slack credit demand from companies, concern over sufficient liquidity in the secondary market, and lack of a credit rating agency. Inexperience with more sophisticated products and satisfaction with the traditional capital and money markets have also played a role.

Some felt that the deregulation package was unveiled too quickly without sufficient warning, although nearly all bankers agree that the measures were necessary to stay competitive with London and Frankfurt.

Securitisation—borrowing through the issue of tradable securities—still remains less popular than straight corporate loans. Dutch banks seem to prefer the traditional forms of corporate finance that grew up around shipping and foreign trade. The Dutch central bank has also said that it will consider off-balance-sheet credit facilities in solvability requirements. Details are not yet clear but that could reduce the attractiveness of some financial instruments.

Globalisation is actually a long-term trend stretching back centuries among Dutch banks. International finance sprang up in the 16th century along with Amsterdam's big and powerful merchant fleet. The forerunner of Algemene Bank Nederland (ABN), the Netherlands Trading Society, was founded in 1824 by King William I to promote flagging trade with the East Indies colony.

All three top banks—ABN, Amro and Rabobank, the co-operative bank—have good-sized overseas operations and expansion is continuing. ABN has been searching for some time for an American bank to buy and recently announced that it would take over the Bank of Lisle in Illinois. Rabobank has just opened three branches and representative offices in the Far East.

Dutch banks as a whole posted spectacular profits in 1985, with the top six lifting net



How the Top six performed

	BALANCE SHEET TOTAL				Amount 1985 Fl(m)	NET INCOME				Amount 1985 Fl(m)
	Percentage increase					Percentage increase				
	1979/80	1982	1984	1985	1979/80	1982	1984	1985		
Amro	17.1	8.5	1.9	7.2	123.8	18.9	22.4	18.1	24.9	240
ABN	18.1	7.8	10.9	-2.2	142.5	16.8	7.1	4.5	12.2	478
Nederlandsche Middenstandsbank	21.1	6.6	7.7	2.7	78.2	22.5	14.1	8.9	22.1	189
Nederlandsche Creditbank	19.2	1.5	1.4	-12.9	12.2	11.7	21.6	-21.1	8.9	7.5
Crédit Lyonnais Nederland	16.4	-4.2	24.3	17.6	16.1	-18.9	-	-	-	-
Rabobank	17.7	7.4	7.7	2.4	121.7	24.3	15.6	9.4	21.1	288

* After-Tax profits have been allocated to the general contingency provisions since 1983 when Stavensburg's Bank was wholly acquired by Credit Lyonnais

income by an average of more than 17 per cent. A sharp rise in commission and fee income and a big drop in loan-loss reserves accounted for the earnings surge. Net income is expected to grow more slowly this year because loan-loss reserves probably will not fall so sharply.

Commission and fee income, which accounts for an average of 20 per cent of total revenue among the top six banks (which include two foreign banks), has continued to rise this year on the buoyant financial markets.

Some top bankers like ABN's Mr Robertu Hazelhoff, however, are reluctant to view the steep rise in commission and fee income as a permanent trend. Traditional borrowing and lending, which generate about 70 per cent of all income, will remain a top priority at ABN, he says.

That's why ABN is spending Fl 150m on its "open bank" project to refurbish all 700 domestic branches in a comfortable, living room style to appeal to retail customers who borrow and save. Computer terminals, low-slung furniture and green plants are supposed to create a modern image while instant data is available from friendly bank tellers trained to handle a video terminal and a telexing client at the same time.

Other universal banks, notably Amro, are putting more emphasis on commission and fee income. Last year Amro bought the European Banking Company, a London merchant bank, from its ERIC consortium partners in an effort to gain a stronger stake in European banking but wanted full control over the merchant bank's respected Euromarkets operations.

Merchant banking activities

have also been stepped up at Amro's West German bank, Handels und Privatbank, now renamed Amro Handelsbank. The 12-branch bank took a small share recently in a West German retail co-operative with the intent to resell it on the public market. The move was viewed as a bit of a coup in the light of Deutsche Bank's near monopoly on the German issue market.

Amro also has made sweeping organisational changes in its Amsterdam headquarters. A corporate treasury department was created last year to combine under one roof the money market, capital market and foreign exchange desks with the aim of increasing speed and flexibility in sophisticated issues like commercial paper and floating-rate notes. Amro is the only Dutch bank to organise such a treasury department, a trend more common among US banks.

Mr R. J. Nelissen, Amro chairman, recently explained his bank's philosophy. "In the current situation on the capital market, financial institutions must endeavour with all their resources to maintain and strengthen their position. That means dropping the traditional role of pure intermediary between business and the market as much as possible.

"A bank can no longer only appear as a pure issue manager and setter of a reasonable price. In order to remain competitive, it must take over the share of a business with the aim of bringing it to the market."

Another area where Dutch banks have lagged is in electronic banking, both for back-office automation and for front-office convenience for customers. Bankers explain with great self-satisfaction that the Dutch giro

clearing system is the cheapest and most efficient in the world.

They argue that the widespread use of Eurocheques makes a ritualised letter machines (ATM) unnecessary and ignore the fact that Eurocheques shift banking services to merchants, who may or may not feel like paying out cash.

The realities of modern banking, however, have left no choice but to automate. Corporate clients, offered highly sophisticated financial services from foreign banks, are finally getting computerised treasury management systems and other packages from Dutch banks. Back-office functions are also slowly being computerised in an effort to cut labour costs and structurally reduce total operating costs.

Clearing activities remain very labour intensive among Dutch banks with a private current account costing more than Fl 600 a year to maintain. In wage negotiations with labour unions, banks have been quite reluctant to push automation for fear of strikes.

As a result, staffing levels are too high and there is a mismatch in employees' skills. Too many bank workers have low skills that are not needed due to automation and too few have computer skills needed for the future.

In many ways, Dutch banking has changed little. The same few players retain their tight grip on the market in a way that makes the Netherlands one of the most concentrated financial markets in the world. As much as 90 per cent of the new issues market is dominated by the "clover leaf"—ABN and its merchant subsidiary, Bank Mees & Hope, and Amro and its merchant bank, Pierson, Haldring & Pierson. The con-

centration could even increase now that insurance companies and banks can hold bigger stakes in each other.

Institutional investors, with Fl 452bn of investments, increasingly dominate the financial markets. Dutch pension funds, with Fl 260bn, are the richest in the world and can hardly find enough places to put their money—especially since most invest no more than 5 per cent in equity.

But the trends seen in banking around the world cannot be ignored in a country as internationally oriented as the Netherlands. Change must come, painful as it may be.

Laura Raun

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Co-ordinator of the team at ABN

Robertu Hazelhoff explains his role as chairman of Algemene Bank Nederland

WORKING YOUR WAY up from the bottom to the top of a company is a bit old-fashioned. But that is precisely what Mr Robertu Hazelhoff, chairman of Algemene Bank Nederland (ABN), did and it explains much about his management style since taking over the reins of the Netherlands' largest bank a year ago.

"I don't want us to be a fashionable bank," says the genial, pipe-smoking Mr Hazelhoff, aged 53. "Externally we should have a long-term relationship of standing behind our client and internally we should have good relations with our own people."

He began in 1952 as a lowly clerk opening registered mail in the back office and trading the counter in the front office. He then spent the next years climbing the ladder through posts in Kampala, Buenos Aires and New York, spending one-third of his 33-year career with ABN abroad. In May 1985 he became chairman of the managing board.

"I spent 10 years learning the bank," recounts Mr Hazelhoff, who speaks several languages, including Swedish. "I know all aspects." That contrasts sharply with the trend in banking nowadays toward short and intensive training for recruits who are shuffled from one department to another.

Coming from the old school, Mr Hazelhoff takes very seriously the long history and rich tradition of ABN. Created in 1824 by King William I as the Netherlands Trading Society, the company was aimed at restoring declining trade with the East Indies, today Indonesia. Within a couple of years the trading



Robertu Hazelhoff: a banker from the old school

society had established posts as far afield as Jakarta, Canton and Buenos Aires.

"Yes, the trading society never became a flourishing trading company," admits ABN's official biography. "It was only acting as a middle-man in the trading of tropical produce that it booked good results over a long period of time. Despite these latter results and despite its name, the society seemed destined nevertheless for the banking profession."

In 1984 the Netherlands Trading Society merged with the Twentsche Bank to form ABN and today boasts an international network of 249 branches and affiliates in 44 countries on five continents. At home a 700-branch network saturates the Netherlands.

ABN has continued to expand overseas in recent years, adding branches in Stockholm and Boston this year and that trend will continue. "We are still looking in the US for a very well-managed bank with a good loan-loss portfolio and that also is cheap," he says with a hint of pie-in-the-sky tone in his voice. Recently ABN an-

nonced that it was taking over a small bank in Illinois, the Bank of Lisle.

A portrait of King William I adorns one wall of Mr Hazelhoff's modest shed but well-appointed office serving as a reminder of ABN's charter and as an inspiration for the future. "My main goal is to keep the bank sound and to maintain the excellent, first-class reputation that we have," explains Mr Hazelhoff. "That began with King William in 1824."

Looking back on his first year as chairman, Mr Hazelhoff says his biggest achievement was that "we have continued in the same way as before. Continuity is the most important thing in banking. Changes must come slowly."

As the head of a bank to which many look for guidance, Mr Hazelhoff of course does not have his head in the sand. ABN is engaged in one of the most dramatic modernisation plans among Dutch banks.

All 700 of its domestic branches are to be refurbished with an array of new computer equipment, trained staff who can both

deal with the public, in a living room atmosphere. "This is to improve service to clients and to enable employees to become more productive," explains Mr Hazelhoff. "In 20 years people will do their banking at home. Technologically we know what is available but customer acceptance is evolutionary."

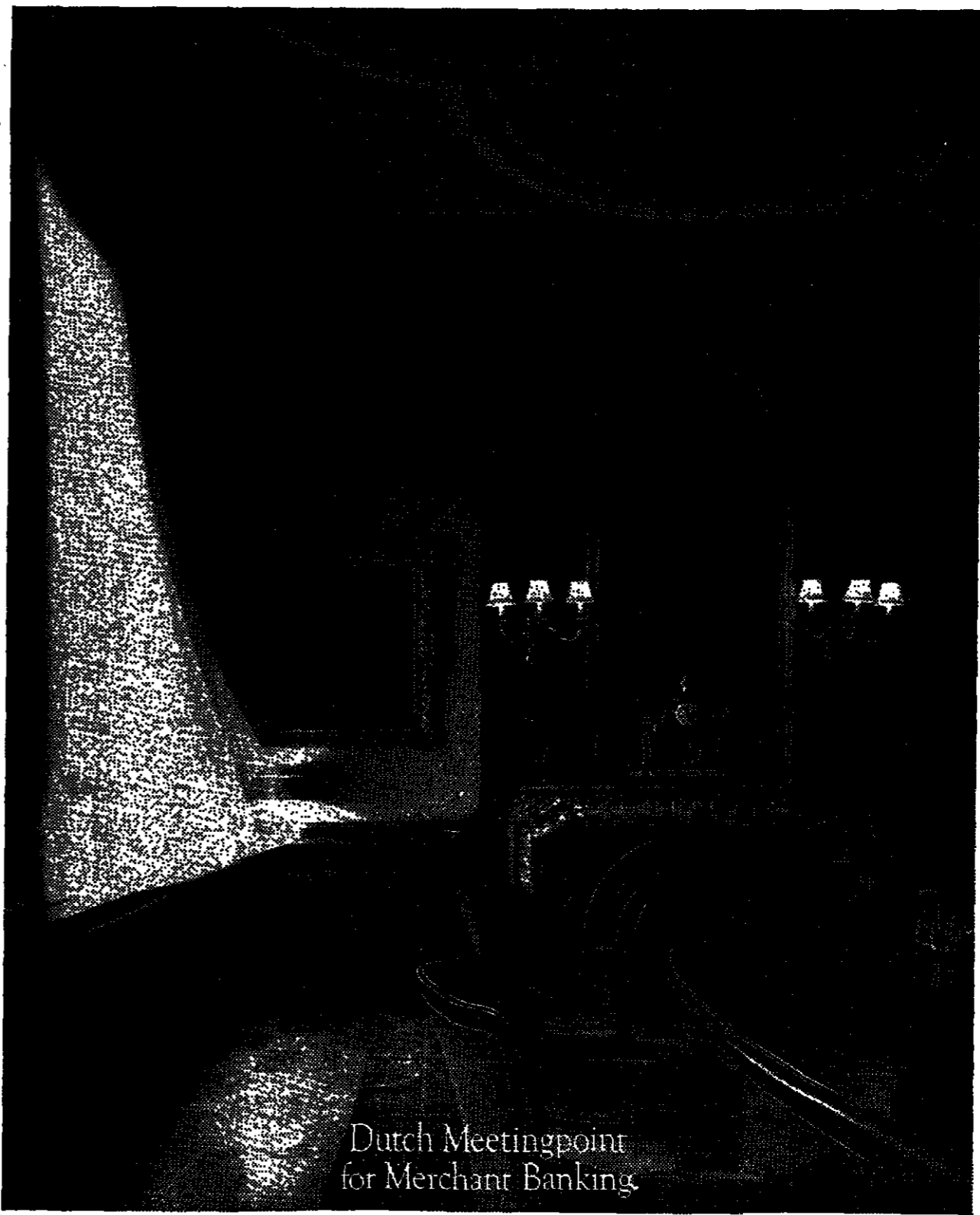
The bespectacled banker views all the buzz about market liberalisation and securitisation—and accompanying growth of fee income—with pragmatism. "The natural inclination is to focus on what is the latest fashion," he observes, "but between 85 per cent and 70 per cent of our income still comes from interest rate margins. Fifteen years ago Wall Street was not doing so well and we earned a nickel in securities. So why should we concentrate on it now?"

Mr Hazelhoff notes that ABN has come to the capital market with new products allowed since the January 1 liberalisation moves, such as a couple of World Bank bullet bonds and also commercial paper. But he contends that many companies can still borrow there cheaply from the bank than they can issue commercial paper. Also the lack of a rating agency and active secondary market have thwarted the flow of new kinds of products, he adds.

Mr Hazelhoff, who is likely to remain in his post for another five or six years until retirement, abides by the "team management" school of thought that dominates Dutch industry. "I am the co-ordinator of a team," he explains. "That implies that 80 per cent of the time we are agreed on what the team is doing."

Weaving together Mr Hazelhoff's philosophy of management and banking is a heavy thread of humanism—an emphasis on personal contact. "Banking is a people's business," he observes. "Our first job is to see that both clients and employees are satisfied and remain so."

Laura Raun



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NETHERLANDS BANKING 4

Savings Banks

Coöperatieve group shows strong advance

WEDGED BETWEEN a farmer's field and a forest of town houses on the outskirts of Utrecht, the Coöperatieve Vereniging van Bondspaarbanken is literally close to its customers.

The savings bank, like its counterparts in the rest of the Netherlands, primarily caters for the small saver and more recently for the small- and medium-sized businessman. But the Coöperatieve association, the fourth largest in the land, is growing faster than many and is enlarging its market share while savings banks as a whole are just holding their own in the savings market.

Mr J. H. Hoorn, chairman of the Coöperatieve association, attributes much of the bank's success to its members' strong ties to the local community. By promoting affiliation rather than mergers, the Coöperatieve has kept more of its members' local management and flavour, Mr Hoorn avers.

"In the 150-year history of savings banks, they have always been a part of the community society," he notes. "The board members are well-known in the region and that still holds true today."

Decentralisation has also proven to be a good policy in macro-economic terms. Member banks have survived in smaller towns and villages where unemployment has fallen faster than in larger cities and local residents thus have had more disposable income to save or invest with the help of business loans. Merged savings banks, in contrast have tended to focus their activities in bigger cities where more poor people live and unemployment has proven more stubborn.

The Coöperatieve association has added two new member banks this year and now numbers 22 which are scattered throughout the Netherlands. Total net income spurted 33 per cent to Fl 13m last year while the balance sheet total rose by 12 per cent to Fl 2,055m. Both earnings and balance sheet totals have risen steadily since the association's founding in 1980. Mr Hoorn has recently raised his expectations for this year and forecasts a small

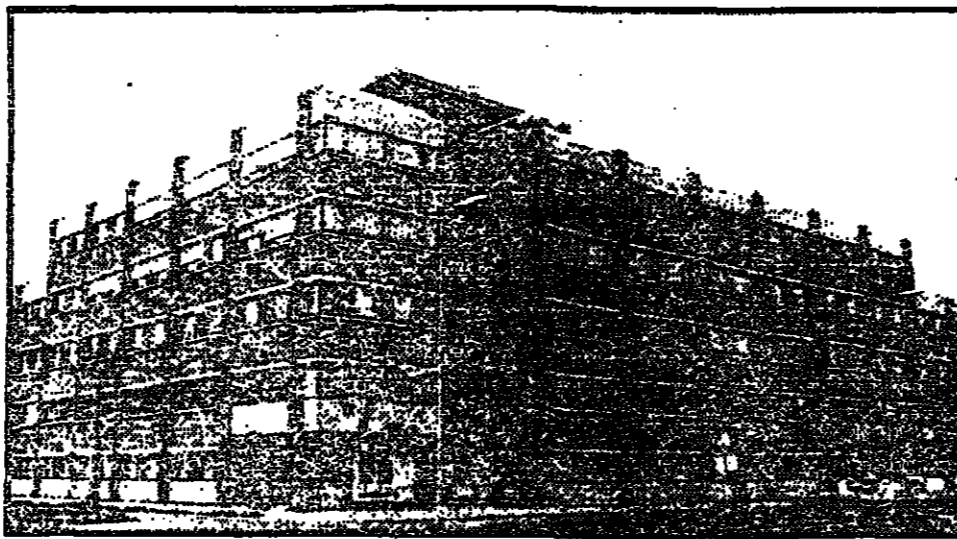
increase in earnings. Like the rest of the savings banks, the Coöperatieve is the result of a consolidation of many small, individual banks. The 300 savings banks of a quarter of a century ago are concentrated into 28 today. That number will shrink again to 20 by the end of 1986, according to Mr W. F. Van Leeuwen, director of the association of savings banks. Eventually there will be "five big banks and five small ones," he predicts.

Consolidation was needed simply to create economies of scale to compete in times of dwindling interest-rate margins, encroachment by pension funds and insurance companies and market inroads by commercial banks and near-banks. Savings banks' share of total savings has plunged to 7 per cent from nearly twice that 25 years ago. Savings as a portion of national income has also fallen sharply during that time although it has begun rebounding in recent years and now stands at 15.3 per cent.

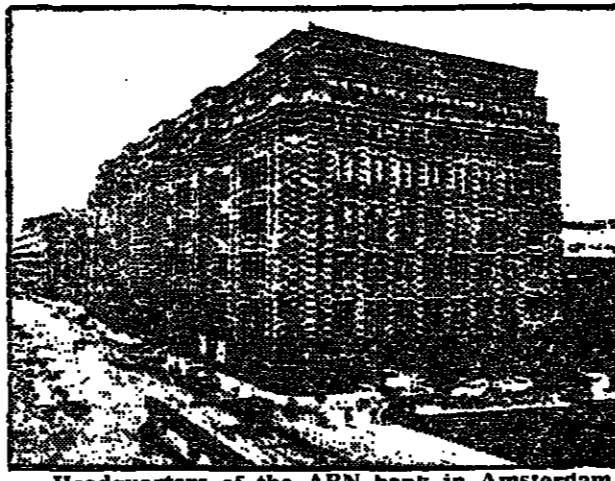
Commercial banks and near banks, relative newcomers to the savings market, have offered higher yielding deposits than traditional savings accounts. The Robeco investment fund that is part of the Robeco group and the Direktbank operated by Nederlandsche Credietbank which is wholly owned by Chase Manhattan have drawn savers by the droves.

These attractive deposits have forced savings banks to come up with more interest-related products, such as short-term deposits, alongside the old-fashioned, low interest savings accounts. But the higher yielding deposits also have squeezed interest-rate margins.

Pension funds and insurance companies likewise have eaten into the savings pie. Contractual savings offered by these institutions have a fiscal advantage that irritates savings bankers no end. Premium payments into pension funds and insurance policies are tax deductible under Dutch law while interest earned on savings deposits is taxable.



Above: headquarters of the Co-operative Vereniging van Bondspaarbanken in Utrecht. Below: Mr J. H. Hoorn, chairman of the association who believes much of the bank's success is due to members' strong ties to local communities.



Headquarters of the ABN bank in Amsterdam

Market Share of Savings

	1981	1982	1983	1984	1985
	Percentage				
Postgiro/Rijkspostspaarbank (Postbank)	13.7	14.6	15.3	15.2	15.0
Savings Banks	16.9	17.3	17.6	17.4	17.1
Rabobank	41.0	40.7	40.5	40.5	40.4
Universal Banks	28.4	27.4	26.6	26.9	27.5

Corporate loans are usually shorter than mortgages and thus better match the shorter-term deposits.

The more even balance between assets and liabilities is precisely why Mr Hoorn views corporate lending as the most promising source of income in coming years. "Customers wanted their interest adjusted more quickly but mortgages and private-placement loans did not allow us to do that," he explains. "Corporate loans do."

The main market for savings associations' corporate lending is small- and medium-sized businesses, such as agricultural concerns, wholesalers, veterinarians, accountants and doc-

tors. Many of these borrowers were already depositors with the savings banks but were not allowed to have business credit.

The Dutch central bank first gave savings banks permission to go into corporate lending in 1981 but virtually no one did because of the economic recession. Now that the economic recovery has taken hold, savings banks are moving gradually into the new form of credit and its ancillary activities such as letters of credit, insurance and management advice. The price they are paying for the new privileges is liability for regular corporate tax rates instead of the previous exemption.

Savings banks began in 1817 as philanthropic foundations backed by community leaders for poorer people who had too little money and prestige to qualify for commercial bank accounts. The industry paid little or no tax under governmental dispensation and attracted a large number of customers each with a relatively small deposit.

The balance sheet total for all savings banks rose 5 per cent to Fl 30,98m at the end of 1985 compared with a year earlier while net income fell a slight 2 per cent to Fl 317m. The industry maintained its healthy 9 per cent profit margin, which Mr Van Leeuwen likes to point out is three times higher than commercial banks.

He notes that the strong banks on a strong footing to withstand the onslaught of competition. An effort to cut costs and improve customer service through automation is also reaping benefits.

The savings associations, with their smaller size, have been much more willing and able to move into electronic banking than universal banks. The benefits have been threefold: keeping smaller banks open, cutting costs and improving retail service.

More than a decade ago the savings banks began on-line computerisation of back-office accounting, electronically linking the far-flung members of the associations. Mr Hoorn estimates that as many as half of all savings banks, mostly the smaller ones, might have had to close if automation had not increased their efficiency.

The costs of providing an individual current account, for example, have been reduced below the Fl 600 a year the commercial banks pay, Mr Hoorn believes. Customers themselves get served faster since they do not have to wait for bank clerks to rifle through mountains of paperwork.

Not only back office operations but also front office business has been automated. Far more automated teller machines adorn the walls of savings banks than universal banks, providing ready cash 24 hours a day. The conveniences of instant cash and quicker service are believed to have attracted a growing number of younger people, a promising group since they are likely to remain account holders for many years.

Electronic banking, corporate lending and new products are all helping to break down the traditional barriers that historically separated savings banks from commercial banks. Savings banks are losing their pampered position as philanthropic foundations and being expected to compete on an even footing with other financial institutions.

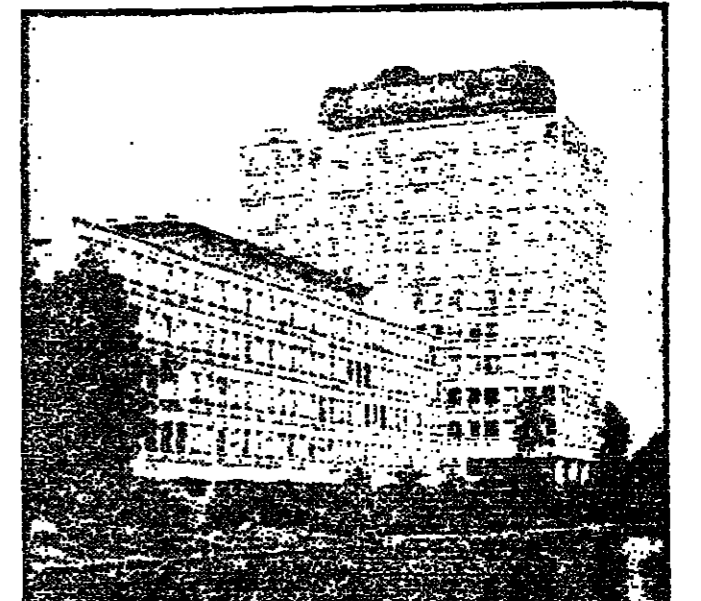
But Mr Van Leeuwen, among others, is confident. "We're in a very strong position to withstand the competitive pressure with our healthy balance sheets," he declares proudly.

Postbank

Ambition is to provide full range of services



Dr C. J. C. Schotman, a member of Postbank's four-man board of Management stresses that continuity and security of service to customers could be provided only in conformity with the rest of the market. Below: Postbank's head office in Amsterdam.



THE NETHERLANDS' newest bank, which opened its doors on January 1 with a balance sheet total of Fl 45bn (£12,66bn) has been around for some time. Postbank, combining all the operations and business of the Dutch postal giro system and of the Dutch postal savings bank, carries on traditions that date back to the late 19th century.

Yet its new incarnation is far more than a tidying-up operation of two large postal institutions which are familiar enough in most European countries. Postbank intends to build itself up in time into a full, universal bank competing across the entire spectrum of financial services activities. The ambition is well within its reach, given that it starts with:

- Some 7m accounts among a population of 14.5m.
- About 45 per cent of the volume of current account transactions.
- A good 15 per cent of the volume of private savings.
- An 11 per cent share of the country's mortgages, second only to Rabobank, the co-operative institution the roots of which are deep in the prosperous Dutch farming community.
- A strong basis of experience in electronic transfer and payment and payments systems.

Small wonder that the Dutch commercial banks fought hard for the best part of a decade to prevent the full emergence of so huge a player into a banking market that, by the mid-1970s, already showed signs of being oversupplied. As a result of the banks' opposition, the Postbank came into being through a political compromise that will exist for several years from much wholesale business, foreign exchange and foreign transactions, securities and insurance.

For the predecessor institutions themselves, much of the attraction of joining together into a fully fledged bank was defensive; they had begun to pay more competitive interest rates on their deposits and to make personal loans to their customers only in 1977. Yet it soon became clear that they must offer a full range of services or lose business.

Dr C. J. Schotman, a member of Postbank's four-man board of management, stresses that continuity and security of service to customers could be provided only in conformity with the rest of the market. The bank must meet the same solvency requirements as others, and is subject to central bank, rather than ministerial supervision. It is expressly denied any reduction in postal or telephone charges on the part of its former overlord, the post office. It has 14 offices (predating its January foundation) which specialise in commercial customers' needs, but apart from these is bound to the post office by a contract which at the same time bars the postal authorities from handling business on the part of other banks.

Postbank also pays rent on the basis of an audited apportionment of its share of the costs of post office premises, and of the time spent on its business by post office staff.

One of the crucial differences between Postbank and its rivals is that it has relatively few

customers for their current accounts." The second point on which Postbank can probably afford to defy the competition is the standardisation of card-based inputting devices and delivery systems for its automated banking system. Postbank is experimenting with real time point-of-sale terminals at some 50 filling stations in the south of the Netherlands. It has also set up a separate experimental system in the Rotterdam-Amsterdam region on lines that are deliberately incompatible with those being developed by the rest of the banking community. Dr Schotman makes no apology for this: "We feel we have to pursue our aims rather aggressively."

Postbank is also working to broaden its services to Dutch tourists abroad, such as travel insurance, travellers' cheques and the facility to cash postal cheques in foreign post offices—a cheaper if less desirable service than the standard Eurocheque. All this could, however, seem relatively minor compared with the clash of interests that may develop once the present limitations on Postbank's activities are reviewed in three or four years' time. Dr Schotman believes that by that time, the pressures for structural change in the relationship between banks, insurance companies, pension funds and other financial institutions in the Netherlands will be so great as to force a rethink of the handshakes under which the new bank has started life—and perhaps even to tempt the Government of the day to sell a slice of its equity.

Adrian Dicks

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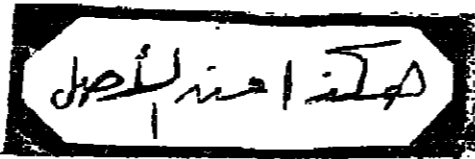
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NETHERLANDS BANKING 5

Amsterdam Stock Exchange

Striving for a place among giants

REVERBERATIONS of the "Big Bang" have been heard loud and clear in Amsterdam, well before the actual event of the restructuring of London's securities markets, due to take place in October.

The Amsterdam Stock Exchange has lost no time building up its present business, and attempting to launch areas of expertise which it hopes will guarantee it a solid future in an era when, according to the conventional wisdom, worldwide trading in equities will be parcelled out among a handful of large and liquid markets.

For a market which ranks, by capitalisation, no more than tenth in the world, the gamble may seem bold that Amsterdam can find a niche for itself among the giants. In two important respects, however, it has already moved towards global trading in the shares of major companies.

It has worked to develop business in original US shares through the Amsterdam Security Account System (ASAS), first set up in 1980. This spring it has also extended the same system to some two dozen Japanese stocks, most of them already listed in Amsterdam in the more cumbersome and expensive bearer certificate form.

In each case, costs are kept low because a central clearing of share certificates is involved; transfers and settlements take place by a book entry system, while in each case, settlement practices of the home market are used.

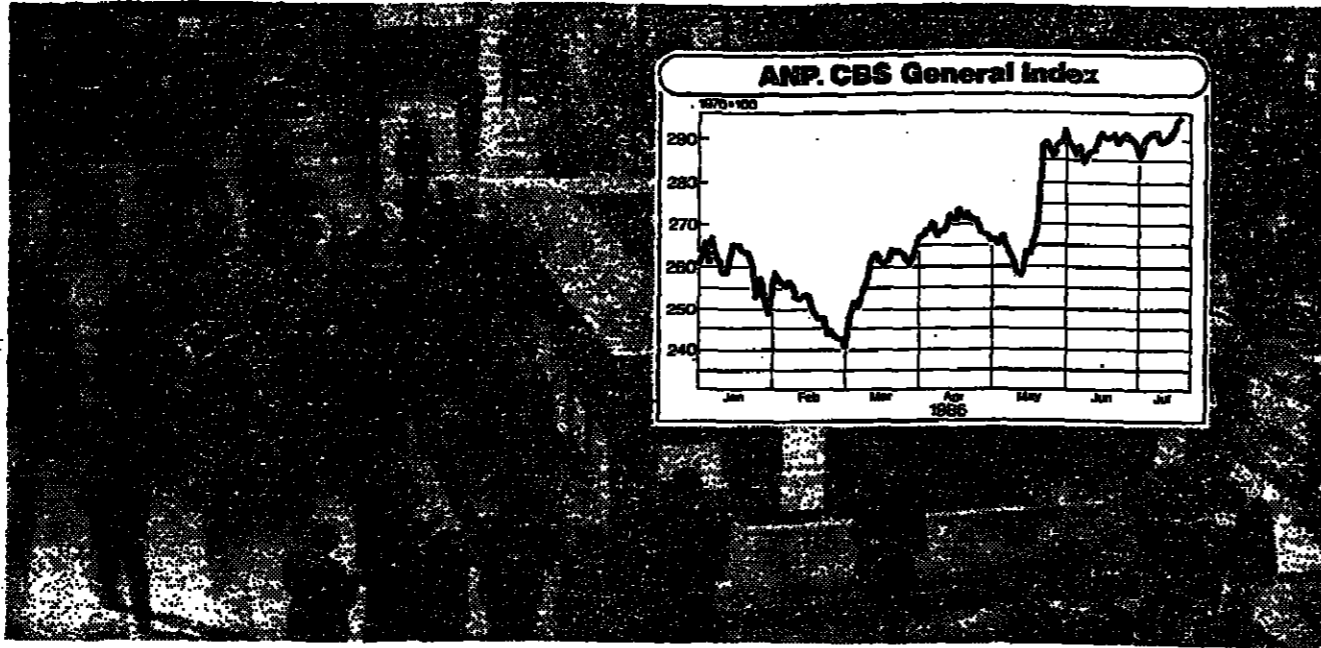
Amsterdam boasts that differences between its ASAS prices and New York Stock Exchange prices in the same stock are less than 1 point.

The doors have been swung wide to foreign membership of the Amsterdam SE. In addition to a handful of US and French banks, three of the big four Japanese securities houses have taken up membership and are expected to become fully active in the near future.

Mr Akiyoshi Ito, managing director of Yamazaki International (Netherlands), describes the Dutch market as small but very orderly, and adds that one attraction of the Netherlands is the universal banking system, allowing Yamazaki to take deposits and make loans in addition to dealing in securities.

With a corps of US and Japanese shares in which an inexpensive and accurate market can be made outside New York and Tokyo trading houses, Amsterdam hopes it already has the kernel of a role in the global equity market.

To help develop this further, the Amsterdam SE has also moved to implement a number of structural and regulatory changes of a breadth that cause Mr George de Vries of Pierson Holding & Pierson, a noted expert on the market, to observe that "in three years' time, the Amsterdam market will be quite



The trading floor of Amsterdam Stock Exchange: a move towards global trading has already taken place

different, possibly unrecognisable.

The most recent change is the introduction this spring of block trading under the name of the Amsterdam Inter-professional Market (AIM). Mr Reinier Fuchs, executive secretary of the ASE, estimates that within a month of AIM's introduction, as much as 10-15 per cent of the market's daily volume consisted of block trades.

The AIM exists to handle transactions of Fl 1m and over—hardly an enormous sum compared to the block trades that are commonplace in other markets. Its first objective is to win back some of the estimated 20 per cent of dealings in Dutch "international" stocks that takes place in London.

It has long been possible for customers to claim limited rebates from the 0.7 per cent commission normally charged on share dealings in Amsterdam once transactions exceed Fl 1m. For the time being the exchange authorities are keeping an open mind on the question of fully-negotiated commissions, though an evaluation of the matter is due to be completed by October 1.

Yet, whatever its conclusions, it seems unlikely in the long run that Amsterdam market participants will insist on pricing their own services too high; in the new markets developing in such instruments as guilder commercial paper, price cutting is alleged by some bankers already to have reached such extremes that profits have been virtually wiped out.

Among recent steps to improve the workings and transparency of the market, the ASE has adopted a code of ethics dealing with insider

trading, based closely on that of the London Stock Exchange. The ASE itself will, as in the past, play the principal regulatory role though legislation to back the code up is expected to follow.

In the meantime, the Dutch Government has also tabled a new investor protection law aimed at curbing the numerous "bucket shops" which have flourished in the Netherlands outside the reach of the stock exchange authorities. While relatively few Dutch investors are thought to have been swindled, the government has evidently acted to protect the good name of the country's capital markets.

A more serious threat to the new role which Amsterdam is trying to fill is widely held to come from the Dutch fiscal regime. The securities industry has lobbied for several years for the abolition, or at least reduction, of the 0.13 per cent stamp duty charged on the effective value of every transaction on the ASE.

In addition, the Netherlands imposes a 25 per cent withholding tax on all dividend income from shares in Dutch companies, whether they are held by foreign or domestic investors. This, too, has been the object of a lengthy campaign, waged by academic economists no less than by bankers, arguing that the tax discourages risk-taking and forces companies to raise debt capital, since no withholding tax is applied to interest payments on bonds.

Although Mr Ruud Lubbers' centre-right coalition Government made no move to accede to the calls for abolition of these taxes during its first period in office, the financial community

appears convinced that Mr Onno Ruding, the finance minister, personally favours reform.

Should he keep his post once negotiations are completed on a new coalition, he can expect to be on the receiving end of a fresh round of pleas that Amsterdam's future as a capital market depends on removing what the participants fear could be a serious dampener on business.

"Once you negotiate commissions and cut stamp duty, what more can you do?" asks Mr Fuchs at the stock exchange. "The only thing that remains is to change the mentality, that means you have to get people out of the habit of waiting for the phone to ring and into the habit of going out to generate orders. To get the orders, you need quotes and you need accurate prices."

To this end, the ASE is not only making much of the accuracy of its American prices and, in future, its prices of listed Japanese shares. It is also trying to ensure that despite the new block trading system, the central market price mechanism is maintained and a "dealer's market" avoided of the type now characteristic of Euro-bond trading.

Amsterdam is sticking to its system of specialists on the floor, who must be independent of the banks and brokerage firms, and may not deal directly with investors. Each specialist, known as a *hoekman*, is assigned a group of stocks in which he makes a market (though in contrast to the New York Stock Exchange system, the market makers compete against one another).

The ASE authorities are concerned that the hoekmen should participate in the setting of

prices in the block trading system. They are counting heavily on the expertise of the three dozen firms concerned to establish the accuracy of the prices of block traded issues, which now extend to some 50 top shares, a handful of the more liquid Dutch Government bonds and equity options on the European Options Exchange.

This year the Amsterdam stock market has shown neither the spectacular gains nor the dramatic sell-offs of other European bourses. Yet the ANP-CBS General Index has gained over 21 per cent since the beginning of the year while price/earnings ratios for the total market, according to DataStream, have widened over the past year to about 12.3 per cent from 8 per cent.

With corporate earnings strong and interest rates declining, Pierson believes the fundamentals still favour growth and looks ahead to a rally once the current coalition talks are completed.

In the meantime the market has also seen a steady trickle of new listings with 23 new equities and two bond funds added, including among the shares several smaller Dutch companies promoted from the parallel market.

Adrian Dicks

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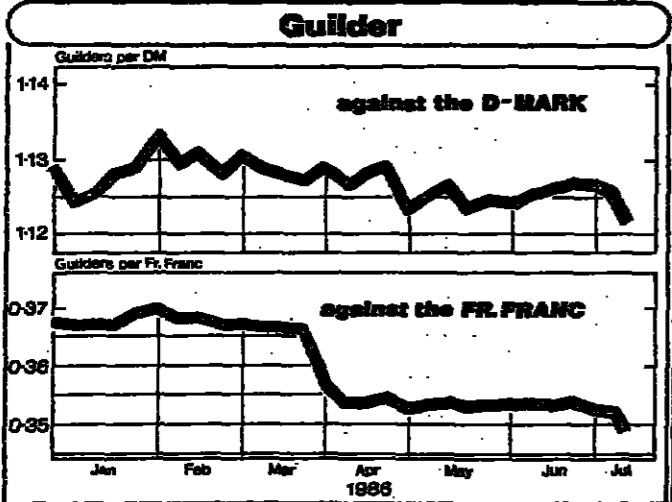
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Guilder and the ECU

Sticky situation starts to ease

TRADITIONALLY one of the cooler, less volatile currencies within the European Community, the guilder has made an unusually turbulent start to 1986, forcing the Dutch central bank into strong support action at one stage and leading to a steep rise for local money market rates.

There is nothing much wrong with the Dutch economy. Gas prices might be tumbling under pressure from lower oil prices, but the Government in The Hague is confident it can comfortably compensate for lost gas revenues through a relatively painless package of tax measures. Dutch inflation is low, and the nation's trade balances look solid.

The guilder's difficulties have arisen seemingly through no fault of its own, and as a result there seems little that the Dutch authorities can do, apart from sitting tight and riding out the storm.

This blew up immediately following the first weekend in April when Europe's Finance Ministers met in Cotnam on the Dutch-West German border to haggle over the realignment of the European Monetary System. The French left the negotiating table with most of what they had demanded, a 5.8 per cent devaluation. The guilder moved up 1 per cent in

line with the German D-mark. In themselves the two events might have caused only a modest stir. But as an overall package the EMS realignment, together with the French franc's cross-border currency strains which have proved distinctly troublesome to the Dutch guilder.

The Ootmarsum conference allowed the Italian lira to stay put but led to a number of modest devaluations elsewhere. Denmark and Belgium moved up in line with the Netherlands and Germany. The upshot was a dramatic upsurge in investment demand for the French franc—at the expense mostly of the D-mark and the guilder.

Immediately after the EMS moves the Dutch central bank was forced to support the guilder which may have cost up to Fl 6bn. At the same time money market rates in the Netherlands shot up by around a fifth—from 5 per cent to about 8 per cent, and have looked to be firmly stuck at this level ever since.

By the middle of April the guilder was bumping along the bottom of its EMS parity grid while at the other extreme the French franc had moved up to its intervention limit of 2½ per cent against the guilder. Despite subsequent and quite sharp declines in French

interest rates this sticky situation lasted until about the middle of May.

Subsequently the pressures on the guilder eased, but the Dutch central bank continues to keep a very firm rein on the guilder-D-mark cross rate. Something like 80 per cent of Dutch trade is with West Germany and the currency differentials between the two countries are seldom less than crucial to the Dutch authorities.

There have been no official indications, but it appears to Dutch bankers that the guilder-D-mark cross rate is being held within a trading range of Fl 1.125 to Fl 1.15. Any movement either side of this very narrow differential tends to spark off central bank intervention, initially through the money markets.

In Amsterdam, bankers feel that the EMS realignment had more to do with political manoeuvring than with hard economic planning. They may have cause to feel aggrieved given the speed at which their source of funds costs shot up in April when the central bank gingered up its dealing rates. But even so few observers entirely doubt these sentiments.

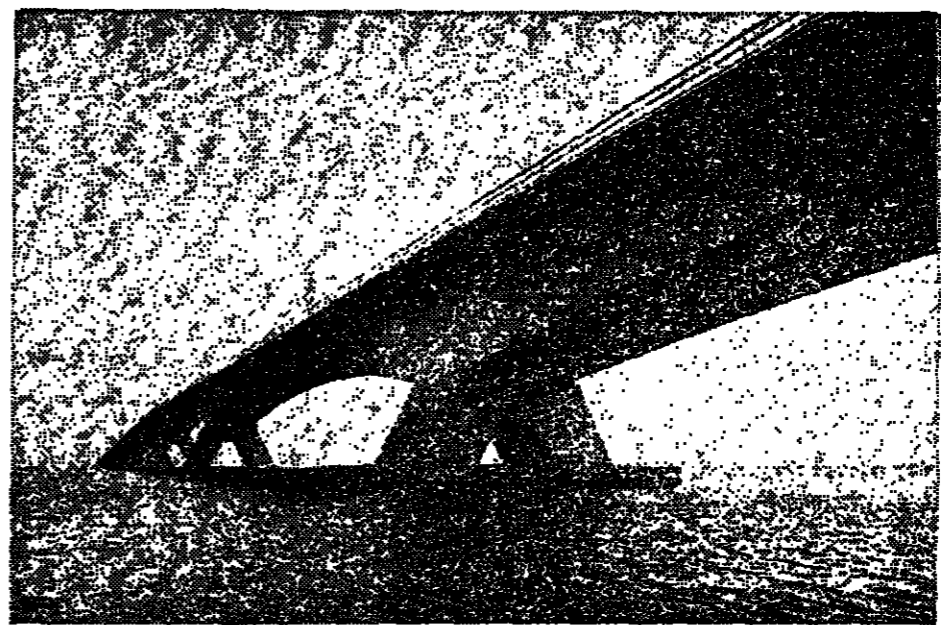
For the moment the guilder pressures are all external. Internally though some disquiet is being created by the

debate about Dutch inflation. This has eased to under 1 per cent in recent months—and government ministers stick by forecasts of zero inflation by 1987. But Dutch wages are now rising relatively fast, and the tax increases needed to compensate for lower gas revenues will have an obvious adverse impact on the consumer price indices.

Curiously the upheavals within the EMS this year have not been countered by an upsurge in demand for the Ecu (the European monetary unit). The Ecu is probably used more widely in the Netherlands than most other Community currencies, and it already has a relatively strong working base within the Dutch economy. But there are signs that the currency basket has gone partly out of fashion among company treasurers, proving less stable in recent months and more costly.

The Dutch guilder accounts for around 10 per cent of the Ecu weightings with the German D-mark retaining outright dominance at 32 per cent. Sterling and the French franc combined account for more than a third (with sterling at 15 per cent) and it is this which has mostly created the recent instability.

Jeffrey Brown



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UK COMPANY NEWS

Aircraft sales soften fall at International Leisure

International Leisure Group, the tour operating airline and hotels concern, reported pre-tax profits down 5 per cent from £24.5m to £23.5m for the year ended March 31, 1986. The reduction, however, would have been greater but for an increased contribution from aircraft sales of £14.7m, against £11.2m.

The result was in line with the forecast of not less than £23.5m, made in March at the time of the £28.3m rights issue.

Reviewing prospects, Mr Harry Goodman, the chairman, said yesterday that with the benefit of the rights issue proceeds, it was anticipated that the group's first-half profits—before tax and aircraft sales—would be substantially ahead of last year's corresponding £14.8m.

Although early indications were that activity for the second half was at an encouraging level, he said it was impossible to give a firm forecast of the likely outcome. However, the board felt confident that full year profits (before tax and aircraft sales) would be significantly ahead of the £28.5m now reported for 1985-86.

Earnings per 10p share increased from 38.8p to 39.3p

and as forecast, there is a final dividend of 3p making a net total for the year up from 4.8p to 5p.

Group turnover for the year rose 25 per cent from £240.7m to £295m. While the tour operating division's turnover rose by 18.5 per cent to £225.3m, lower margins reduced its profit contribution by £2.1m to £5.2m.

The tour operating market last year was very competitive and the total market declined by some 10 per cent. But Mr Goodman said that the strength of the group's multiple branding strategy enabled ILG to achieve a 20 per cent increase in the number of passengers carried, raising its market share to over 15 per cent.

However, the tour operating market for summer 1986 was more buoyant than last year and the group had increased its bookings to date by 75 per cent to 1.5m.

Although, following the unprecedented price competition in early winter 1985 brochure margins this year were lower than in summer 1985, Mr Goodman said it was clear that high load factors would be achieved with significantly less discounting than last year.

Healthy response to TV-am flotation

By Richard Tomkins

The offer for sale of shares in TV-am, the breakfast television station being floated on the unlisted securities market, appeared last night to have been healthily oversubscribed.

First indications suggested that 35,000 to 40,000 applications had been received for the 12.2m shares on offer when the application list closed yesterday, and that the issue would be oversubscribed about 10 times.

The response was seen in the City as having been particularly good in the light of the 27-point fall in the FT Ordinary Index the day before. TV-am viewers are thought to have responded in large numbers and the shares are expected to open at a premium of at least 30p when dealings begin next Wednesday.

"That damn company has always been promising," Sir Owen said. "It was always going to happen. But they were still a long way from what a reasonable man would think they were capable of doing. A major change was required."

Change is being proposed by Mr Ken Coates, 53, chief executive of Meggitt and his finance director, Mr Nigel McCorkell, 39.

They joined Meggitt in November 1983 with the aim of returning the company to profit.

Mr Coates began his business career at Ford Motor Company before going on to run a number of private and public companies while Mr McCorkell is a chartered accountant with merchant banking experience.

The two men had already worked together for several years at Flight Refuelling, a supplier of specialist equipment to the aircraft and electronics industries, which they expanded by acquisitions.

At Meggitt they have wrought an even faster transformation. In 1984 Meggitt incurred a loss of £180,000—the worst performance for three years—on turnover of £3.8m and the market valued the company at just £300,000.

Yesterday the board forecast it would make a pre-tax profit of £3.9m in the year ending October 1986 on turnover of around £40m. Meggitt's market capitalisation is now about £65m.

Meggitt has embarked on an ambitious acquisition programme designed to take it into higher technology markets in the electronics and energy fields.

Mr Coates' management approach is to concentrate on

Charles Batchelor on the background to the Bestobell bid

Sir Owen deals a strong hand

CONTEMPLATING the failure of his £28m takeover bid for Bestobell in July 1979, Sir Owen Green, chairman of BTR, the diversified conglomerate, said ominously: "I hope they will go ahead and fulfil their promises."

Bestobell did go on to meet its forecast of a 30 per cent profit rise in 1979 but subsequent years have seen the engineering and machine tool distribution group's performance see-saw alarmingly.

Yesterday came the proof that Sir Owen's patience had snapped. BTR swung its 29 per cent shareholding in Bestobell, most of it acquired during the abortive takeover attempt—behind a £88m takeover bid from another specialist engineer, Meggitt.

In return, BTR will acquire a 25 per cent holding in Meggitt and Mr Norman Ireland, BTR's finance director, will join its board and become chief executive.

"That damn company has always been promising," Sir Owen said. "It was always going to happen. But they were still a long way from what a reasonable man would think they were capable of doing. A major change was required."

Change is being proposed by Mr Ken Coates, 53, chief executive of Meggitt and his finance director, Mr Nigel McCorkell, 39.

They joined Meggitt in November 1983 with the aim of returning the company to profit.

Mr Coates began his business career at Ford Motor Company before going on to run a number of private and public companies while Mr McCorkell is a chartered accountant with merchant banking experience.

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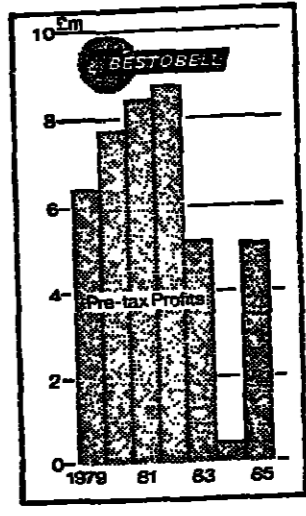
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Mr Ken Coates, chief executive of Meggitt



Mr Nigel McCorkell, finance director of Meggitt

Wyko edges ahead despite exchange loss

Exchange losses have hit the profits of Wyko Group, West Midlands-based manufacturer of bearings and power transmission components, in its first full year since joining the USM. For the 12 months to April 30 1986 the pre-tax result was just £62,000 ahead at £1.89m after exchange losses of £161,000 compared with profits of £185,000.

Mr Roger Edwards, the chairman, said that a satisfactory rate of growth in turnover had been accomplished, but it slowed in the second half in the light of a quieter market. Turnover, which was a record in all divisions, rose from £23.96m to £29.62m, over the year.

The directors have proposed a final dividend of 1.5p, bringing the total for the year to 2.6p. This will be paid from lower earnings of 6.4p (6.7p) per 10p share.

Howden profits retarded by currency movements

Howden Group's taxable profits advanced by less than 3 per cent in the year to end April 1986 with adverse currency movements affecting the results.

Without the effect of the stronger pound since the end of the previous financial year, Mr R. C. Meech, the chairman, said that 1985-86's profit of £11.71m would have been 18 per cent higher. Profits in 1984-85 reached £11.37m.

Turnover advanced by almost £60m to £224.13m. Earnings per share were marginally higher at 12.4p (12.2p) and the directors yesterday proposed an increase in final dividend to 2.95p (2.46p), lifting the total to 3.85p (3.36p).

tax level leaving the number barely 3 per cent up. The shares shed 2p to 87p on the figures—a moderate enough move by the standards of recent weeks, where the price has bounced from a little over 80p to almost 120p before sagging again, but still a slightly odd reaction. The turnover figure has been inflated by the wind farm project in the second half but no profits have been taken, so the dent in margins can be put down to Howden's traditional conservative approach to profits. The final contribution from that project is almost anybody's guess at this stage but allowing little for that the pre-tax line could push its way to over £12m in 1986-87 and may be £13m if currencies do not cause too many problems. Even on a pessimistic line the prospective p/e is well into single figures which looks oddly cheap given that 20 per cent of sales are geared to the defence sector.

Wynne profits retarded by currency movements

Wynne's profits were also affected by currency movements. The group's turnover rose by 15 per cent to £225.3m, but lower margins reduced its profit contribution by £2.1m to £5.2m.

Charles Batchelor on the background to the Bestobell bid

Charles Batchelor, a former BTR executive, provided background to the Bestobell bid. He noted that Bestobell had met its 1979 profit forecast but subsequent years saw fluctuating performance.

Meggitt profits exceed £1.3m

Meggitt's profits exceeded £1.3m in the year to end April 1986. The company reported a pre-tax profit of £1.32m, compared with a restated £92,000 for the previous year. The comparative results were prepared on a merger accounting basis following last year's acquisition of the Negrett group.

Meggitt is a holding company with interests in making related instruments, electronic components and aviation engineering products.

Turnover advanced from a restated £13.78m to £16.71m and generated a higher operating profit of £1.4m against £1.07m. Net interest payable totalled £71,000.

Earnings per share were unchanged at 2.2p after accounting for the rights issue last February. An interim dividend of 0.5p (nil) was declared.

Personal Computers joins USM via share placing

Personal Computers today becomes the second microcomputer dealer to join the United Securities Market in the last week with a placing of £82,687 shares at 120p each through brokers Phillips & Drew. Its value at the placing price will be £6m.

The company sells personal computers and software to business users and has dealership arrangements with leading manufacturers such as IBM, Apple, Compaq, Ashton-Tate and Lotus. It also offers back-up services such as training, field engineering, consultancy, rentals, networks and technical support.

Personal Computers was founded in 1977 by Mr Malcolm Rolfe, now non-executive chairman, and Mr Michael Sterland, now managing director. Mr Rolfe is chief executive of Rolfe & Nolan Computer Services, the USM-quoted commodity trading systems house, and Mr Sterland is believed to be responsible for sales and marketing at the same company.

Personal Computers' pre-tax profits have risen from £8,000 in 1982 to £710,000 in the year to last May on sales up from £227,000 to £9.2m. The company has avoided the problems

Tiphook overcomes birth pangs and surges by 67%

AN ADVANCE of 67 per cent in pre-tax profit, from £1.65m to £2.77m, is reported by Tiphook for the year ended April 30 1986. The company is the largest container, bed and rental organisation in the UK.

The group became public a year ago but its offer for sale was plagued by problems. It postponed its entry into the market because of conditions in the new issue market, and then had only 16 per cent taken up. That was attributed partly to the error in the prospectus which gave asset value per share as 90.1p when the correct figure was 62.5p.

In first dealings the shares showed a 4p discount on the offer price of 110p. Yesterday, the shares closed at 35.5p, down 5p on the day.

Mr Robert Montague, executive chairman said long run economic factors favoured continued growth in the container, trailer and rental on a worldwide basis.

Turnover advanced 77 per cent to £28.2m. After tax of £350,000 (£168,000), net profit came out to £2.4m (£1.49m) for earnings of 16.2p (12.2p). The final dividend is 2.48p for a total of 3.73p net.

Ferodo friction technology leads the world.

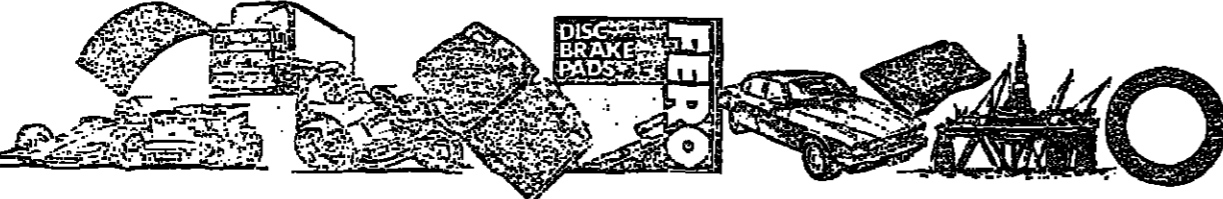
Take a look at the facts:

1. FERODO is the world's leading manufacturer of brake linings, disc pads and clutch facings.
2. We have the largest test house and research facilities in the world, devoted solely to the development of friction materials.
3. FERODO friction materials are specified by all the leading European vehicle manufacturers and increasingly in the USA and Japan.
4. FERODO was the world's first brake lining manufacturer.
5. We were the first to supply NON-ASBESTOS disc pads (1980) and brake linings (1982) for volume production cars in Europe.
6. We were the first to launch NON-ASBESTOS truck and bus linings into the UK aftermarket.
7. We supply friction products for virtually every application, from cars and motorcycles, to trains and oil rigs.
8. More World Championships and major motor sporting events have been won with FERODO disc brake pads than with any other make.
9. We are a British-based organisation with factories not only in the UK, but also in eleven other countries including Germany, Italy, Spain and the USA.
10. We have strong technical links with major manufacturers in Japan and France.

We live in a world whose future is being shaped by technological development. In OUR future, there is only one leader in Friction Technology.



Can you really trust YOUR future to any other name?



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CATERPILLAR INC.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

CATERPILLAR INC.
 (Incorporated with limited liability in the State of Delaware in the United States of America)

Authorized 200,000,000 shares of Common Stock of \$1.00 per share
 Issued at 22nd May, 1986 99,523,557

Application has been made to the Council of The Stock Exchange for the admission to the Official List of all of the 98,523,557 shares of Common Stock of Caterpillar Inc. (the "Company"), issued at 22nd May, 1986 following the change of name of Caterpillar Tractor Co., a California corporation, to Caterpillar Inc. and its reincorporation in the state of Delaware.

Particulars of the Company are available in the statistical service of Exel Statistical Services Limited. Listing particulars relating to the Company and its reincorporation have been published and copies may be obtained during usual business hours, up to and including 18th July, 1986, from the Company Announcements Office of The Stock Exchange (for collection only) and, up to and including 1st August, 1986, from—

Casavone & Co.,
 12 Tokenhouse Yard,
 London, EC2R 7AN

16th July 1986

PAINWEBBER GROUP INC

has acquired LONDON & PACIFIC TRUST LIMITED to provide banking services in London. The name has been changed to PAINWEBBER INTERNATIONAL TRUST LTD.

47 Berkeley Square, London W1X 5DB.

Frederick Cooper
 Fred Cooper has conditionally agreed to purchase ABT Hardware and Speedcraft Security for an initial combined consideration of 771,876 ordinary shares, valued at some £960,000. The vendors will retain 200,000 of these for at least 12 months; the remainder have been placed on the market to realise £685,000 net.

EQUITIES table with columns for Stock, Price, Change, etc. Includes various equity listings.

FIXED INTEREST STOCKS table with columns for Stock, Price, Change, etc. Includes fixed interest stock listings.

"RIGHTS" OFFERS table with columns for Stock, Price, Change, etc. Includes rights and offers listings.

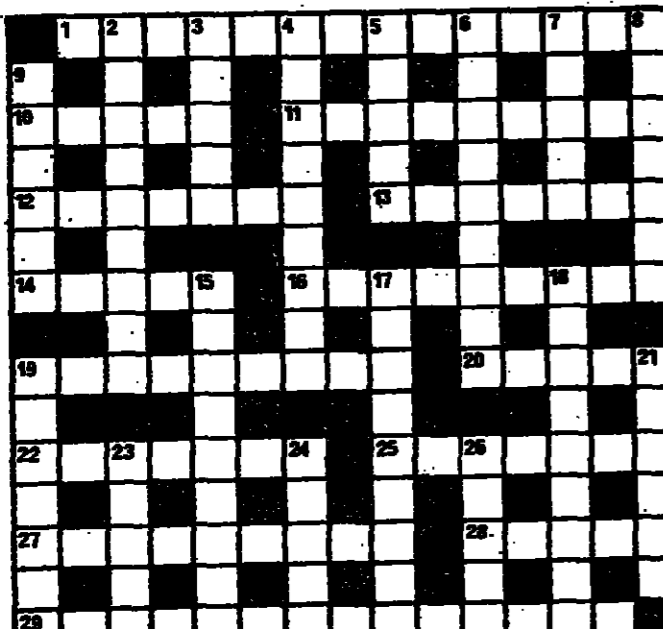
AUTHORISED UNIT TRUSTS

Main table of authorised unit trusts with columns for Trust Name, Price, Change, etc. Includes various trust listings.

Table of other unit trusts with columns for Trust Name, Price, Change, etc. Includes various trust listings.

Can Europe catch up? A bound reprint of a series of articles "Can Europe catch up?" and "Towards a Free Trade Community" previously published in the Financial Times during 1985 is now available for £4.95 including postage and packing.

FT CROSSWORD PUZZLE No. 6074



- 1 Quantity surplus to requirements (4,6)
2 Rustling atmosphere around the street (5)
3 Sprinkles salt over a meat dish (5)
4 Glance shows a novice in fault (7)
5 A support thus returned is appropriate (7)
6 One is confused in two ways by the lights (6)
7 Quietly prepares for cold weather? (7,2)
8 Talk of past crimes in Egyptian capital, perhaps (5)
9 Swift portrayal of a brutish lair (5)
10 Workman less industrious after midnight (7)
11 He will run away when the sun comes out (7)
12 I can time railway route (9)
13 Students may decline to learn (5)
14 Esteem shown for those who are fit? (7,7)
15 Fully employ - an umbrella for example? (3,2)
16 Supports or delays (5,2)
17 Cultural centre? (6)
18 Emotion expelled man into it (9)
19 There's no set way to win this race (4,5)
20 Catechism arranged according to plan (9)
21 Arch is rough east on the outside (7)
22 Admitting poet drops opening lines (6)
23 This comes up with a new name (5)
24 Prompt about going on day-shift (5)
25 Deck or dock (5)
26 Distorted explanation of why a player was dropped (3,2,4)
27 A Dickens book shattered like a dream (4,5)
28 Many a safari includes this African lake (5)
29 In an unaffected way, of course (9)

Solution to Puzzle No. 6073

A grid containing the solutions to the crossword puzzle, with words filled in.

AUTHORISED UNIT TRUSTS & INSURANCES

Table listing various insurance and unit trust products, including 'Worthing Unit Trust Managers Ltd', 'Worthing Unit Trust Managers Ltd (2)', and 'Worthing Unit Trust Managers Ltd (3)'. Each entry includes a brief description and numerical values.

Table listing insurance and unit trust products, including 'Eagle Star Insurance', 'Equitable Life Assurance Society', and 'Equity & Law'. Each entry includes a brief description and numerical values.

Table listing insurance and unit trust products, including 'London & Manchester Group', 'National Mutual of Australia', and 'National Provident Institution'. Each entry includes a brief description and numerical values.

Table listing insurance and unit trust products, including 'Prudential Mutual Life Assn.', 'Saver & Prosper Group', and 'Schroder Life Assurance Ltd'. Each entry includes a brief description and numerical values.

Table listing insurance and unit trust products, including 'Abnay Life Assurance Co Ltd', 'Abnay Life Assurance Co Ltd (2)', and 'Abnay Life Assurance Co Ltd (3)'. Each entry includes a brief description and numerical values.

Table listing insurance and unit trust products, including 'Equity & Law', 'Family Assurance Society', and 'Federation Mutual Insurance Ltd'. Each entry includes a brief description and numerical values.

Table listing insurance and unit trust products, including 'M & G Group', 'M & G Group (2)', and 'M & G Group (3)'. Each entry includes a brief description and numerical values.

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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Pound recovers, dollar weak

Sterling recovered much of the ground lost on Monday, helped by profit-taking and steadier oil prices. Market attention tended to focus more towards the dollar which also helped. News of a 1.6 per cent fall in UK industrial output was something of a disappointment but did not appear to have much effect on the pound. In fact it opened at the weakest level of the day and closed at the highest. The exchange rate index started at 73.1, down from 73.4 on Monday, and rose steadily to finish at 73.7.

IN NEW YORK

The dollar closed at DM 2.1660, down from DM 2.1705, and DM 165.45, against DM 165.50, its lowest closing level ever. It was also weak against the Swiss franc at SF 1.7895 from SF 1.7790 on Monday. The dollar was confined to a relatively narrow range and yesterday's economic statistics provided insufficient impetus for traders to test a DM 2.16 support level with any real conviction. US retail sales had been expected to show little change and indeed were confirmed by a 0.3 per cent rise in May, while industrial production fell by 0.5 per cent. Little news was expected. Against this background, the dollar maintained its bearish undertone. Some dealers suggested that further evidence of a sluggish economy could prompt the US authorities to cut the discount rate again without waiting for reciprocity from West Germany or Japan.

FINANCIAL FUTURES

Firmer trend

Prices were firmer on the London International Financial Futures Exchange yesterday, but short of strong resistance, the US Treasury bonds had gains trimmed by profit-taking. The overnight strength of the US bond market helped long gilt futures to a good start, at 119.15 for September delivery. A recovery by starting on the foreign exchanges encouraged dealers to comment that the firmer trend, but dealers noted a lack of follow through buying, with the price falling short of strong resistance at 109.24 in London, the Chicago market was higher, coming close to a resistance point of 101.03, before retreating on profit-taking. Eurodollar futures were strong, trading at rather high levels, unless there is to be another cut in the US interest rate.

although signs of sluggish economic growth should push the market higher, other recent UK economic news and the vulnerability of the pound to lower oil prices, suggested there would not be a lowering of British interest rates. September gilt futures at 119.25, against 119.15. US Treasury bonds moved ahead initially, and although the September contract peaked at 109.24 in London, the Chicago market was higher, coming close to a resistance point of 101.03, before retreating on profit-taking. Eurodollar futures were strong, trading at rather high levels, unless there is to be another cut in the US interest rate.

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PUBLISHED IN LONDON • FRANKFURT • NEW YORK. Head Office: The Financial Times Ltd, 100 Broad Street, London EC2P 2DY. Telephone: 01-553 1234. Frankfurt: The Financial Times (Europe) Ltd, Postfach 10 15 53, D-6000 Frankfurt am Main 1, West Germany. Telephone: 0211-91234. New York: The Financial Times Inc, 100 Broad Street, New York, NY 10004. Telephone: 212-512-3456.

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BRITISH FUNDS

Table of British Funds with columns for Name, Stock, Price, Div, Yield, and % Chg. Includes sections for 'Shorts' (Lives up to Five Years), 'Five to Fifteen Years', and 'Over Fifteen Years'.

Undated and Index-Linked fund listings.

Table of Banks, HP & Leasing.

Table of Int. Bank and O/S's Govt Sterling Issues.

Table of Corporate Loans.

Table of Commonwealth & African Loans.

Table of Loans.

Table of Beers, Wines & Spirits.

Table of Foreign Bonds & Rails.

Table of AMERICANS.

Table of Building, Timber, Roads.

Table of Drapery & Stores.

Table of Electricals.

Table of Food, Groceries, ETC.

Table of Hotels and Caterers.

Table of Industrials (Misc.).

AMERICANS - Cont.

Table of American Stocks with columns for Name, Stock, Price, Div, Yield, and % Chg.

Table of CANADIANS.

Table of BANKS, HP & LEASING.

Table of INT. BANK AND O/S'S GOVT STERLING ISSUES.

Table of CORPORATE LOANS.

Table of COMMONWEALTH & AFRICAN LOANS.

Table of LOANS.

Table of BEERS, WINES & SPIRITS.

Table of FOREIGN BONDS & RAILS.

Table of AMERICANS.

Table of BUILDING, TIMBER, ROADS.

Table of DRAPERY & STORES.

Table of ELECTRICALS.

Table of FOOD, GROCERIES, ETC.

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INVESTMENT TRUSTS - Cont. Table listing investment trusts with columns for stock name, price, and other financial metrics.

FINANCE, LAND - Cont. Table listing finance and land-related stocks with columns for stock name, price, and other financial metrics.

MINES - Continued. Table listing mining stocks with columns for stock name, price, and other financial metrics.

DIAMOND AND PLATINUM. Table listing diamond and platinum-related stocks with columns for stock name, price, and other financial metrics.

AFRICAN. Table listing African-related stocks with columns for stock name, price, and other financial metrics.

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PROPERTY. Table listing property-related stocks with columns for stock name, price, and other financial metrics.

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AFRICAN. Table listing African-related stocks with columns for stock name, price, and other financial metrics.

NOTES. A section containing various notices, disclaimers, and legal information regarding the publication of stock prices and financial data.

LONDON STOCK EXCHANGE

Equities down again but Gilts rally in line with sterling

Account Dealing Dates
*First Declared Last Account
Dealings Days Dealings Days
June 30 July 10 July 11 July 21

London stock markets regained a measure of composure after the previous day's setbacks prompted by persistent weakness in sterling. Inevitably, all eyes were on the pound at the opening of markets yesterday and a much steadier trend in the currency led to a gradual restoration of confidence.

Initial dealings in the equity sectors were soured by the overnight fall on Wall Street and resulted in a mark down of leading shares, particularly the international stocks. A put through of some 40m Houston Trust shares at around 175p was an early restraining factor, but once this had been successfully completed a recovery movement got underway. The transaction was part of a 100m placing of new shares issued following the acquisition of Imperial Group.

There was no real force behind the rally which began to look a little fragile awaiting the opening of Wall Street. In the event, transatlantic markets failed to give a positive lead at the opening yesterday and the final tone in domestic equities was rather uncertain.

Illustrating the trend, the Financial Times Ordinary share index reduced a loss of 7 points at the 10 am calculation to one of 4.7 an hour later, but drifted back again to close 7.3 down on the day at 1302.6. The FT-SE 100 closed 4.3 lower at 1693.0 after having recorded a fall of 11.5 at the opening.

Overall conditions were rather quiet, but takeover situations, both rumoured and actual, kept interest alive. Four new bids were announced yesterday among which Bestobell found itself on the receiving end of an offer from Meggitt Holdings.

Government securities also put on a better performance. Apart from the rally in sterling, market sentiment was helped by the overnight rise in US and long-dated stocks, which sustained falls extending to around two points on Monday, regained up to 10 points with the equity sector, trading was at a low ebb, but the better conditions encouraged some switching activity.

Chinese bonds moved up sharply in anticipation of imminent debt settlement news. Dealings in Russian bonds were temporarily suspended pending a statement; it was announced later that agreement had been reached between the UK and Soviet authorities regarding settlement details of Russian bonds owned by British nationals.

Stewart Wrightson jump Stewart Wrightson was outstanding among firm Lloyd's brokers, advancing to 460p at one stage on persistent speculative buying fuelled by rumours of possible takeover offers from Citicorp of the US, before closing the session a net 20 higher on balance at 458p. Our

rency influences provided the major spur for others in the sector and old bid favourite Hogg Robinson were notable for a rise of 12 at 310p. Derek Bryant kept 30 to 305p in a restricted market, while PWS International gained 10 at 320p. Sedgwick put on 7 at 345p and Standard Chartered, still reflecting its escape from the hostile £1.3bn bid by Lloyds, followed Monday's decline of 57 with a fresh reaction to 122p yesterday before rallying on the appearance of cheap buyers to end the day 5 dearer on balance at 725p. Among merchant banks, Standard Chartered, still reflecting its escape from the hostile £1.3bn bid by Lloyds, followed Monday's decline of 57 with a fresh reaction to 122p yesterday before rallying on the appearance of cheap buyers to end the day 5 dearer on balance at 725p.

Leading Buildings generally failed to recover to man interest mark-downs of buyers at the lower levels. Blue Circle settled 5 off at 612p, after 610p, as fears about Greek cement imports resurfaced. Tarmac, a firm market recently in the wake of a broker's lunch, gave up 10 to 490p on profit-taking and EPB Industries lost 8 to 530p. Bedland shed 5 to 443p. Elsewhere, HAT Group came under selling pressure, following annual profits and market estimates, and dipped 13 to 87p, while recent favourite Medical Bar came back 10 to 230p. Arcliffe, on the other hand, gained 7 to 74p in a restricted market on takeover hopes.

IC fluctuated narrowly around a lower opening level of 984p prior to closing a net 8 off at 982p. Among other Chemicals, Laporte continued to lose ground in the wake of a broker's "sell" advice and settled 4 cheaper at 371p. Coalite on the other hand, gained 9 to 29p as a C Gas takeover hopes persisted. The latter hardened 3 to 406p. Satellite Speakman shed 5 to 58p on lack of support, while Evode, at 127p, lost a penny of its value on Monday, following which followed details of increased interim profits.

Stores rarely strayed from the overnight positions. Investors appeared reluctant to expect a cut in interest rates faded, Marks and Spencer, down to 198p earlier, rallied to 200p, a net gain of 2. Divisional shares were also bid from Citicorp of the US, before closing the session a net 20 higher on balance at 458p. Our

FINANCIAL TIMES STOCK INDICES
Table with columns for July 15, 14, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, 1986, and Since Completion. Rows include Government Secs, Fixed Interest, Ordinary, Gold Mines, Ord. Div. Yield, P/E Ratio, Total Returns, Equity Turnover, Equity Gains, and Shares Traded.

London Report and Latest Share Index: TEL: 01-246 9026

afforded the preliminary results. Handbags merchants Laeca attracted revived speculative support and improved 6 to 340p. Elsewhere, Buxton fell 3 to 290p on nervous offerings ahead of today's interim results, while Denmans continued to reflect the profits warning with a similar decline to 29p. Guestel fell 23 to 245p on further consideration of the results, while Systems Designers dropped 4 more making 12 to 175p. The FT-SE 100 closed 4.3 lower at 1693.0 after having recorded a fall of 11.5 at the opening.

Bestobell provided an outstanding firm feature among miscellaneous industries, rising 12 to 335p. The latter hardened 3 to 340p, after a bid, later rejected, from Meggitt Holdings, a couple of pence up at 135p, after 134p. Elsewhere, Metal Closures continued to reflect a newsletter recommendation with a fresh rise of 8 at 153p, while a flurry of speculative buying on Monday followed the results, but profit-taking after trading news and falls of 9 and 10 respectively were seen in Reuters, 483p, and Parkfield, 535p. Metal Box, 45 down to 725p, on completion worries featured in the leaders where Glaxo dipped 15 to 950p.

Publishers were mixed. Further profit-taking left Associated Newspapers 7 off to 305p, but buyers showed renewed enthusiasm for United, finally 8 to the good at 395p. Paper/Printings gave ground under

the lead of BPCC, 6 cheaper at 274p. Leading Properties displayed an earlier bias. Land Securities shed 3 to 336p, as did MERRIC to 352p. Hammons A lost 5 at 435p and Great Portland Estates softened a couple of pence to 180p. United Real, up 15 on Monday following a takeover approach slipped 5 to 825p.

London-based Edinburgh have mentioned as possible bidders. London Provincial Ship attracted occasional support and firmed 4 to 172p and Phoenix firmed 10 to 175p. Market improvement of 4 at 76p. Market Securities gained 6 to 50p in reply to the excellent results, but recently-firm Warrick fell 2 to 78p prior to closing a penny off at 82p. Dealings in New Cavendish Estates were suspended at the company's request pending clarification of a situation which may result in a change of control through a subscription and related share purchase.

Ocean Transport hardened the turn to 219p following news that Mr Ron Brierley's IEP Securities holds a disclosable stake. Textiles finished a shade easier for choice. John Crompton, a few pence higher at 170p, while Ireland's Seabear Wloper, currently in receipt of an offer from the former, gave up a similar amount to 175p. In mineral resources, Curish in miner Sanderson Murray and Elder, 180p, dipped 6 and 9 respectively. In contrast, Stroud Ridley plummeted from a 4 to 190p on a favourable Pressment announcement and hardened 4 to 124p. Balmer and Lamb, depressed at 230p, firmed 10 to 235p, following informal takeover talks with John Haggas had been terminated, rallied 4 to 96p.

Financials again highlighted another overvalued business in response to the partial tender offer from Berkley House - a move designed to frustrate the takeover bid for Authority from Management Group, the vehicle controlled by Messrs Backhouse, Campbell and James. Elsewhere, Insurance and Finance hardened a fraction to 161p amid "call" option activity reflecting persistent hopes of a bid from Restwood. James Fergusson, on the other hand, eased a few pence to 105p, while sellers also predominated in Kwahu, finally 5 cheaper at 29p.

BASE LENDING RATES
Table with columns for Bank Name and Rate. Includes ABN Bank, Allied Bank, American Express, etc.

FIXED INTEREST
Table with columns for Term, Rate, and Yield. Includes 5 years, 10 years, etc.

PRICE INDICES
Table with columns for Index Name, Value, and Change. Includes British Government, 5 years, etc.

Members of the Accepting House Committee. * Deposit 5.69%, 1-month 6.03%, 3-month 6.25%, 6-month 6.47%, 9-month 6.72%, 12-month 6.97%. At all when £10,000+ remains deposited. † Call deposits £1,000 and over 6 1/2% gross. ‡ Mortgage base rate. § Demand deposit 5.82%. Mortgage 11%.

An initial mark-down of the leading Oils following the recent slide in crude oil spot prices, attracted persistent "cheap" buying and the majority of the top quality issues rallied sufficiently to close either unchanged or the day or with minor gains. BP, after opening at 566p, picked up to close a couple of pence firmer at 569p, while Shell were finally unaltered on balance at 780p after 773p. Britoil dipped to a record low of 138p prior to setting only a shade easier at 140p, while LASMO hardened 2 to 80p.

Secondary issues moved narrowly. Hunting Petroleum held at 137p following news that the company has acquired French oil and petro-chemical equipment importer and distributor Interpec for £1.65m. South African sectors of mining markets lost further ground but generally closed well above the day's lowest levels. Gold shares were marked down at the outset, reflecting fairly steep falls in the US overnight, and drifted further before picking up later in the day. The minor rally was triggered by a firm trend in the bullion, finally \$1.28 better at \$346.75, and an improvement in the Financial Rand, which was trading around 20.5 cents towards the close.

However, the Gold Mines index showed a 6.1 fall at 190.3 - its lowest level since June 1982. Major improvements in the heavyweights included Vaa1 Reef, which gave up a point to 196p, after a 1.5 rise at 198p, and Buffels, which dipped 3 more to £101. South African Financials were similarly depressed. Anglo, graded its profits downward, and to a year's low of £34 and OFSIL a like amount to a record low of £111.

UK-registered Financials provided a notable weak spot in Rio Tinto Zinc which dropped 25 to 562p following talk that a leading broking house has downgraded its profits forecast. Consolidated Gold Fields drifted to 432p during the morning, picked up to 439 but eventually settled 8 off at 429p. The continuing slide on Wall Street had an unsettling effect on overnight Sydney and Melbourne markets which came under renewed pressure. Australians were consequently marked lower at the outset of trading in London and generally closed with widespread, although generally minor falls. Golds were an exception, however, and Gold Mines of Kalgornie put on 5 to 350p. The UK-diversified issues showed CRA 10 off at 244p, Bougainville 4 lower at 99p and Western Mining 2 easier at 120p. Geover slipped 3 to 27p, reflecting the grim outlook for the company following the recent refusal of Government aid to keep the mine in operation.

Traded Options
Proceedings in Traded Options were dominated by Hanson Trust; the sizeable put-through in the underlying shares stimulating further demand for the options which attracted 2,857 calls and 272 puts. Dealers reported a lively and often evenly-balanced business in British Petroleum which contributed 1,131 calls and 463 puts and British Telecom which recorded 645 calls and 670 puts. The FT-SE 100 again reflected market sentiment, however, with 604 calls struck to 1,462 puts. Total contracts transacted amounted to 16,887.

EUROPEAN OPTIONS EXCHANGE
Table with columns for Series, Vol, and Price. Includes various stock options like ABN, BHP, etc.

TRADITIONAL OPTIONS
First Last Last For Denston, Howie, Morgan Grenfell, The Times, Venetia, Newsum, Anstrut, Property Trust, Bennett and Fountain, Alexanders Holdings, Mangness Bronze, Sheraton, Hanson Trust, Thomas Mutual (Lexley), William Boulton, Poffe, S. & U. Stores, Stone International, Parkfield and Wolfson. Puts were done in Wellman, Comroy and P. W. MacLellan. A double option was transacted in Abaco.

YESTERDAY'S ACTIVE STOCKS
Table with columns for Stock, Closing Day's Change, and Closing Day's Price. Includes BHP, Shell, etc.

MONDAY'S ACTIVE STOCKS
Table with columns for Stock, No. of Changes, Mon. Day's Change, and No. of Mon. Day's Change. Includes BHP, Shell, etc.

RISES AND FALLS YESTERDAY
Table with columns for Category, Rise, and Fall. Includes British Funds, Corporations, etc.

LONDON TRADED OPTIONS
Table with columns for Option, Calls, and Puts. Includes various stock options like ABN, BHP, etc.

WORLD STOCK MARKETS

Table of world stock markets including Austria, Germany, Norway, Australia, Japan, Canada, Hong Kong, Singapore, New York, South Africa, and various indices.

CANADA

Table of Canadian stock prices for Toronto, including various companies and their share prices.

INDICES

Table of various stock indices including Dow Jones, Nikkei, and others, with closing prices and changes.

OVER-THE-COUNTER

Table of over-the-counter stock prices, including Nasdaq national market and 3:30pm prices.

NEW YORK

Table of New York stock market activity, including Dow Jones, S&P 500, and various indices.

INDICES

Table of various stock indices including Dow Jones, Nikkei, and others, with closing prices and changes.

CANADA

Table of Canadian stock prices for Toronto, including various companies and their share prices.

INDICES

Table of various stock indices including Dow Jones, Nikkei, and others, with closing prices and changes.

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LONDON

Table of London stock market activity, including price changes and trading activity.

INDICES

Table of various stock indices including Dow Jones, Nikkei, and others, with closing prices and changes.

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Prices at 3pm, July 15

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices, organized into columns with headers like '12 Month High', 'Low', 'Open', 'Close', 'Change', and 'Volume'. Includes sub-sections for 'D D D', 'G G G', 'H H H', 'I I I', 'J J J', 'K K K', 'L L L', 'M M M', 'N N N', 'O O O', 'P P P', 'Q Q Q', 'R R R', 'S S S', 'T T T', 'U U U', 'V V V', 'W W W', 'X X X', 'Y Y Y', 'Z Z Z'.

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NYSE COMPOSITE PRICES

AMEX COMPOSITE PRICES

Prices at 3pm, July 15

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, and change.

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, and change.

OVER-THE-COUNTER Nasdaq national market, 2.30pm prices

Table of Over-the-Counter prices listing various stocks with columns for stock name, price, and change.

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